

THE OHIO STATE UNIVERSITY  
OFFICIAL PROCEEDINGS OF THE  
ONE THOUSAND THREE HUNDRED AND EIGHTY-THIRD MEETING  
OF THE BOARD OF TRUSTEES

Columbus, Ohio, June 7, 2002

The Board of Trustees met at its regular monthly meeting on Friday, June 7, 2002, at The Ohio State University Longaberger Alumni House, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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June 7, 2002 meeting, Board of Trustees

The Chairman, Mr. Patterson, called the meeting of the Board of Trustees to order on June 7, 2002, at 10:00 a.m. He requested the Secretary to call the roll.

Present: James F. Patterson, Chairman, Zuheir Sofia, Tami Longaberger, Daniel M. Slane, Robert M. Duncan, Karen L. Hendricks, Dimon R. McFerson, Jo Ann Davidson, Douglas G. Borrer, Joseph A. Shultz, and Paula A. Habib.

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### **INTRODUCTION OF NEW TRUSTEES**

Mr. Patterson:

At this time, I would like to introduce our newest members of the Board and present each of them with one of our Board of Trustees pins.

Paula Habib will be a third-year medical student, and was just recently appointed by Governor Taft to succeed Kevin Filiatraut as the graduate/professional student trustee. Paula graduated from Adrian College – in Michigan, but we won't hold that against her -- and she will serve on the Board until May 2004. Welcome, Paula.

Governor Taft also appointed Douglas G. Borrer as a member of the Board. Doug Borrer is Chairman and CEO of Dominion Homes, Inc., and a 1977 alum of the University. He is active in the community, serving on the board of directors of the Huntington National Bank, Columbia Gas of Ohio, and the Capitol South Redevelopment Corp.

Doug is succeeding David Brennan, and will serve a nine-year term that expires in 2011! I wish I was starting again, Doug. This has been a great experience and you both will enjoy it. Let me present you with your pins.

Please join me in welcoming our newest Board members.

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Mr. Patterson:

I also want to note for all of you in attendance that Zuheir Sofia, vice chairman of our Board, recently was recognized from his alma mater, Western Kentucky University, when they named the International Center for Zuheir, recognizing the contributions that Zuheir and his wife, Susan, have made to Western Kentucky.

Several Trustees were able to attend and be a part of that ceremony. The report back to me is that the ceremony and event went very well. Zuheir, from all of us, congratulations to you for all that you do there, as well.

I'd also like to recognize a person who I've gotten to know in the last few months – Willa Young. Willa is the outgoing chairperson of the University Staff Advisory Committee and will be ending her term and her representation here at the Board meetings, but perhaps will remain a visitor. Willa has also become an extremely valuable member of the Search Committee as we look for a new president, representing this very large, important group of staff at the University. Thank you for your help, Willa. She is not really leaving us – we're going to keep using her on the Search Committee. Thank you.

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## **EXECUTIVE SESSION**

Mr. Patterson:

At this time, I will entertain a motion to go into Executive Session to consider a personnel matter.

Upon motion of Mrs. Davidson, seconded by Ms. Longaberger, the Board of Trustees recessed into Executive Session by unanimous roll call vote, cast by Messrs. Patterson, Sofia, Slane, McFerson, Borror, and Judge Duncan, and Mses. Longaberger, Hendricks, and Davidson.

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Mr. Patterson:

The meeting of the Board of Trustees will now reconvene.

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## **CHAIRMAN'S REPORT**

Mr. Patterson:

I would like to start by reporting on the Search Committee's progress before President Kirwan presents his report. I want to update everyone on the progress of our search to recruit Ohio State's next president. I can report that the Committee is working hard, and that we are making substantial progress.

I have three specific items for the Board's consideration today. First, the Committee has retained the national executive search firm A. T. Kearney, Inc., to assist in our work. A. T. Kearney has been extremely successful in identifying and recruiting proven leaders in higher education of the caliber that we are seeking, and we believe they will bring a lot to the process.

The principle involved is a lady by the name of Jan Greenwood. We have had the opportunity to work with her and it's proving to be a good relationship.

## **CONTRACT TO RETAIN PRESIDENTIAL SEARCH CONSULTANT**

Resolution No. 2002-132

Synopsis: Contract to retain a national search consultant to assist Presidential Search Committee is proposed.

WHEREAS the Board of Trustees has initiated a search process to identify qualified candidates for the Presidency of the University; and

WHEREAS a Search Committee has been appointed and charged with planning and directing all aspects of a comprehensive and expeditious search; and

WHEREAS it is established practice to select a professional search firm to serve as a consultant to the Search Committee and the Board of Trustees, providing advice, expertise and administrative support in the identification, screening and recruiting of the most highly qualified candidates for the Presidency; and

**CONTRACT TO RETAIN PRESIDENTIAL SEARCH CONSULTANT (contd)**

WHEREAS in order to identify professional search firms capable of providing the quality of services deemed desirable by the Search Committee and the Board of Trustees, a Request for Proposals was issued by the Purchasing Department of the University in accordance with established university procedures, and 6 responses were received. Following review of the proposals and selected personal interviews by the search committee, the firm of A. T. Kearney, Inc. was selected as being the most responsive and responsible in meeting the needs of the university:

NOW THEREFORE

BE IT RESOLVED, That A. T. Kearney, Inc., Dr. Jan Greenwood, Vice President, be retained as professional consultant to the Search Committee and the University to assist the search for the next President of the University; and

BE IT FURTHER RESOLVED, That any actions taken by the Search Committee or the chair in furtherance of this Resolution prior to its effective date are hereby ratified and approved.

Upon motion of Mr. McFerson, seconded by Judge Duncan, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Patterson, Sofia, Slane, McFerson, Borrer, and Judge Duncan, Ms. Longaberger, Hendricks and Davidson.

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**CHAIRMAN'S REPORT (contd)**

Mr. Patterson: (contd)

The next item is the *Presidential Profile*, which is a description of the qualities we seek in our next president. The document distills a great deal of thought and discussion and reflects comments made at two public forums that the Search Committee held.

As many of you know, there was a presidential profile that existed when we hired Brit. We took a look at that and we said, "Okay, is this the kind of individual that we are looking for this time." We -- being the Search Committee -- embarked upon a series of meetings wherein we met with a number of individuals and leaders of groups within the University: the provost, Development, Athletics, the President and Provost's Advisory Committee, faculty leadership, student leadership, staff leadership, Agriculture, Research, etc.; we met with public officials: Governor Taft, Representative Householder, Senator Finan, and Chancellor Chu; individuals in the community; and we even journeyed to Washington, DC, and met with the National Association of Universities and Land-Grant Colleges, and the American Council on Education to get their views.

We came back together again as a Search Committee and dealt with the presidential profile so that it was a document that we could focus on and a document that the whole of the University could claim ownership of. You will note six attributes stand out as especially important: exemplary integrity, trustworthiness, and wisdom; superb interpersonal and communicative skills; a breadth and depth of intellect; high level of energy; tenacity and judgment; and self-confidence. The profile also identifies a demonstrated record of leadership in a variety of key areas. The Committee is satisfied with this profile and requests Board approval.

## **PRESIDENTIAL PROFILE**

Resolution No. 2002-133

Synopsis: Adoption of Presidential Profile is recommended.

WHEREAS the Board of Trustees' charge to the Search Committee included development of a profile of the qualities, skills and characteristics desired in the next President of the University; and

WHEREAS the Search Committee, in conjunction with the Board of Trustees, has sought and received input from various community and University constituencies in developing a profile statement; and

WHEREAS the profile statement will be an important element in attracting the very best candidates to seek the Presidency of The Ohio State University; and

WHEREAS the Search Committee has recommended to the Board of Trustees the adoption of the Profile of the President of The Ohio State University, in the form accompanying this Resolution:

NOW THEREFORE

BE IT RESOLVED, That the Profile of the President of the Ohio State University dated June 7, 2002, be formally adopted as the embodiment of the essential qualities, skills and characteristics desired in the next President; and

BE IT FURTHER RESOLVED, That the Profile so adopted be widely distributed and utilized by the Search Committee in fulfilling its responsibility of ultimately recommending to the Board of Trustees one or more candidates for the Presidency of the University; and

BE IT FURTHER RESOLVED, That any actions taken by the Search Committee in furtherance of this Resolution prior to its effective date are hereby ratified and approved.

Upon motion of Mr. Sofia, seconded by Mr. Borrer, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

## **PROFILE OF THE PRESIDENT OF THE OHIO STATE UNIVERSITY**

### **Institutional Context**

As the flagship educational institution in the state of Ohio, The Ohio State University provides uncommon value to the state, the nation, and the world. From 1870 forward, the university has set in place a foundation solidly based on excellence and leadership in public education, and it has set in motion a vision of success marked by opportunity and great expectations as we have consistently dedicated ourselves to reaching bold and exciting goals. Our assets in this process are considerable. We move forward with: a broadly embraced academic plan and diversity plan; a remarkably strong faculty, student, and staff population who are engaged in high quality work in some of the best-equipped facilities in the world; one of the largest alumni bases in the country; a strong sense of loyalty from groups internal to the university; a sense of good will from groups and individuals in the state and beyond; and an enormously successful record in private fundraising. With this momentum, the university has committed itself in a new era of growth and progress to becoming one of the top ten public institutions of higher education in the nation and to becoming an international model for what a land-grant institution can be in the 21st century.

## **PROFILE OF THE PRESIDENT OF THE OHIO STATE UNIVERSITY (contd)**

Ohio State faces challenges, including the complex issues that exist for all publicly funded institutions. However, Ohio State operates with a vision that encourages us to be resolute in our goals and aspirations, to see challenge as opportunity, to recognize our considerable strengths, and to use them to create new paradigms for success. Ohio State seeks, therefore, a proven academic leader who shares this vision and these aspirations for excellence, relishes challenges, and embraces change as a tool for improvement and brings her or his own perspective and energy to the exciting task of enabling the university to achieve its great potential.

### **Personal Attributes**

The Ohio State University requires a President with exceptional personal qualities, six of which stand out as critically important:

- **Exemplary integrity, trustworthiness, and wisdom.** The President must inspire trust, respect, and credibility.
- **Superb interpersonal and communicative skills.** The President must enjoy interacting with a broad range of people both within and outside the university, from students, faculty, and staff to legislators, government officials, business and community leaders, and alumni and donors throughout the world; be articulate in various settings with diverse audiences; convey persuasively a vision of research, education, and service that is capable of inspiring and motivating others.
- **Breadth and depth of intellect.** The President must be a person of extraordinary intellect and intelligence. This leader should have a demonstrated commitment to scholarly achievement and should understand scholarship from various points of view. The President should be a strategist who can see the dynamic implications of varied problems, can think beyond problems to solutions, and can understand the impact of solutions on the lives of people who will be affected by those decisions.
- **High level of energy.** The President must be endowed with great energy and a positive attitude that will inspire others to work at similar levels of intensity.
- **Tenacity and judgment.** The President must have not only a vision well-grounded in the goals and aspirations of the university, but also a strong will that will enable the implementation of those goals and aspirations in the face of competing priorities. The President must also have the will to seek counsel, to listen to and weigh advice, and to make decisions.
- **Self-confidence.** The President must possess and project the qualities of leadership required by the position of heading one of the leading public universities in the nation. This sense of self must be clear and evident, while at the same time conveying an awareness that the institution and not the person is the priority.

### **Areas of Demonstrated Leadership**

The Ohio State University requires a President who has a demonstrated record of success in a number of areas, most notably in:

- attracting and retaining highly talented people;
- building teams in ways that produce high yield results;
- strategically managing high achievement in an environment of change;
- creating, sustaining, and enhancing diversity;

**PROFILE OF THE PRESIDENT OF THE OHIO STATE UNIVERSITY (contd)**

- enabling the growth and development of internal leadership; and
- generating resources effectively with external constituencies.

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**CHAIRMAN'S REPORT (contd)**

Mr. Patterson: (contd)

Finally, we are recommending to the Board the appointment of an interim president to serve for an indeterminate period beginning July 1.

This is a critical time for Ohio State and for higher education in Ohio. It is important to continue our momentum and maintain our progress on the Academic Plan. We also continue to face severe fiscal challenges as a result of a weak state economy.

We are fortunate to have an ideal candidate available as our interim president. Having served as our 10<sup>th</sup> president, from 1981 until 1990, Ed Jennings not only is familiar with the University; he brings experience gained from prior budget challenges during that tenure.

Ed has remained active at the Fisher College of Business and in the community. He maintains positive relationships with many state leaders and is highly regarded by our own faculty. He will help keep us moving in a positive direction. His initiatives formed the foundation for today's march toward academic excellence. His legacy includes many items that are part of the Academic Plan, including selective investment, competitive admissions, and creating SciTech. Many major building projects took place during his tenure.

Finally, Ed is not a candidate for president, and we purposefully did not select an interim president who was a potential candidate. How long will Ed serve? We don't know. I have told him that his tenure could last anywhere from one week to several months. He said that he talked to Barbara; he'd have to rearrange his summer plans, but he was retired and he would do some of those things later.

**INTERIM PRESIDENT**

Resolution No. 2002-134

Synopsis: Approval of an interim president is recommended.

WHEREAS William E. Kirwan will be stepping down as president on June 30, 2002, to assume the chancellorship at the University of Maryland System; and

WHEREAS the Board of Trustees recognizes the need to appoint an interim president following his departure; and

WHEREAS Edward H. Jennings provided outstanding leadership to The Ohio State University from 1981 to 1990, serving with distinction as the University's 10<sup>th</sup> president; and

WHEREAS Edward H. Jennings made a priority of faculty recruitment and retention, thus contributing significantly to the outstanding faculty serving The Ohio State University today; and

**INTERIM PRESIDENT (contd)**

WHEREAS Edward H. Jennings advocated competitive admissions during his tenure as president, resulting in a significant improvement in the academic quality of the student body and the development of the Honors Program as a top University priority; and

WHEREAS the first comprehensive private capital fundraising campaign, which exceeded its goal and raised over \$450 million for University priorities, was developed and implemented during President Jennings' tenure; and

WHEREAS Edward H. Jennings has a demonstrated capability to work effectively with faculty, staff, students, public officials, donors, alumni and others to enhance the standing of The Ohio State University;

NOW THEREFORE

BE IT RESOLVED, That this Board approves the appointment of Edward H. Jennings, as Interim President of The Ohio State University, effective July 1, 2002; and

BE IT RESOLVED, That Resolution 77-92 and the provisions of the February 6, 1959 Report of the Committee on Retirement and Insurance, calling for "Principal Administrative Officials" to be relieved of their administrative assignments at age 65, be waived to allow for the appointment of Edward H. Jennings, as Interim President of The Ohio State University beyond his sixty-fifth birthday.

Upon motion of Mr. Sofia, seconded by Ms. Hendricks, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Patterson, Sofia, Slane, McFerson, Borrer, Judge Duncan, Mses. Longaberger, Hendricks and Davidson.

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**CHAIRMAN'S REPORT (contd)**

Mr. Patterson: (contd)

I'd like to invite Dr. Jennings to come forward and make a few remarks. Ed --

Dr. Edward H. Jennings:

Mr. Chairman and members of the Board, I'm honored and truly humbled to accept the position of interim president of The Ohio State University. The confidence in me you have expressed by this appointment is greatly appreciated and I'll do everything in my power to live up to your expectations, and, in addition, help ease the transition to the new president, which, as you said, Chairman Patterson, will not be me.

A university president, even an interim university president, will occasionally make suggestions to the Board of Trustees. This morning I have a fairly simple suggestion -- that you get on with the search process ASAP so I can get back to being retired!

During the last few weeks, several enterprising reporters have asked me whether or not, if asked, I would take the job. My answer to the reporters was, "It depended on what the Board wanted me to do." Of course, my answer dealt with the fact that your desire to continue the momentum of the Academic Plan that President Kirwan has so skillfully created and begun the implementation, is reason enough. But, in addition, that plan is completely consistent with my beliefs about the direction Ohio State University should take.



**CHAIRMAN'S REPORT (contd)**

Dr. Jennings: (contd)

Ohio State is truly one of our nation's great universities, but we also must adapt and change to changing circumstances so that we can better serve the State of Ohio, our student body, and, indeed, the nation. As you know, and as you noted Chairman Patterson, there are several serious challenges, not the least of which is extremely limited resources. However, I think with the world-class faculty and staff that we have, I'm confident that we're up to those challenges.

In early 1982, I gave a speech to the Ohio State family under similar circumstances. I noted then that I didn't come to Ohio to preside over the decline of Ohio State. Today, at least for a short period of time, the same holds true. Indeed, I intend to preside over the continued growth in the academic quality of our fine institution. It's true today, and will continue to be true well into the future, that this institution truly deserves the title of The Ohio State University. Everybody is probably going to get tired of hearing that.

I'd also like to take this opportunity to thank President Kirwan for his leadership. Brit, you have strengthened greatly our University and you leave a legacy that will be difficult to match. All of us have benefited, and will continue to benefit, greatly from your leadership in the many years to come. I know the entire faculty and staff are deeply grateful for your fine leadership. We're going to miss you in Columbus and in Ohio. Thank you very much from all of us.

Now, members of the Board you have a very busy agenda and I need not take any more of your valuable time. Thank you, once again, for your trust and confidence, and I look forward to working with you all.

On a personal note I'd like to introduce my wife Barbara; without her support this job could not and would not be done.

Thank you, Mr. Chairman.

Mr. Patterson:

Thank you. One final note for members of the media: Dr. Jennings will be available for questions following President Kirwan's report this morning.

To sum up the work of the Search Committee, we are on schedule and pleased with our progress. The deadline for submission of names from our advertisements, such as the *Chronicle*, is not until June 14. We are in a down period right now, but in the coming weeks we will begin to consider candidates. I remain confident that we will be successful in recruiting the kind of outstanding candidate that we believe Ohio State wants and needs.

I want to thank the Search Committee for all of their efforts and their activity so far. Believe me, it is a hard-working, dedicated group.

This concludes my remarks.

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## PRESIDENT'S REPORT

President William E. Kirwan:

Mr. Chairman and members of the Board of Trustees, I would like to begin by congratulating both the Board for its wisdom in appointing Ed Jennings as interim president and Ed for his selection.

I have known and admired Ed Jennings for a long time, starting when he was president of The Ohio State University and I was provost at the University of Maryland. I remember back then that he was one of the presidents I most admired. We all know that Ed is a tremendous leader; as evidence of that, let me note that so much of what we are doing today we owe to his vision for this wonderful University and his leadership in starting it down the path we follow today.

In the three weeks ahead, I am eager to be as helpful as possible to Ed, and to do my best to provide for a smooth transition. Ed has been a good friend and a wise counselor to me during my tenure and I want to do all I can to support him as he prepares to assume duties as interim president.

In my final report to you today, I would like to comment on two subjects: the status of the Academic Plan; and a few observations on the future.

Since the development and implementation of the Plan has been the main focus of my energies as president, it is fitting that my final report to you coincides with the first annual report on the Academic Plan. When we developed the Plan, we committed to you that we would also develop benchmarks against the nation's best public universities and report to you and the community annually on the progress toward the goals of the Plan against these benchmarks.

The first annual report has just been completed and will be distributed to you later today. While not all of the Plan's six strategies and 14 initiatives are resource-intensive, many of them are, and as we know all too well, that became a major obstacle to our progress. Not only did we not experience the growth in state funding we advocated, our budget was actually reduced six percent. Many institutions would have put their plans on hold at that point, throwing up their hands and throwing in the towel. But not, I am proud to say, the faculty, staff, friends, or the Trustees of The Ohio State University. Instead, we accepted the challenge to do the best we could with the resources we had. Thanks to the Plan, we were able to focus our efforts and make meaningful progress in areas important to the Plan's goals.

As you will recall, we chose to target our limited resources this year on four current areas of focus: 1) compensation for faculty and staff; 2) an enhanced educational experience for our students; 3) creation of an Institute for the Study of Race and Ethnicity in the Americas; and 4) a Biomedical Research Initiative.

I am pleased to report that we have made meaningful progress on all four of these priorities and on other aspects of our Academic Plan generally. We have reported to you at recent meetings on our success in regard to enhancing undergraduate education where, for example, ACT scores have risen from 22.8 to 25.2, and retention rates have increased by ten percentage points over the past five years. I've reported as well on the creation of the Institute for the Study of Race and Ethnicity and the appointment of an eminent scholar, John Powell, to lead it; and on our Biomedical Research Initiative, led so effectively by Fred Sanfilippo. This morning I will bring you up-to-date on the compensation initiative.

## **PRESIDENT'S REPORT (contd)**

President Kirwan: (contd)

Compensation was a primary focus because we have fallen behind our competition. We all know that academic excellence requires competitively compensated faculty, staff, and graduate students. So we committed to develop a strategy to begin winning back the ground we had lost to other institutions, but there was a rub – we would have to do it with money we generated ourselves, since the state was unable to provide adequate support.

As a mid-term goal or first step, we made it our top priority to reach the median salary level of our benchmark universities for faculty and of established comparison organizations for staff and graduate students within the next three or four years. Our Plan was developed through consultation with a Competitive Compensation Oversight Group that included representatives of the faculty, staff, and students, and key members of the Senate and administration.

As you know, our goal for the upcoming year was an average salary increase of 4.5 percent for faculty – one percent above our benchmark peers, or at least our estimate of where the benchmark peers would be. Now that the chairs, deans, and vice presidents have completed their salary allocations, I can report that we have achieved that 4.5 percent goal and in many cases exceeded it. Each college and academic support unit will communicate these increases to faculty and staff over the next month, and we will publish a statistical report in the near future as well.

As a group, the faculty has the highest average increase, 4.8 percent, which exceeds the average increases for deans and vice presidents. Staff are not far behind at 4.6 percent, and classified and unclassified staff averages are virtually the same. What's more, over 80 percent of the faculty and of each staff group received an individual increase of at least 3.5 percent. While these results vary to some extent from college to college and unit to unit due to differences in market position and the ability to free up funds, no unit averages are below 4.3 percent.

Earlier this week, I attended the semi-annual meeting of the Big Ten presidents. As usually happens at our June meeting, we went around the table reporting on our salary increases. No Big Ten president at the meeting, except for me, reported an increase in excess of 4 percent, and several reported no increases at all. Clearly, we have made progress this year.

Let me extend my appreciation to the provost, and to each dean, vice president, and department chair for these very meaningful results. The compensation initiative is off to a good start, and I know that everyone here will remain committed to it in the future years.

While I do not have the time today to review them all, we have made meaningful progress on many other elements of the Academic Plan as well. For example: we have garnered four of seven new Ohio Eminent Scholar positions; this year we have recruited two National Academy members; a MacArthur winner to our College of the Arts; and several highly distinguished, internationally recognized faculty in the Colleges of Humanities, Social and Behavioral Sciences, Law, Medicine, and other colleges.

Speaking about our distinguished faculty recruits, I want to interject an example of the extraordinary quality of our present faculty – two members of our faculty have just made a startling discovery that has captured the attention of the world's scientific community. Michael Chan and Joseph Krzycki found the 22<sup>nd</sup> amino acid. The 21<sup>st</sup> amino acid was discovered in the mid-80s, and no one had any

## PRESIDENT'S REPORT (contd)

President Kirwan: (contd)

reason to believe other amino acids existed. This is an especially important discovery because amino acids are the building blocks of life and this is a research discovery that has startled the scientific community worldwide.

Returning to the year's activities with regard to the Plan, we have: almost completed demolition to prepare the way for groundbreaking on our Campus Partners Gateway project; begun the planning phase and launched a major fundraising campaign to support a complete renovation and renaissance of the Thompson Library, and recently secured three major seven-figure gifts for this project; held groundbreakings for the new physics and architecture buildings, and for the Ross Heart Hospital; completed SciTech's Science Village Phase One; and have made encouraging progress in our Diversity Action Plan. I think you will agree by any standard that this is substantial progress, and we've done this in a time of highly constrained resources. This is a great credit to the entire community for its dedication to the advancement of academic excellence at Ohio State.

As I mentioned a moment ago, we will provide copies to you this morning of a report highlighting all of our progress in more detail, which is also posted on the University web site.

I would like to add one important additional perspective on the Academic Plan. From my vantage point, the Plan's greatest impact is not the specific accomplishments I have highlighted, although they are very important. The greater impact, I believe, comes in two other ways. First, the focus and discipline of the Plan allowed us to make substantial progress at a time of incredibly restrained resources. Without such a disciplined way to target resources, we would have been much less successful. Second, the Plan helped create broad acceptance for our vision inside and outside the University. Over the past two decades, a debate has pitted two opposing visions of Ohio State against one another. Were we to be the university that focused on size and tried to accommodate everyone knocking on our doors, or were we to be the nationally recognized, top-tier university that Ohio has heretofore lacked?

Today, thanks to the efforts begun by Ed Jennings and continued by Gordon Gee, and with what we have been able to accomplish over the past four years, I think that debate is over. This is a University that is now on a trajectory to realize the aspirations of the Academic Plan and enter the ranks of the nation's very best teaching and research universities.

The broad acceptance of the Plan in articulating the University's aspirations, was, ironically, confirmed for me on the day I announced my decision to step down as president. On that day, the Trustees issued a press release saying that you would seek a president who would continue to pursue the goals of the Academic Plan. And, the *Lantern*, that great source of information and opinion -- and, I'm proud to say, a prize-winning student newspaper -- also called for the selection of a new president who would be committed to achieving the goals of the Academic Plan. The expression of support for the goals of the Academic Plan, coming from the Trustees on the one hand and the student newspaper on the other, indicates to me that the Academic Plan has truly become a rallying cry for the greatness, the overwhelming majority in this community strives to achieve. For me, that is perhaps the Plan's most important contribution.

As we look to the future, it is clear that the State of Ohio faces severe financial challenges over the next several years, and this means the University will too. In order to maintain its impressive momentum, the University must continue to

## **PRESIDENT'S REPORT (contd)**

President Kirwan: (contd)

exercise considerable focus and discipline. The Academic Plan will help, but difficult decisions will need to be made about how resources can be optimized to advance the academic mission.

I leave very optimistic about the future of this University, but it must be willing to change and evolve. I urge that, in the future, not just our resources and quality indicators, but also our ability to make decisions and redirect resources be benchmarked against the nation's best universities. The University and its supporters also need to keep the pressure on our state government to do better by higher education. And we will need to follow through on the second year of our two-tiered tuition plan.

You will recall that we agreed a few months ago to phase in our surcharge on entering students over two years, rather than implement it all in one year, as we had originally planned to do. When we first introduced our tuition plan, Ohio State became the focal point for a statewide debate on college and university tuitions. Questions were raised on and off campus about our plan to aggressively raise tuition for new students. Now, the smoke has cleared; the numbers are in, and guess what? Our position relative to other Ohio public universities and colleges has not changed for new students and has actually fallen for continuing students!

We now know that when you compare tuition from the Autumn Quarter of 2001 with the Autumn Quarter of 2002, you find the following: 1) our nine percent increase for continuing students was well below the average of 14 percent at Ohio's 13 state universities. In fact, only one school raised its tuition less than we did for continuing students, and that was eight percent at Central State. 2) In dollar terms, we now rank 9<sup>th</sup> for continuing students, just behind Cleveland State. Last year, we ranked 8<sup>th</sup>. 3) Now let's look at new students, where we increased tuition by 19 percent. Our increase ranked 5<sup>th</sup> among the 13 Ohio schools – only 5<sup>th</sup>, for which the average increase was 17.3 percent. 4) In dollar terms, we now rank 8<sup>th</sup> for new students – precisely where we were a year ago, behind Miami, Cincinnati, Bowling Green, Kent State, Ohio University, Akron, and Toledo. All of these schools have higher tuitions for new students than does Ohio's flagship university. If we had implemented the plan as originally proposed, we would now rank 6<sup>th</sup> in tuition for new students, behind Miami University, the University of Cincinnati, Bowling Green, Kent State, and Ohio University.

We can agree that it would be better if tuition increases could be avoided. At the same time, given our circumstances and unless something miraculous happens with Ohio's economy, there appears no reason not to implement the remainder of our tuition plan for next year, and I urge the Trustees to do so.

In conclusion, let me say what an honor and privilege it has been to serve as president of The Ohio State University. The past four years have been perhaps the most exhilarating and meaningful period of my life. I am deeply appreciative of the support and friendship that has been extended to me by the Trustees and the campus community generally. While at one level you are my bosses, you have also become my friends.

This is a great institution and it is so because it is made up of talented, caring, and dedicated people such as those in this room. I may depart physically on June 30, but I will always feel as though part of me is still at Ohio State. I will watch with great interest as this University moves forward in the years ahead. I also plan to return periodically to visit the many friends I have made here and to

**PRESIDENT'S REPORT (contd)**

President Kirwan: (contd)

savor the special spirit that characterizes The Ohio State University. I will always look back on my time here with great pride and a genuine sense of nostalgia for what I leave behind. I express my heartfelt thanks, deepest appreciation, and very best wishes to each and every one of you.

Let me simply close with what has now become my favorite refrain: Go Bucks! Thank you very much.

(See Appendix XLVII for the Academic Plan – First Year Report, page 1223.)

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**STATUS REPORT ON THE PRESIDENTIAL COMMISSION  
ON THE REGIONAL CAMPUSES**

Mr. Patterson:

One of the initiatives that Brit undertook some months ago was the creation of a Regional Campus Commission, to look at the role of the regional campuses in Ohio State's future. I've had the opportunity, along with Karen Hendricks, to serve on that Commission and be a part of it.

I don't know what our original time frame was, but we found as we went into this that there was a huge question and there were many issues within it that should and needed to be addressed. I can testify to you that the Commission that we had working on this was diligent and effective. I think they're coming up with a good report. There has been a tremendous amount of work. As I personally see it, I think the study of the regional campuses is key to the Academic Plan. It has to do with access, and some of those questions that Brit raised.

The chair of the Commission is Bobby Moser, vice president for Food, Agricultural, and Environmental Sciences, and Outreach and Engagement. I would like to call on Bobby for a presentation of a status report on the plan.

Dr. Bobby D. Moser:

Thank you, Mr. Chairman and members of the Board. It is a pleasure to be able to bring what we hope to be our final report on the Regional Campus Commission. I have with me Randy Smith, vice provost, who will also help me with this report.

I think you have in your folders a three or four-page summary that we will follow to give you the highlights of our recommendations. I would like to add to what Chairman Patterson said about this Commission being a very active and working commission. It has been very dedicated in its effort and we have spent a lot of time. Dr. Kirwan appointed this Commission about this time last year, so we've been working diligently trying to come up with some recommendations. And, yes, we did get into some interesting kinds of questions that were asked and, hopefully, we've tried to come to closure on many of those questions.

There were 17 members on the Commission and those members represented the faculty, both from the Columbus Campus and the four regional campuses, as well as students, staff, and administration. There were also three Trustees on the Commission: Jim Patterson and Karen Hendricks of this Board, and Tom Brannon of the Newark Board.

**STATUS REPORT ON THE PRESIDENTIAL COMMISSION  
ON THE REGIONAL CAMPUSES (contd)**

Dr. Moser: (contd)

We have committed ourselves to several activities and one of the first things that we did was to take a look and review the Academic Plan. We wanted to see how the regional campuses could fit and make a contribution toward helping this University fulfill its Academic Plan. That will become a part of our recommendations that Randy will give to us here in just a minute.

We visited two other universities that have regional campuses similar to what we have – Penn State University and South Carolina University – and we learned a lot from those visits, and used that in our deliberations as we went about our work. At the beginning of the process, we held visits at the regional campuses where we heard from faculty, staff, and community leaders in terms of what they were seeing as the concerns and issues that we need to be addressing. Then, of course, we finished up just within the last two weeks with visits back to the regional campuses to give them a briefing of what our progress has been to this particular date.

We also visited with Garry Walters, vice chancellor of the Board of Regents, to get his perspective and the Regents' perspective on the regional campuses, and we met with three of the co-located technical college presidents to hear their perspective. We met with the University Staff Advisory Committee and had a discussion with them on the campuses, which represented not only this campus, but also the regional campuses. We also met with the deans from the three campuses and the president of the Newark Campus to hear their perspective on the regional campuses and what they saw as some issues that we need to be addressing as well. And, lastly, we met with the Arts and Sciences deans and the dean of Education, because they are the colleges that are most engaged in the regional campus efforts. So we had some good input from those people as well.

Before I turn it over to Randy for the recommendations, I want to mention that we had divided ourselves up into four major subcommittees: 1) the Mission/Governance Committee, chaired by Karen Hendricks; 2) the Admissions/Enrollment Committee, chaired by Jim Mager; 3) the Students/Student Services Committee, chaired by Diane Whitbeck; and 4) the Faculty/Curriculum Committee, chaired by Rich Petty. So the recommendations that you're going to be hearing from us will be organized around those four major subcommittees.

There is one major statement or one overarching theme that we thought was very important and a point to make up front. That is, as we looked at our regional campus system and how it really contributed toward us meeting and fulfilling our Academic Plan, we felt like we needed to have a one-university system. We asked ourselves a question, "Are we a one-university system with many different locations and many different learning opportunities, or are we a federation of campuses?" We came to the conclusion that we are one university with many different locations and many different learning opportunities. So our recommendation that you will hear will be built around that particular theme.

So let me turn it over to Randy now to give you the details of the recommendations, and then we'll open it up for questions.

Dr. Randy Smith:

Thank you and good morning. In addition to the four of us around the table who are members of the Commission, we also have with us today Dean Bob Gold,

**STATUS REPORT ON THE PRESIDENTIAL COMMISSION  
ON THE REGIONAL CAMPUSES (contd)**

Dr. Smith: (contd)

from Mathematical and Physical Sciences; Jim Mager, from Enrollment Services; and Diane Whitbeck. So three other members of the Commission are here and can respond if need be.

Let me stress at the outset that this is an overview of a document that is about to come out later in June, so we're really just dealing with the major highlights of the recommendations and issues around them. Let me also stress that what the document is not is a document that deals specifically with issues of a particular campus -- this is the regional campuses as a set of locations. So, I wanted to make those qualifying comments right up front.

What I'm going to do is briefly work my way through these bulleted points that you have, and then we can open it up more broadly for questions.

One of the things that is clear and became clearer to those of us on the Commission who are not members of the regional campuses ourselves -- and certainly those of us in Columbus who interact with them in some way -- is that the regional campuses, their roles, and their characteristics are not well understood by most members of the total University community. So right up front in our document, there are going to be two major points made.

The first point is the need to clarify why we need regional campuses as part of the University, and at least four issues are stressed there: 1) access -- Mr. Patterson alluded to that a few minutes ago -- to Ohio citizens who otherwise might be unserved, and other categories; 2) extending Ohio State's geographic presence more formally throughout the state; 3) enhancing economic development -- if we're indicating that the University is an engine of economic development, that should be the case at each of its locations; and 4) through outreach and engagement activities, strengthening the learning opportunities within those communities.

So this document, we think, will right up front indicate to those who are less familiar with the regional campuses what those roles are. I might point out that in the report -- because this will receive widespread distribution -- there will be a fairly detailed description of the regional campuses -- the faculty, students, staff -- and the characteristics that they have.

The second broad point is -- which Bob just alluded to -- the need to adhere to -- we have been along the path of a one-university-in-many-locations route in recent years, particularly, and that does need to be stressed, and I'll come back to it in a few minutes. But we also note that among these locations we do need to work on stronger, internal system characteristics and again I'll allude to that in a few minutes. Nonetheless, those two major points will be addressed right up front in the report.

In terms of the response to the charge from the President, as Bob mentioned we divided the group into four subcommittees, and so let me go through each subcommittee. The first subcommittee was Mission/Governance, and Karen was the chair of this committee. Three major issues or topical areas emerged here. Regional campuses are a part of the University and as such they share the vision, purpose, core values, and future. So this group is going to suggest that we look at the University's Vision Statement, which sits right up front in the Academic Plan, and make some revisions to it. This will highlight the role of the regional campuses, particularly at various points indicating that the University at all of its locations, or alluding to specific things at the regional campuses



**STATUS REPORT ON THE PRESIDENTIAL COMMISSION  
ON THE REGIONAL CAMPUSES (contd)**

Dr. Smith: (contd)

themselves, contribute to that. So one of the recommendations will be to revise the Vision Statement, highlighting that role for those campuses.

The second issue had to do with governance. All of the campuses operate from a common set of bylaws for the Regional Campus Boards of Trustees and we are suggesting here that some fine-tuning be done, more specificity regarding authority and delegation. So this suggests that we'd be coming back and asking for minor revisions to the bylaws of the Regional Campus Boards of Trustees to give a more structured nomination and selection process, and a variety of other topical areas that you see listed here. At the last Board meeting, a special committee of this Board was established relating to the regional campuses, so that fits with that major recommendation.

The third issue – this is an important issue to the regional campuses -- I mentioned earlier the notion of thinking more in “systems” terms. We have Columbus and the four regional campuses, and we want to be thinking more systemically within that set. In some areas, we know that, in fact, systems thinking and operations really do work.

For example, in personnel matters with regard to hiring and promotion and tenure of faculty, we function as a system. Increasingly, in things like advising, we function as a system as well, but there are other areas where we do need improvements. Whether it's linkages with Student Affairs or on business-related matters, the argument here is that we need to tighten those things up. And that shows up in terms of how we might make this work, certainly through the Provost's Office.

So the major recommendation here is that the executive vice president and provost should review the current pattern of interactions between the vice provosts who have specific responsibilities for the regional campuses and determine how we might improve coordination. I can elaborate on that a little bit more fully later if need be, but let me say that if that actually happens, it's not a question of any interference with the linkages between the dean/directors of the regional campuses and the provost – direct access would still be maintained. So, under the mission and governance topic, three of the big picture topics are the ones that I just mentioned.

Admissions/Enrollment is an area where there have been quite a few concerns and certainly a lot of interest in recent years. Jim Mager chaired this subcommittee, and Jim Patterson and I sat with this group throughout its process. There are four or five major issues here and Jim Mager is with us if we need to elaborate more fully.

The first issue relates to the current application process – students who applied to The Ohio State University in what locations they're interested. Our suggestion is that beginning with the Class of 2003 -- that is a year from now – that students be asked to indicate both a first choice and an alternate choice on the application process. Then that would be followed up with a letter that would be developed by the regional campuses working with Undergraduate Admissions to indicate to the students then what the result of that application process has been – these two things go together. A lot of people have been asking for this for some period of time and the Commission has brought it forward more formally.

The second issue is the campus change policy. We're not talking about transfer here. We don't use the word “transfer” from the regional campuses because they

**STATUS REPORT ON THE PRESIDENTIAL COMMISSION  
ON THE REGIONAL CAMPUSES (contd)**

Dr. Smith: (contd)

are part of the University already. But in terms of campus change policy, we're suggesting moving from the current 30 credit hours requirement to 45 credit hours before changing campuses. Research shows that the longer the period of time at this first location, the more likely for success at the Columbus Campus.

The third issue has to deal with – and this is certainly beyond where we are now - - if we get to the point where resources are such at regional campuses where we are dealing with admission policies, then we really need to have some principles around which we deal with this topic. This, again, would be down the road. But in the long run, if there are demands for academic resources for which there are challenges, then we need to have priorities that guide them, including open admissions as a first step. Open admission for Ohio residents is the dominant one there.

One of the issues that we looked at in considerable depth in this process was advising. If you're a student on a regional campus and you are interested in a particular major that is or is not available there, to what extent are you advised in terms of the steps to come to Columbus? That appears to be working very well now, and all we are suggesting here is that the advising system continue to work in OSU system terms, because it's a good example of how it can work. But one of the things we would suggest is that there be efforts to follow-up, in a more systematic way, with the students who have moved to Columbus. For those students who have been at Marion or at Newark and who come to Columbus, we need to do a more detailed look at how that process went for them. We can then use that information to help guide future students.

We certainly do need -- and I won't do justice to this in the short time -- to develop a consistent message in marketing and recruiting efforts relating to the regional campuses. Work is already underway on this topic through Jim's office and others. We are really talking about -- effective with the incoming class for 2003 -- a description of the University system of campuses becoming standard in all of our recruitment presentations, publications, and other marketing communications. This would refer to all campuses as opposed to just one, but at the same time, not interfering with any particular form of marketing or recruiting an individual regional campus might want to develop.

Then -- and I know some of us feel strongly about this -- the need to develop for the regional campuses -- in ways that are similar to what we have certainly for Columbus -- a more sophisticated enrollment projection process for those campuses. Again, Jim can elaborate on that if need be.

So, quite a few areas under the Admissions/Enrollment topic were dealt with and confronted. Again, as we visited the campuses, these are ones that these campuses feel quite strongly about.

Related to that is Student/Student Services, chaired by Diane Whitbeck, and there are two major points here. As you know, the discussion of student housing on the regional campuses has been forefront in the last year or so, and there was a lot of discussion about this and alternative ways of proceeding. What was suggested is that the University adopts the OSU-owned and managed approach to student housing on the regional campuses. We have expertise in this area, we know how to do it, and we know how to establish facilities that take the student and student needs in mind. So that approach is being advocated.

**STATUS REPORT ON THE PRESIDENTIAL COMMISSION  
ON THE REGIONAL CAMPUSES (contd)**

Dr. Smith: (contd)

Secondly, as we deal with either student services and activities for students on the campuses, or those who might be a part of residential life there, we are going to need to be thinking and developing student activities and services in perhaps a more formal way, or elaborate on them at least. The approach suggested here is that we use a collaboration model. That is, take advantage of Bill Hall and his office and the extent to which we do these things here in Columbus, and do them well. So a collaboration model is being proposed as the regional campuses expand in this area.

Finally, Richard Petty, chair of Psychology, chaired a subcommittee on Faculty/Curriculum, and there were two major issues. As I mentioned earlier, we have been moving toward the one-university model. That is in contrast to the university system model as in the University of Wisconsin at Whitewater, which is a different approach than what we have done here. We've been moving in that direction strongly, and the majority of members of this Commission believe that we do need to do that. For some academic units, though, that raises some longer-term issues for them. So we're suggesting here that the University – we didn't have time in our process – now look in more detail at other institutions that have regional campuses across the country that might provide us with some creative alternatives to some of the issues that we may think we will be facing in this area. By the way, the report will have a lot of detail around what I just said here, in terms of current patterns.

Finally under this topic, right now it's possible to complete some major programs at the regional campuses, and what's being suggested here is that there be some modest expansion of undergraduate major programs. But the twist would be that the individual campuses might have specific needs. This was something like what we did with the business majors, as some of you know. For example, it may be that a need for a certain type of major is more relevant to Lima than it is to Marion. If that is the case, could and should we be thinking about whatever that major might be there and, in fact, that it could be shared by distance, distributed learning in a way that we may not be doing now? So, that's a little twist to this, but I would say – part of my responsibilities include curriculum – that this kind of expansion does need to occur through careful planning; why are we moving in this direction at that location. So we're doing that.

The final point I'll make is that every one of these campuses is co-located with a state technical college. If we're saying that the University has an Academic Plan and it does, and if the regional campuses are a part of the Academic Plan and they are, then if there are issues in terms of co-location and issues of activities back and forth between the two sites, then we need to be monitoring those on a regular basis to see what their effect on planning for the regional campuses would be.

Dr. Moser:

Very good, Randy, thank you. Mr. Chairman, in conclusion, I would like to personally thank the Commission for its excellent work and dedication for this whole process. It's been a long process and they've worked very hard on that. I want to especially say thanks to Randy Smith. Randy has been a real champion in working with the Commission and helping put all this together, and we could not have done it without him. So, I want to especially say that.

My final comment is that in our recommendations, Mr. Chairman, you won't find any grandiose recommendation of closing one campus or opening up three

**STATUS REPORT ON THE PRESIDENTIAL COMMISSION  
ON THE REGIONAL CAMPUSES (contd)**

Dr. Moser: (contd)

more, but what you'll find is a collection of issues that have been in among the system for quite some time. We have them all together in one report now and we think the recommendations that we have, once implemented, will help us truly enhance our goal of becoming one University and reaching the Academic Plan aspirations that we've all agreed to in the future.

Thank you very much.

Mr. Patterson:

Thank you, Bobby, Randy, and the Commission. Are there any questions from the members of the Board? Dimon --

Mr. McFerson:

Bob, you indicated that it did take a long time and it did. It's been my experience that when things take a long time, it's because there are a lot of issues to talk about and resolve. Are there any issues that did not get in this report because you just couldn't find resolution or are being deferred for later discussion and comment?

Dr. Moser:

I'd say yes and no on that one, Mr. McFerson. I would say that we think we've uncovered most of the major issues and we have a recommendation on each of those issues. What we don't have is a completeness of how this may unfold once it starts to be implemented. That's when the details will come out.

So we're saying that once we take these recommendations, hopefully accepted by you and by the president and provost, there will be a charge back to someone to implement this. That is when we'll uncover all the details that you're talking about in that particular process. They'll be more issues that will be raised at that time. Our goal is to become one University. We know that's not necessarily going to be perfect in every case, but we want to work toward that and what's keeping us from becoming that. Those are going to be some of the challenges that we think we'll face as we start to implement this plan and get at some of the questions that you're asking right now.

Mr. Patterson:

Any other questions? Thank you very much.

(See Appendix XLVIII for the Presidential Commission on the Regional Campuses, page 1235).

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**CGS STUDENT GOVERNMENT REPORT**

Mr. Patterson:

I'd like to now call on Briggs Cormier, president of the Council of Graduate Students. I've had the opportunity to meet with the government leaders and they are doing a wonderful job representing their constituencies. We're trying a different approach this year to elevate, if you will, the relationship between the

## CGS STUDENT GOVERNMENT REPORT (contd)

Mr. Patterson: (contd)

Board of Trustees and our student leadership, and Briggs is very much a part of that.

Mr. J. Briggs Cormier:

Thank you, Mr. Chairman, Mr. President, members of the Board, and other guests. I brought with me today CGS vice president Eve Scrogam, a master's student in Educational Policy and Leadership, who will be graduating next Friday.

This has been a very outstanding year for CGS, and in recognition of that, we've received the Outstanding Student Organization of the Year Award at the annual leadership ceremony this year. We've had a pretty ambitious agenda. I'm currently working on our annual report – I'm up to about 76 pages right now – and as soon as it is done, I will forward copies to the Board as well as to other administrators on campus.

I'd like to highlight just a few of the things that you will see in this annual report and then I'll ask Eve to talk about some of the things that it is her duty, as vice president, to oversee. Three of the main issues that we took a look at are: 1) diversity; 2) communications; and 3) graduate associate issues, primarily involving compensation and workload expectations on campus.

Going in a random order, CGS is very pleased and excited that the University leadership has included graduate associates in its compensation initiative. We've been part of that process and we're seeing increases in our stipend levels and the level of benefit subsidy for our student health insurance. These are things, thanks to the efforts of many folks here in this room, that the Council is very excited about.

On the issue of communications, we've redesigned our logo and we've done a pretty awesome job this year of utilizing on campus resources. This would be things such as *the Lantern, on Campus*, the *Buckeye Net News*, and *OSU Today*, in terms of trying to communicate what the Council does and how we're doing. We've significantly overhauled our web site, which has just about everything that we've done listed on there, from resolutions to our budget to announcements.

With regard to diversity, we passed this year five different resolutions supporting diversity on several different levels. Also, we've co-sponsored several events throughout the University with academic departments and other service related departments that are diversity specific-related events. The Council was quite pleased to see that the University Senate passed a resolution calling for domestic partners health benefits at OSU.

With that overview, I'd like for Eve to talk a little bit about the three areas that the vice president is responsible for. These would be: 1) recruitment of delegates and committee appointments; 2) new graduate student orientation; and 3) the Graduate Research Forum.

Ms. Eve M. Scrogam:

Good morning, everyone. This past fall I helped organize the Graduate Student Orientation, which was attended by over 1,000 of our new graduate students. We received great feedback that the event was very helpful in acclimating our new students to campus. I'm hoping, based on what we did last fall, that this fall's orientation will be even better. We're organizing a bus tour with COTA, so that

**CGS STUDENT GOVERNMENT REPORT (contd)**

Ms. Scroggins: (contd)

following orientation we can take the new students and show them around town -- the popular restaurants, shopping malls, the libraries, and the hospitals. So, I'm really looking forward to those improvements.

As far as one of my other tasks as vice president, I've been attempting to fill all of the delegate positions. Currently, we have representation from the 108 graduate programs and this year we met our goal of filling two-thirds of those positions. As far as appointments to University committees, I have a list of over 130 committees that are campus-wide and, I believe, I've gotten a little over 90 percent of those filled. I can't promise that students go to each and every committee meeting, but we do have students appointed and so the graduate voice is being heard across campus.

Finally, the last event that we held was the Graduate Research Forum in April. Currently at the printer is a 300-page document, which is the compilation of all the winners' papers from the Research Forum. It will be the proceedings and I'll be happy to give the Board an edition once it has come out. I would just like to say on a final note that the events that we have do make an impact on the graduate students. I surveyed last year's winners of the Forum and several said that it was the most poignant point of their career at Ohio State. They really felt that they had accomplished something by winning at the Forum, and it's helped them proceed in their professional careers.

Mr. Cormier:

Thank you, Eve. In conclusion, it's been a great opportunity for me to serve the Council of Graduate Students this year. Eve will be leaving, as well as our treasurer Ed Lasseigne, a Ph.D. candidate in French, and our secretary Mike Daniels, a Ph.D. student in linguistics. I will be returning as president next year, and joining me will be Kerry Hodak, a Ph.D. student and law student; her Ph.D. program is political science. Our new secretary will be Christine Masters, a nursing student, and our treasurer will be Jamie Depelteau, a Ph.D. student in integrated biomedical sciences.

With your pleasure, Mr. Chairman, I'd like to invite President Eddie Pauline and Chairman David Lieberman to join me in a presentation for President Kirwan. I must apologize for Todd Armen, who was unable to be here this morning. As you all know, he is a third-year medical student and has a slightly different schedule than the rest of us.

President Kirwan, this has been an outstanding year, and the student leadership would like to extend our appreciation for the hard work you've done on behalf of OSU in general but, in particular, your commitment to students and student needs. You've met with each and every one of us, and on numerous occasions you've come to our meetings and events, and for all of that, we'd like to say thank you with this very small token of our appreciation.

That concludes my report today.

Mr. Patterson:

Thank you, Briggs. Do you want to open that?

## **CGS STUDENT GOVERNMENT REPORT (contd)**

President William E. Kirwan:

Isn't this absolutely exquisite -- a globe with a scene of the campus including Ohio Stadium, and if you wind this key you either hear the *Buckeye Battle Cry* or *Carmen Ohio*. I don't dare do it, because we'd hear it the rest of the day.

I want to thank the students leaders, so much. We are blessed at Ohio State to have such great student leaders, and it has been pure pleasure to work with you because of the constructive things you're doing to advance this University. So thank you very much. I assure you this will sit on my desk in Maryland. Thank you.

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## **CONSENT AGENDA**

President William E. Kirwan:

We have 19 resolutions on the Consent Agenda today and unless there are any objections, I would like to recommend the following resolutions to the Board:

### **APPOINTMENTS -- UNIVERSITY HOSPITALS BOARD**

Resolution No. 2002-135

Synopsis: Approval of the appointments of chairperson and vice chairperson of the University Hospitals Board is proposed.

WHEREAS the Board of Trustees on November 30, 1979, approved the establishment of a University Hospitals Board; and

WHEREAS the membership of the Hospitals Board was approved on April 4, 1980, and has been subsequently amended; and

WHEREAS the chairperson and vice chairperson, chosen from among the citizen members, shall be appointed annually by The Ohio State University Board of Trustees upon recommendation of the president; and

WHEREAS a waiver is requested of that portion of University Hospitals Board bylaw 3335-95-01 which limits appointment to no more than two successive terms:

NOW THEREFORE

BE IT RESOLVED, That the following individuals be appointed to office as so indicated:

Grayce M. Sills, chairperson, University Hospitals Board  
Richard M. Murphey, Jr., vice chairperson, University Hospitals Board

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### **CANCER HOSPITAL BOARD REAPPOINTMENT**

Resolution No. 2002-136

Synopsis: Reappointment of a member to The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board is proposed.

**CANCER HOSPITAL BOARD REAPPOINTMENT (contd)**

WHEREAS the Board of Trustees on September 1, 1993, approved the establishment of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board; and

WHEREAS it has been stipulated in Board of Trustees Bylaw 3335-1-03 (W) and The James Cancer Hospital and Solove Research Institute Board Bylaw 3335-109-01 that the Cancer Hospital and Research Institute Board shall be comprised of six citizens from the general public who shall be appointed by the University Board of Trustees in consultation with the President; and

WHEREAS the following named person has been nominated and selected for reappointment to the Cancer Hospital and Research Institute Board for the term as specified:

<u>Name</u>	<u>Term of Appointment</u>
Ellen Hardymon	May 14, 2002 to May 13, 2006

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominee be reappointed, effective immediately, as a member of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board for the specific term as set forth above.

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**AMENDMENTS TO THE *BYLAWS OF THE MEDICAL STAFF OF*  
THE OHIO STATE UNIVERSITY HOSPITALS**

Resolution No. 2002-137

Synopsis: The amendments to the *Bylaws of the Medical Staff* of The Ohio State University Hospitals are recommended for approval.

WHEREAS The Ohio State University Hospitals Board pursuant to bylaw 3335-101-04 of the Hospitals Board Bylaws is authorized to recommend to the Board of Trustees the adoption of amendments to the *Bylaws of the Medical Staff* of The Ohio State University Hospitals; and

WHEREAS the proposed amendments to the *Bylaws of the Medical Staff* of The Ohio State University Hospitals were approved by the University Hospitals Board on April 25, 2002, as attached:

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the *Bylaws of the Medical Staff* of The Ohio State University Hospitals be adopted as recommended and approved April 25, 2002, by the University Hospitals Board.

(See Appendix XLIX for background material, page 1241.)

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**AMENDMENTS TO THE BYLAWS OF THE ARTHUR G. JAMES CANCER HOSPITAL  
AND RICHARD J. SOLOVE RESEARCH INSTITUTE BOARD AND RULES AND  
REGULATIONS OF THE MEDICAL STAFF**

Resolution No. 2002-138

Synopsis: The amendments to the *Bylaws of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board and Rules and Regulations of the Medical Staff of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute* are recommended for approval.

WHEREAS The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board pursuant to bylaw 3335-109-02 of the James Cancer Hospital Board Bylaws is authorized to recommend to the Board of Trustees the adoption of amendments to their *Bylaws* and to the *Rules and Regulations of the Medical Staff of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute*; and

WHEREAS the proposed amendments to the *James Board Bylaws* and *Rules and Regulations of the Medical Staff* were previously endorsed and ratified by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board on May 21, 2002, as attached:

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the *James Board Bylaws* and *Rules and Regulations of the Medical Staff of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute* be adopted as recommended.

(See Appendix L for background material, page 1259.)

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**REGIONAL CAMPUS BOARDS  
APPOINTMENTS/REAPPOINTMENTS**

Resolution No. 2002-139

Synopsis: Approval of appointments/reappointments to The Ohio State University Regional Campus Boards is proposed.

WHEREAS the Board of Trustees in 1994 approved the establishment of The Ohio State University Regional Campus Boards; and

WHEREAS it has been previously stipulated that "the board shall be composed of eleven members appointed by The Ohio State University Board of Trustees in consultation with the president of the university" (one member of the board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named persons have been nominated and selected for appointments/reappointments to the following Regional Campus Boards for the terms as specified:

Mansfield Board Appointments/Reappointments

John S. Roby, 3-year term  
David L. Carto, 3-year term (2<sup>nd</sup> reappointment)  
Anne Epperson, 3-year term (3<sup>rd</sup> reappointment)  
Kandice B. Kohler, 1-year term (student appointment)

**REGIONAL CAMPUS BOARDS  
APPOINTMENTS/REAPPOINTMENTS (contd)**

Marion Board Appointments/Reappointment

Gary Sims, 3-year term  
Steve Winkler, 3-year term  
David F. Bacon, 3-year term (3<sup>rd</sup> reappointment)  
Samantha A. Caskey, 1-year term (student appointment)

Newark Board Appointments/Reappointment

Girard E. Besanceney, 3-year term  
Marlene M. Eader, 3-year term  
Paddy Kutz, 3-year term (2<sup>nd</sup> reappointment)  
Blake C. Zitko, 1-year term (student appointment)

NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of The Ohio State University-Mansfield Board, Marion Board, and Newark Board, effective July 1, 2002.

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**AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY**

Resolution No. 2002-140

Synopsis: Approval of the following amendments to the *Rules of the University Faculty* are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the *Rules of the University Faculty* as approved by the University Senate; and

WHEREAS the proposed changes in the *Rules of the University Faculty* were approved by the University Senate on May 9, 2002:

Amended Rules

3335-7-21 Marks.

The official marks of the university are as follows: "A," "A-," "B+," "B," "B-," "C+," "C," "C-," "D+," "D," "E," "EM," "EN," "I," "K," "P," "PA," "NP," "R," "S," "U," "W." These marks shall have the following meaning:

(A) through (H) unchanged.

(I) "EN" – E, non-attendance

This mark shall be used to indicate that the student was properly registered for the course, but failed to complete the course because of non-attendance. It does not differentiate between the student who never attended or stopped attending at some point during the academic term.

When assigning this mark, an instructor must also provide some indication (e.g. day or week of the academic term) of when the student stopped attending the course.

**AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)**

Amended Rules (contd)

This mark shall be treated as an "E" for the purpose of calculating a student's point-hour ratio.

~~(H)~~(J) "P" – progress.

Balance unchanged.

~~(J)~~(K) "PA" - pass, "NP" - non-pass.

Balance unchanged.

~~(K)~~(L) "R" - registered to audit.

Balance unchanged.

~~(L)~~(M) "S" - satisfactory, "U" – unsatisfactory.

Balance unchanged.

~~(M)~~(N) "W" – withdrew.

Balance unchanged.

3335-7-25 Credit points.

(A) Credit points shall be assigned on the following basis:

For each credit hour of "A,"	4.0 credit points shall be allowed
For each credit hour of "A-,"	3.7 credit points shall be allowed
For each credit hour of "B+,"	3.3 credit points shall be allowed
For each credit hour of "B,"	3.0 credit points shall be allowed
For each credit hour of "B-,"	2.7 credit points shall be allowed
For each credit hour of "C+,"	2.3 credit points shall be allowed
For each credit hour of "C,"	2.0 credit points shall be allowed
For each credit hour of "C-,"	1.7 credit points shall be allowed
For each credit hour of "D+,"	1.3 credit points shall be allowed
For each credit hour of "D,"	1.0 credit points shall be allowed
For each credit hour of "E,"	0.0 credit points shall be allowed
<u>For each credit hour of "EN,"</u>	<u>0.0 credit points shall be allowed</u>

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the *Rules of the University Faculty* be adopted as recommended by the University Senate.

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**HONORARY DEGREES**

Resolution No. 2002-141

Synopsis: The awarding of honorary degrees to George W. Bush, Howard E. LeFevre and Elizabeth "Libby" McKeever Ross, is recommended for approval.

### **HONORARY DEGREES (contd)**

WHEREAS pursuant to paragraph (B)(4) of rule 3335-1-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommended to the Board of Trustees awarding of honorary degrees as listed below:

George W. Bush	Doctor of Public Administration
Howard E. LeFevre	Doctor of Humane Letters
Elizabeth "Libby" McKeever Ross	Doctor of Humane Letters

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

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### **DEGREES AND CERTIFICATES – SPRING QUARTER COMMENCEMENT**

Resolution No. 2002-142

Synopsis: Approval of Degrees and Certificates for Spring Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on June 14, 2002, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

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### **PERSONNEL ACTIONS**

Resolution No. 2002-143

BE IT RESOLVED, That Resolution 77-92 and the provisions of the February 6, 1959 Report of the Committee on Retirement and Insurance, calling for "Principal Administrative Officials" to be relieved of their administrative assignments at age 65, be waived to allow for the extension of administrative appointment of Randall B. Ripley as Dean of the College of Social and Behavioral Sciences beyond his sixty-fifth birthday; and

BE IT RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the May 3, 2002 meeting of the Board, including the following Appointments/Reappointments, Promotion, Extension of Term -- Principal Administrative Official, Appointments/Reappointments of Chairpersons, Leaves of Absence Without Salary, Professional Improvement Leaves, and Emeritus Titles, as detailed in the University Budget be approved; and

BE IT FURTHER RESOLVED That the Medical Staff Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) approved May 21, 2002, by The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute Board, be ratified.

**PERSONNEL ACTIONS (contd)**

Appointments

Name: GARY BOS  
Title: Professor (The Frank J. Kloenne Chair in Orthopedic Surgery)  
Department: Orthopaedics  
Term: September 1, 2002, through June 30, 2006  
Present Position: Professor of Orthopaedic Surgery, University of North Carolina, Chapel Hill, NC

Name: JOAN M. HERBERS  
Title: Dean  
College: Biological Sciences  
Term: September 1, 2002, through June 30, 2007  
Present Position: Chair and Professor, Department of Biology, Colorado State University, Fort Collins, Colorado

Name: WILLIAM L. MACDONALD  
Title: Interim Academic Dean – Newark Campus  
Term: July 1, 2002, through June 30, 2003  
Present Positions: Assistant Academic Dean, and Associate Professor, Department of Sociology (Newark Campus)

Name: GIORGIO RIZZONI  
Title: Professor (The Ford Motor Company Chair in Electromechanical Systems)  
College: Engineering  
Term: July 1, 2002, through June 30, 2007  
Present Position: Professor, Department of Mechanical Engineering

Name: LINDA J. SAIF  
Title: Distinguished University Professor  
Department/Program: Veterinary Preventive Medicine/Food Animal Health Research Program  
Effective: June 7, 2002

Name: DANIEL D. SEDMAK  
Title: Executive Vice Dean  
College: College of Medicine and Public Health  
Effective: July 1, 2002  
Concurrent Appt: Associate Vice President for Health Sciences Education and Vice Dean for Education

Name: LONNIE G. THOMPSON  
Title: Distinguished University Professor  
Department/Center: Geological Sciences/Byrd Polar Research Center  
Effective: June 7, 2002

Promotion

Name: KAMILLA K. SIGAFOOS  
Title: Associate Vice President for Health Services  
Office: Health Services  
Effective: June 1, 2002  
Present Position: Chief Operating Officer, University Hospitals

**PERSONNEL ACTIONS (contd)**

Reappointments

Name: FREDERICK H. DAVIDORF  
Title: Professor (The Martha G. and Milton Staub Chair for Research in Ophthalmology)  
College: Medicine and Public Health  
Term: July 1, 2002, through June 30, 2006

Name: PETER E. GEIER  
Title: Senior Associate Vice President for Business Development and Strategic Planning, and Chief Financial Officer/Chief Operating Officer  
Office/Center: Health Sciences/Medical Center  
Effective: July 1, 2002

Name: J. LAYNE MOORE  
Title: Professor (Richard J. and Martha D. Denman Professorship for Clinical Research in Epilepsy)  
College: Medicine and Public Health  
Term: July 1, 2002, through June 30, 2006

Extension of Term -- Principal Administrative Official

RANDALL B. RIPLEY, Dean, College of Social and Behavioral Sciences, effective July 1, 2003, through June 30, 2004, pursuant to rule 3335-1-03 (R) of the Administrative Code.

Appointment of Chairpersons

July 1, 2002, through June 30, 2003

Art	Ardine K. Nelson*
Dance	Michael K. Bruce*

July 1, 2002, through June 30, 2006

Industrial, Interior & Visual Communication	Wayne E. Carlson
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September 1, 2002, through June 30, 2006

Orthopaedics	Gary Bos
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Reappointment of Chairpersons

July 1, 2002, through December 31, 2002

Emergency Medicine	Douglas A. Rund
Molecular Virology, Immunology and	
Medical Genetics	Caroline C. Whitacre
Physical Medicine and Rehabilitation	William S. Pease

July 1, 2002, through June 30, 2003

Neuroscience	Michael S. Beattie*
Ophthalmology	Paul A. Weber
Psychiatry	Radu V. Saveanu*

\*Interim

**PERSONNEL ACTIONS (contd)**

Reappointment of Chairpersons (contd)

July 1, 2002, through June 30, 2006

Entomology  
Evolution, Ecology and Organismal Biology  
Food Science and Technology  
Molecular Genetics  
Plant Biology

David L. Denlinger  
Ralph E. J. Boerner  
Kenneth Lee  
Lee F. Johnson  
Richard T. Sayre

October 1, 2002, through September 30, 2006

Marketing and Logistics

Robert E. Burnkrant

Leaves of Absence Without Salary

SHELDON W. HALPERN, Professor, Moritz College of Law, effective Autumn Semester 2002 and Spring Semester 2003, to serve as a Visiting Professor of Law at Santa Clara University.

ARKADY A. TSEYTLIN, Professor, Department of Physics, effective Autumn Quarter 2002 and Winter Quarter 2003, to do research in string theory at Imperial College, London, England.

THOMAS P. GALLANIS, Jr., Associate Professor, Moritz College of Law, effective Autumn Semester 2002, to serve as a Visiting Professor of Law at Washington & Lee University.

Professional Improvement Leaves

RALPH E. J. BOERNER, Chairperson and Professor, Department of Evolution, Ecology, and Organismal Biology, effective Winter Quarter and Spring Quarter 2003.

HANI J. DOSS, Professor, Department of Statistics, effective Autumn Quarter 2002.

EARL F. EPSTEIN, Professor, School of Natural Resources, effective Winter Quarter and Spring Quarter 2003.

PREM K. GOEL, Professor, Department of Statistics, effective Autumn Quarter 2002 and Winter Quarter 2003.

TIMOTHY E. HERON, Professor, School of Physical Activity and Educational Services, effective Spring Quarter 2003.

ANTHONY MUGHAN, Professor, Department of Political Science, effective Winter Quarter 2003.

NEIL E. SMECK, Professor, School of Natural Resources, effective Winter Quarter and Spring Quarter 2003.

RICHARD H. STECKEL, Professor, Department of Economics, effective Autumn Quarter 2002, Winter Quarter and Spring Quarter 2003.

PATRICIA L. STUHR, Professor, Department of Art Education, effective Autumn Quarter 2002, Winter Quarter and Spring Quarter 2003.

CARL R. ZULAUF, Professor (The Francis B. McCormick Professorship in Agricultural Marketing and Policy), Department of Agricultural, Environmental, and Development Economics, effective Autumn Quarter 2002, Winter Quarter, Spring Quarter, and Summer Quarter 2003.

JEROME B. ZUTELL, JR., Professor, School of Teaching and Learning, effective Winter Quarter and Spring Quarter 2003.

**PERSONNEL ACTIONS (contd)**

Professional Improvement Leaves (contd)

CYNTHIA B. DILLARD, Associate Professor, School of Teaching and Learning, effective Autumn Quarter 2002 and Spring Quarter 2003.

THOMAS E. NELSON, Associate Professor, Department of Political Science, effective Autumn Quarter 2002, Winter Quarter and Spring Quarter 2003.

R. MARK SULC, Associate Professor, Department of Horticulture and Crop Science, effective Summer Quarter and Autumn Quarter 2002, and Winter Quarter and Spring Quarter 2003.

Emeritus Titles

RONALD L. ST. PIERRE, College of Medicine and Public Health, with the title Associate Vice President and Professor Emeritus, effective July 1, 2002.

RUTH A. ALTSCHULD, Department of Molecular and Cellular Biochemistry, with the title Professor Emeritus, effective July 1, 2002.

BOGDAN M. BAISHANSKI, Department of Mathematics, with the title Professor Emeritus, effective June 1, 2002.

RUDINE S. BISHOP, School of Teaching and Learning, with the title Professor Emeritus, effective July 1, 2002.

LEE B. BROWN, Department of Philosophy, with the title Professor Emeritus, effective July 1, 2002.

KEITH A. HALL, School of Educational Policy and Leadership, with the title Professor Emeritus, effective June 1, 2002.

SEYMOUR KLEINMAN, School of Educational Policy and Leadership, with the title Professor Emeritus, effective July 1, 2002.

CHARLES F. MUELLER, Department of Radiology, with the title Professor Emeritus, effective June 1, 2002.

MARVIN L. OLMSTEAD, Department of Veterinary Clinical Sciences, with the title Professor Emeritus, effective June 1, 2002.

G. MICHEAL RILEY, Department of History, with the title Professor Emeritus, effective July 1, 2002.

STEPHEN V. TRACY, Department of Greek and Latin, with the title Professor Emeritus, effective July 1, 2002.

ROBERT F. WING, Department of Astronomy, with the title Professor Emeritus, effective July 1, 2002.

PAUL E. YOUNG, JR., Austin E. Knowlton School of Architecture, with the title Professor Emeritus, effective July 1, 2002.

GAIL MCCUTCHEON, School of Educational Policy and Leadership, with the title Associate Professor Emeritus, effective September 1, 2002.

PETER W. SPIKE, Department of Animal Sciences, with the title Associate Professor Emeritus, effective June 1, 2002.



## **PERSONNEL ACTIONS (contd)**

### Emeritus Titles (contd)

STIG M. BERGSTROM, Department of Geological Sciences, with the title Professor Emeritus, change date from July 1, 2002, to January 1, 2003.

Medical Staff Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute)

### April 2002

#### Initial Appointments – Faculty

Matthew L. Schlossberg, M.D., Anesthesiology (eff. 5/1/02), Clinical Assistant Professor, Associate Attending

#### Initial Appointments – Community

Richard E. Gordon, Jr., M.D., Family Medicine, Community Associate

#### Change in Department

Magali Fernandez, M.D., Associate Attending, from Neurology to Internal Medicine

#### Additional Privileges Requested

Gregory Ness, D.D.S., Dentistry, moderate and deep conscious sedation

### May 2002

#### Initial Appointments – Faculty

Robert R. Crowell, M.D., Orthopaedics, Clinical Assistant Professor, Clinical Attending

#### Initial Appointments – Advanced Practice Nursing

Mollie E. Moran, R.N., C.N.P., Allied Health Professional, Division of Hematology/Oncology

#### Provisional to Full Appointments

Sue Bell, R.N., C.N.P., Surgery, Allied Health Professional  
Christopher Caputo, D.O., Internal Medicine, Cardiology, Associate Attending  
Scott Holiday, M.D., Internal Medicine, General Medicine, Associate Attending  
Lisa Rader, R.N., C.N.P., Hematology/Oncology, Allied Health Professional

#### Reappointment – Faculty, 7/1/2002 – 6/30/2004

William S. Pease, M.D., Physical Medicine and Rehabilitation, Associate Attending  
Edward Martin, Jr., M.D., Surgical Oncology, Attending

#### Reappointment – Advanced Practice Nurses, 7/1/2002 – 6/30/2002

Jon Mickle, R.N., C.N.P.  
Molly Moran, R.N., C.N.S.  
Lisa Rader, R.N., C.N.P.  
Patrice Rancour, R.N., C.N.S.

**PERSONNEL ACTIONS (contd)**

Medical Staff Appointments (The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute) (contd)

May 2002 (contd)

Reappointment – Community Associates, 7/1/2002 – 6/30/2004

Akber Mohammed, M.D., Cardiology  
Richard Marsh, M.D., Pathology  
Peter Muir, M.D., Family Medicine  
Marvin Narcelles, M.D., General Medicine  
Mujeeb Ranginwala, M.D., Rheumatology  
John Sutter, M.D., Family Medicine

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**RESOLUTION IN MEMORIAM**

Resolution No. 2002-144

Synopsis: Approval of a Resolution in Memoriam is proposed.

RESOLVED, That the Board adopt the following Resolution in Memoriam and that the President be requested to convey a copy to the family of the deceased.

Irma M. Cooper

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 29, 2002, of Irma M. Cooper, professor emeritus in the School of Music.

Irma Cooper joined the faculty of the School of Music at The Ohio State University in 1964 and continued as professor of voice until she retired in 1983. Professor Cooper taught voice and diction classes, directed the opera, and performed as soprano soloist on numerous occasions. Her talents, her energy, her passion for singing, and her personal grace and integrity showed through everything she did.

Professor Cooper started her musical career in Iowa, eventually graduating with a master's degree in voice from the American Conservatory of Music. Her post-graduate study included Julliard, the Vienna Academy, and the Aspen School. She went on to pursue her career in Germany where she remained for the next ten years and performed over 600 performances of more than 30 leading dramatic soprano roles in various German opera houses.

In 1969 she became a member of the first voice faculty at the new summer program of the American Institute of Musical Studies (AIMS) in Graz, Austria, where later she coordinated a growing number of faculty participants. This organization, of which she eventually became chairperson of the Board of Directors, provides a training ground for advanced singers to refine their artistic skills for professional careers in opera performance and in teaching. Professor Cooper was active with AIMS until the summer of 2001, her 88<sup>th</sup> year.

Her influence on countless students both nationally and internationally has been, and will continue to be, remarkable in its intensity on so many different levels. Although Professor Cooper retired from OSU, she never retired from her involvement in everything related to singing and singers. She was a co-founder, past vice-president, and life member of Opera Columbus; founder of their national competition for aspiring professional artists; and a founding member of the National Association of Teaching of Singing Foundation.

Professor Cooper was very committed to The Ohio State University and, through the years, she offered gifts of financial support to the School of Music in order to provide more opportunities for the students. At the Voice Gala held in her honor in Autumn Quarter 2000, Professor Cooper

**RESOLUTION IN MEMORIAM (contd)**

Irma M. Cooper (contd)

came on stage and presented a huge gift to the School of Music, which now underwrites an endowed fund to provide international opportunities for music students.

On behalf of the University community, the Board of Trustees expresses to the family of Professor Irma M. Cooper its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

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**REPORT OF RESEARCH CONTRACTS AND GRANTS**

Resolution No. 2002-145

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for April 2002 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of April 2002 be approved.

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**REPORT ON UNIVERSITY DEVELOPMENT**

Resolution No. 2002-146

Synopsis: The report on the receipt of gifts and the summary for April 2002 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Carl M. and Grace Baldwin Chair in Ophthalmology; and

WHEREAS this report includes the establishment of twenty-two (22) new named endowed funds and the amendment of two (2) named endowed fund:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of April 2002 be approved.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**TOTAL UNIVERSITY PRIVATE SUPPORT**

July through April  
2000-2001 Compared to 2001-2002

**GIFT RECEIPTS BY DONOR TYPE**

	Dollars July through April		
	<u>2000-2001</u>	<u>2001-2002</u>	<u>%Change</u>
Individuals:			
Alumni (Current Giving)	\$25,855,411	\$28,073,111	9
Alumni (From Bequests)	<u>5,902,557</u>	<u>4,938,850</u>	(16)
Alumni Total	\$31,757,968	\$33,011,961	4
Non-Alumni (Current Giving)	\$22,113,190	\$13,511,369	(39)
Non-Alumni (From Bequests)	<u>9,956,467</u>	<u>3,421,533</u>	(66)
Non-Alumni Total	\$32,069,657	\$16,932,902	(47)
Individual Total	\$63,827,625	\$49,944,863	(22) <sup>A</sup>
Corporations/Corp/Foundations	\$34,454,728	\$36,238,757	5
Private Foundations	\$12,125,835	\$16,133,127	33 <sup>B</sup>
Associations and Other Organizations	<u>\$3,827,514</u>	<u>\$3,886,045</u>	2
Total	\$114,235,702	\$106,202,792	(7)

**NOTES**

- A Overall individual giving is down 22% in that gifts at the \$10,000 or more level are down 31% (\$47.4 million from 509 gifts last year compared with \$32.9 million from 431 gifts this year.)
- B Foundation giving at the \$10,000 or more level is up for the first ten months of the fiscal year (\$11.3 million from 160 gifts last year; \$15.3 million from 179 gifts this year).

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**TOTAL UNIVERSITY PRIVATE SUPPORT (contd)**

July from April  
2000-2001 Compared to 2001-2002

GIFT RECEIPTS BY PURPOSE

	Dollars July through April		
	<u>2000-2001</u>	<u>2001-2002</u>	<u>% Change</u>
Gift Receipts to Current Use and Endowment Funds:			
Buildings/Equipment	\$21,478,894	\$18,294,747	(15)
Faculty Support	\$9,973,448	\$10,813,117	8
Program Support	\$62,428,430	\$57,415,295	(8)
Student Financial Aid	\$10,878,324	\$11,333,313	4
Annual Funds-Colleges/Departments	\$7,802,666	\$7,234,856	(7)
Annual Funds-University	<u>\$1,673,940</u>	<u>\$1,111,464</u>	(34)
Total	\$114,235,702	\$106,202,792	(7)

**GIFT ADDITIONS TO ENDOWMENT**

Dollars July through April		
<u>2000-2001</u>	<u>2001-2002</u>	<u>% Change</u>
\$29,626,807	\$34,202,311	15

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY DEVELOPMENT FUND**

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Chair</u>			
The Carl M. and Grace C. Baldwin Chair in Ophthalmology (Used to provide a chair position in the College of Medicine and Public Health; provided by gifts from the estate of Carl M. Baldwin and Grace C. Baldwin)		\$2,000,000.00	\$2,000,000.00
<u>Establishment of Named Endowed Funds</u>			
The Fowler Physics Research Endowment Fund (Used to provide research support for a distinguished senior faculty member in the Department of Physics; provided by the Department of Physics and the College of Mathematical and Physical Sciences)		\$70,000.00	\$70,000.00
The Lewis I. Day Advancement Fund (Used to advance the activities of the Fisher College of Business; provided by gifts from Lewis I. Day)		\$58,846.10	\$58,846.10
The Dr. Carleton W. Schwiesow Endowed Scholarship Fund (Used to support a student in the College of Veterinary Medicine; provided by gifts from the estate of Dr. Carleton W. Schwiesow)		\$47,084.55	\$47,084.55
The Irene Bandy-Hedden Scholarship Fund (Used to support students in the College of Education; provided by gifts from Dr. Irene Bandy-Hedden)		\$15,805.00	\$15,805.00

**THE OHIO STATE UNIVERSITY FOUNDATION**

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The William H. and Laceryjette V. Casto Professorship in Interprofessional Education Fund (Used to support the work of a distinguished professor in interprofessional education in the College of Education; provided by gifts from William H. and Laceryjette V. Casto)		\$304,530.00	\$304,530.00

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY FOUNDATION (contd)**

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The E. W. Hatton Fund for Pediatric Pharmacy Research (Used to improve effectiveness, safety, and uses of medicines in pediatric and geriatric patients; provided by gifts from Isabel Hatton Simmons)		\$250,000.00	\$250,000.00
The Dr. Herbert L. Fenburr Fund for Human Cancer Genetics Research (Used to support an endowed fund in human cancer genetics research; provided by gifts from Dorothy J. Fenburr and Margaret F. Davenport)	\$232,477.48		\$232,477.48
The Evelyn Moreida Krislov Scholarship Fund (Used to provide scholarships for second-year graduate students in the College of Social Work who have an interest in the field of aging; provided by a gift from Joseph Krislov)		\$103,049.12	\$103,049.12
The Kenneth B. Cummins Endowment Fund (Used to aid worthy undergraduate students in the College of Mathematics and Physical Sciences, or at the discretion of the department chairperson to enhance undergraduate instruction in the Department of Mathematics; provided by gifts from Dr. Kenneth B. Cummins)	\$63,596.65		\$63,596.65
The Family and Consumer Sciences Education Program Fund (Used to support programs in family and consumer sciences education for the purpose of teacher preparation and licensure to teach in Ohio schools grades 7-12; provided by gifts from Penelope A. Reighart)		\$51,272.20	\$51,272.20
The Raymond W. Doskotch Graduate Fellowship Fund in Medicinal Chemistry and Pharmacognosy (Used to provide one graduate student fellowship to a student whose research emphasizes natural product chemistry within the Division of Medicinal Chemistry and Pharmacognosy; provided by gifts from Dr. Jinn and Dr. Ze-Ai Chang Wu)	\$45,000.00		\$45,000.00
The Edward F. Hayes Graduate Research Award Fund (Used to provide graduate research awards in conjunction with The Edward F. Hayes Graduate Research Forum; provided by gifts from friends and family members)		\$29,794.96	\$29,794.96

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY FOUNDATION (contd)**

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Mollmann Family Cancer Research Endowment Fund (Used to support cancer research; provided by a gift from Mr. and Mrs. Joe Mollmann)		\$29,300.00	\$29,300.00
Belmont County Alumni Scholarship Endowed Fund (Used to provide academic merit scholarships for entering freshman from high schools in Belmont County; provided by gifts from members and friends of the Belmont County Alumni Club)		\$27,168.13	\$27,168.13
The Robert Godfrey Arend Family Football Scholarship Fund (Used to supplement the student-athlete grant-in-aid scholarship costs of a student athlete from Northeastern Ohio who is a member of a varsity football team; provided by gifts from Robert Godfrey Arend, Todd and Maria Arend, and Katherine Elizabeth Arend and Alexandria Grace Arend)		\$26,489.36	\$26,489.36
The Charles and Betty Dougherty Scholarship Fund (Used to award scholarships to students enrolled in the fluid power or power and equipment program at The Ohio State University ATI; provided by a gift from Charles and Betty Dougherty)		\$25,590.75	\$25,590.75
The Bruce W. Erickson Distinguished Scholar Fund (Used to provide a scholarship for a distinguished scholar enrolled in the College of Mathematical and Physical Sciences; provided by gifts from the Nanette N. and Robert M. Hoge Fund at the Columbus Foundation)		\$25,000.00	\$25,000.00
The Kelm Family Engineering Scholarship Fund (Used to provide one or more merit scholarships to students majoring in engineering; provided by a gift from Sharon Simon Kelm and James S. Kelm)		\$25,000.00	\$25,000.00
The William and Phyllis Kraner Athletic Scholarship Fund (Used to provide scholarship cost of a student athlete who is a member of a varsity sports team; provided by gifts from the Kraner family)		\$25,000.00	\$25,000.00
The Sheffer Corporation Dean's Innovation Fund (Used to promote initiatives by the faculty and staff designed to increase the quality of teaching, research, and involvement with the business community; provided by gifts from Jeffrey R. Norris and the Sheffer Corporation)		\$25,000.00	\$25,000.00



**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY FOUNDATION (contd)**

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
Frederick A. Smith Memorial Scholarship Fund (Used to support scholarships for one or more deserving welding engineering students; provided by gifts from Denise Smith, Mr. and Mrs. Joseph R. Smith, and family and friends)		\$25,000.00	\$25,000.00
The Donald E. Yingst Agricultural Vice President's Fund (Used to support programs identified as current and critical priorities in the College of Food, Agricultural, and Environmental Sciences; provided by gifts from Donald E. Yingst)		\$25,000.00	\$25,000.00
<u>Change in Description of Named Endowed Fund</u>			
The Griffith Family Scholarship Endowment Fund			
<u>Change in Name and Description of Named Endowed Fund</u>			
From: The Harold Brenner Pepinsky Research and Lectureship Fund			
To: The Harold Brenner Pepinsky Early Career Award Fund in Neurobehavioral Science			
Total	\$341,074.13	\$3,188,930.17	\$3,530,004.30

**THE OHIO STATE UNIVERSITY DEVELOPMENT FUND**

Establishment of Named Endowed Chair

**The Carl M. and Grace C. Baldwin Chair in Ophthalmology**

The Carl M. and Grace C. Baldwin Chair in Ophthalmology was established on June 7, 2002, in accordance with the guidelines approved by the Board of Trustees of The Ohio State University, with gifts from the estate of Carl M. Baldwin (attended 1905 and 1907) and Grace C. Baldwin of Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall provide for salary support of a chair position in the College of Medicine and Public Health for the purpose of the study of the eye, causes of blindness, the restoration of sight to the blind, and the treatment of persons threatened with loss of sight. The position shall be held by a nationally eminent physician faculty member as recommended by the chairperson of the Department of Ophthalmology in consultation with the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. The activities of the endowed chair holder shall be reviewed no less than every five years by the senior vice president and dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

## **REPORT ON UNIVERSITY DEVELOPMENT (contd)**

### **THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)**

#### Establishment of Named Endowed Chair (contd)

##### **The Carl M. and Grace C. Baldwin Chair in Ophthalmology (contd)**

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the senior vice president for Health Sciences and dean of the College of Medicine and Public Health in order to carry out the desire of the donors.

\$2,000,000.00

#### Establishment of Named Endowed Funds

##### **The Fowler Physics Research Endowment Fund**

The Fowler Physics Research Endowment Fund was established on June 7, 2002, by the Board of Trustees of The Ohio State University with unrestricted development funds from the Department of Physics and the College of Mathematical and Physical Sciences.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide research support for a distinguished senior faculty member in the Department of Physics. The chairperson of the Department of Physics, with the approval of the dean of the College of Mathematical and Physical Sciences, shall designate this faculty member.

In any given year that the endowment income is not fully expended, the unused portion may be reinvested in the endowment principal at the discretion of the appropriate college dean or department chairperson.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean or department chairperson in order to carry out the desire of the donor.

\$70,000.00

##### **The Lewis I. Day Advancement Fund**

The Lewis I. Day Advancement Fund was established on June 7, 2002, by the Board of Trustees of The Ohio State University with gifts from Lewis I. Day (B.S.Bus.Adm. 1935) of Upper Arlington, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to advance the Fisher College of Business' activities, including but not restricted to: student scholarships, faculty support, and other program funding as defined by the dean of The Max M. Fisher College of Business. Scholarships will be awarded in consultation with the University Committee on Student Financial Aid.

## **REPORT ON UNIVERSITY DEVELOPMENT (contd)**

### **THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)**

#### Establishment of Named Endowed Funds (contd)

##### **The Lewis I. Day Advancement Fund (contd)**

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the dean of the Fisher College of Business, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$58,846.10

##### **The Dr. Carleton W. Schwiesow Endowed Scholarship Fund**

The Dr. Carleton W. Schwiesow Endowed Scholarship Fund was established on June 7, 2002, by the Board of Trustees of The Ohio State University with gifts from the estate of Dr. Carleton W. Schwiesow (D.V.M. 1936).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support one (1) veterinary student per year who is "worthy and needy." Recipients will be selected by the dean of the College of Veterinary Medicine in consultation with the associate dean for Student Affairs. The scholarship will be awarded in consultation with the University Committee on Student Financial Aid.

Throughout his lifetime Dr. Schwiesow was grateful for the fine education he received from the University. He was hopeful that his gift would enable other students to enjoy a full and professionally rewarding career in the practice of veterinary medicine.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the dean of the College of Veterinary Medicine in order to carry out the desire of the donor.

\$47,084.55

##### **The Irene Bandy-Hedden Scholarship Fund**

The Irene Bandy-Hedden Scholarship Fund was established on June 7, 2002, by the Board of Trustees of The Ohio State University, with gifts from Dr. Irene Bandy-Hedden (Ph.D. 1979).

This endowment is a manifestation of Dr. Bandy-Hedden's long-time commitment to education in the State of Ohio and to The Ohio State University College of Education.

Dr. Bandy-Hedden's career included teacher, counselor, and administrator in urban, rural, and Appalachian areas across Ohio and in other states. She spent a number of years at the state level in Ohio in several positions, ending her formal career as the assistant superintendent of public instruction. Her understanding of student needs and her work with school staffs and parents stimulated her commitment to the need for diversity among education personnel. As a consultant, Dr. Bandy-Hedden continues to promote environments that invite students to actively participate in the teaching-learning activities presented to them.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)**

Establishment of Named Endowed Funds (contd)

**The Irene Bandy-Hedden Scholarship Fund (contd)**

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide financial support to students in the College of Education who are preparing to be teachers, administrators, or counselors and who plan to pursue their careers in Ohio. With all other qualities being equal and unless prohibited by specific federal or state law, considerations will be given as follows: first preference shall be given to African-American students, second preference shall be given to women students, and third preference shall be given to students with disabilities. Selection of the recipients shall be made by the dean of the College of Education in consultation with the Office of Student Services and the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$15,805.00  
(Grandfathered)

**THE OHIO STATE UNIVERSITY FOUNDATION**

Establishment of Named Endowed Funds

**The William H. and Laceryjette V. Casto Professorship  
in Interprofessional Education Fund**

The William H. and Laceryjette V. Casto Professorship in Interprofessional Education Fund was established on June 7, 2002, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from William H. and Laceryjette V. Casto and their families.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

Until such time as the professorship is fully funded at \$500,000, income up to \$12,000 per year shall be distributed to the Interprofessional Commission of Ohio to support interprofessional education. Any income above \$12,000 per year shall be reinvested in the endowment principal.

If the Interprofessional Commission of Ohio should no longer be in existence, all income would revert to the principal of the fund until such time as the professorship is fully funded.

When the professorship is fully funded, all income from the fund shall be used to support the work of a distinguished professor in interprofessional education in the College of Education, in partnership with the Interprofessional Commission of Ohio.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY FOUNDATION (contd)**

Establishment of Named Endowed Funds (contd)

**The William H. and Laceryjette V. Casto Professorship  
in Interprofessional Education Fund (contd)**

While housed in the College of Education, the Casto Professor will also hold concurrent joint appointments in departments in at least one professional college other than the College of Education. Appointment to the Casto Professorship will be made by the dean of the College of Education in consultation with the board of trustees of the Interprofessional Commission of Ohio.

The faculty member appointed as the William H. and Laceryjette V. Casto Professor of Interprofessional Education will have the following minimum qualifications: experience in the professional practice of one or more human service disciplines; advanced academic and/or professional training in a human service discipline other than education; ability to advance current knowledge about interprofessional education and practice; willingness to develop a record of scholarship and experience in teaching, research, publication, and external funding in the field of interprofessional education and practice; and potential to become a leader in the field of interprofessional education and practice.

It is the desire of the donors that this fund should benefit the University in perpetuity. Should the need for this fund cease to exist or so diminish as to provide unused income, then the income may be used to advance interprofessional education at The Ohio State University in a way determined by the Board of Trustees to be in keeping with the wishes of the donors, with recommendations from the dean of the College of Education and the board of trustees of the Interprofessional Commission of Ohio. Before any alteration of the endowment, every effort will be made to consult with heirs of the donors to be sure the donors' wishes are honored.

\$304,530.00

**The E. W. Hatton Fund for Pediatric Pharmacy Research**

The E. W. Hatton Fund for Pediatric Pharmacy Research was established on June 7, 2002, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Isabel Hatton Simmons (B.S. 1931) of Columbus, Ohio, in honor of her father, Ellmore Wright Hatton, who was a pharmacist and co-owner of Hatton Pharmacy in Columbus, Ohio, at the turn of the twentieth century.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to improve the effectiveness, safety, and use of medicines in pediatric and geriatric patients.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the dean of the College of Pharmacy, and/or department chairperson in order to carry out the desire of the donor.

\$250,000.00

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY FOUNDATION (contd)**

Establishment of Named Endowed Funds (contd)

**The Dr. Herbert L. Fenburr Fund for Human Cancer Genetics Research**

The Dr. Herbert L. Fenburr Fund for Human Cancer Genetics Research for the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute was established on June 7, 2002, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Dorothy J. Fenburr (B.A. 1935) and Margaret F. Davenport in memory of Dr. Herbert Fenburr (B.Ch.E. 1934, M.S. 1935, Ph.D. 1937), beloved husband and father; Dr. John Minton (B.S. 1956, M.D. 1960, M.M.S. 1966, Ph.D. 1969); and in honor of Dr. James Niedhart.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support an endowed fund in human cancer genetics research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the director of the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. Any unused income shall be returned to the principal of this fund.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the senior vice president for Health Sciences and dean of the College of Medicine and Public Health in order to carry out the desire of the donors.

\$232,477.48

**The Evelyn Moreida Krislov Scholarship Fund**

The Evelyn Moreida Krislov Scholarship Fund was established on June 7, 2002, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Joseph Krislov, Lexington, Kentucky.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for scholarships for second-year graduate students in the College of Social Work who have an interest in the field of aging. Second-year field placement with an aging agency shall be considered a primary indicator of interest in the field. The scholarship will be awarded in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the dean of the College of Social Work, and Marvin Krislov, son of Joseph and Evelyn Krislov, as long as he shall live, in order to carry out the desire of the donor.

\$103,049.12

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY FOUNDATION (contd)**

Establishment of Named Endowed Funds (contd)

**The Kenneth B. Cummins Endowment Fund**

The Kenneth B. Cummins Endowment Fund was established on June 7, 2002, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Kenneth B. Cummins (Ph.D. 1958), New Washington, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to aid worthy undergraduate students pursuing the study of mathematics; or to aid worthy undergraduate students pursuing study in the College of Mathematical and Physical Sciences; or at the discretion of the department chairperson to purchase books or equipment that would otherwise enhance undergraduate instruction in the Department of Mathematics. When selecting students for scholarship aid, first preference should be given to students from the Buckeye Central School District or its reasonable successor. Second preference should be given to students from other schools in Crawford County. The administrator of the fund will be then current chairperson of the Department of Mathematics.

Scholarships will be awarded in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$63,596.65

**The Family and Consumer Sciences Education Program Fund**

The Family and Consumer Sciences Education Program Fund was established on June 7, 2002, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Penelope A. Reighart (Ph.D. 1985) and alumni and friends of the College of Human Ecology.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income supports programs at The Ohio State University in the family and consumer sciences education area for the purpose of teacher preparation and licensure to teach in Ohio schools, grades seven through twelve. Uses may include: support for faculty, lecturers, administrative and professional staff, graduate associates, support staff, distinguished visitors assisting with the program, for general operating costs, and for special programs in family and consumer sciences education as identified by family and consumer sciences education directors, faculty, and staff members. In any given year that the endowment income is not fully expended, the unused portion should be reinvested in the endowment principal.

The fund will be directed by the dean of the College of Human Ecology, or designee, in consultation with the director and advisory committee of the family and consumer sciences education program.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY FOUNDATION (contd)**

Establishment of Named Endowed Funds (contd)

**The Family and Consumer Sciences Education Program Fund (contd)**

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the fund shall be used for other teacher education programs administered by the University and other College of Human Ecology programs that provide formal and non-formal education in areas related to human ecology, such as those provided by the family and consumer sciences extension program, as designated by the Foundation Board in consultation with the dean and executive committee of the College of Human Ecology, in order to carry out the desire of the donors.

\$51,272.20

**The Raymond W. Doskotch Graduate Fellowship Fund  
in Medicinal Chemistry and Pharmacognosy**

The Raymond W. Doskotch Graduate Fellowship Fund in Medicinal Chemistry and Pharmacognosy was established on June 7, 2002, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dr. Jinn (Ph.D. 1979) and Dr. Ze-Ai (Diana) Chang Wu (Ph.D. 1981) of Princeton Junction, New Jersey.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one graduate student fellowship to a student whose research emphasizes natural product chemistry (isolation, structure elucidation, chemical and/or biological modification, and biosynthesis) within the Division of Medicinal Chemistry and Pharmacognosy at the College of Pharmacy. The recipient of the annual award shall be determined by the chairperson of the division in consultation with the dean of the College of Pharmacy or his/her designee.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$45,000.00

**The Edward F. Hayes Graduate Research Award Fund**

The Edward F. Hayes Graduate Research Award Fund was established on June 7, 2002, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from friends and family in memory of Edward F. Hayes' (vice president for Research, 1991-1998) contributions to research and graduate education.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide graduate research award(s) in conjunction with The Edward F. Hayes Graduate Research Forum. The fund will be administered by the Office of Research.



**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY FOUNDATION (contd)**

Establishment of Named Endowed Funds (contd)

**The Edward F. Hayes Graduate Research Award Fund (contd)**

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$29,794.96

**The Mollmann Family Cancer Research Endowment Fund**

The Mollmann Family Cancer Research Endowment Fund for the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute was established on June 7, 2002, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Mr. and Mrs. Joe Mollmann of Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support cancer research at the Comprehensive Cancer Center – The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute and the director of the Comprehensive Cancer Center, in consultation with the senior vice president for Health Sciences and dean of the College of Medicine and Public Health. Preference will be given to human cancer genetics research. Any unused income shall be returned to the principal of this fund.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the director of the Comprehensive Cancer Center, and the senior vice president for Health Sciences and dean of the College of Medicine and Public Health in order to carry out the desire of the donors.

\$29,300.00

**Belmont County Alumni Scholarship Endowed Fund**

The Belmont County Alumni Scholarship Endowed Fund was established on June 7, 2002, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from members and friends of the Belmont County Alumni Club.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide academic merit scholarships for entering freshman from high schools in Belmont County, with preference for students qualified under the alumni scholars program.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY FOUNDATION (contd)**

Establishment of Named Endowed Funds (contd)

**Belmont County Alumni Scholarship Endowed Fund (contd)**

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the director of Financial Aid in order to carry out the desire of the donors.

\$27,168.13

**The Robert Godfrey Arend Family Football Scholarship Fund**

The Robert Godfrey Arend Family Football Scholarship Fund was established on June 7, 2002, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Robert Godfrey Arend (B.S.Bus.Adm. 1952, M.B.A. 1956) and children, Todd (B.S.Bus.Adm. 1990) and Maria Arend, and granddaughters, Katherine Elizabeth and Alexandria Grace Arend.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the student-athlete grant-in-aid scholarship costs of a student athlete from Northeastern Ohio who is a member of the varsity football team pursuing an undergraduate degree at The Ohio State University. The director of Athletics will select the recipient in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the director of Athletics in order to carry out the desire of the donors.

\$26,489.36

**The Charles and Betty Dougherty Scholarship Fund**

The Charles and Betty Dougherty Scholarship Fund was established on June 7, 2002, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Charles and Betty Dougherty of Wooster, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to award scholarships to students enrolled in the fluid power or power and equipment program at The Ohio State University Agricultural Technical Institute in Wooster, Ohio. The scholarships shall be awarded in consultation with the University Committee on Student Financial Aid and a representative selected by the Dougherty family. Unused funds shall be reinvested into the principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the director of The Ohio State University Agricultural Technical Institute in order to carry out the desire of the donors.

\$25,590.75

## **REPORT ON UNIVERSITY DEVELOPMENT (contd)**

### **THE OHIO STATE UNIVERSITY FOUNDATION (contd)**

#### Establishment of Named Endowed Funds (contd)

##### **The Bruce W. Erickson Distinguished Scholar Fund**

The Bruce W. Erickson Distinguished Scholar Fund was established on June 7, 2002, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts through the Nanette N. (B.S. 1965 – cum laude, B.S. 1967 – cum laude) and Robert M. (B.S. 1965, M.B.A. 1966) Hoge Fund at the Columbus Foundation in memory of Bruce W. Erickson (B.S. 1963).

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a scholarship for a distinguished scholar enrolled in the College of Mathematical and Physical Sciences. The recipient will be selected through the University's program to recruit high ability students and each recipient will continue through the senior year so long as he or she maintains eligibility as a distinguished scholar. This fund shall be administered by the University Honors and Scholars Center in cooperation with the College of Mathematical and Physical Sciences and in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donors.

\$25,000.00

##### **The Kelm Family Engineering Scholarship Fund**

The Kelm Family Engineering Scholarship Fund was established on June 7, 2002, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from Sharon Simon Kelm (B.S.Ed. 1973 – cum laude) and James S. Kelm (B.S.A.A.E. 1971).

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall provide one or more merit scholarships to students majoring in engineering. Selection will be made by the dean of the College of Engineering in consultation with the University Committee on Student Financial Aid. Recipients must be U.S. citizens.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean in order to carry out the desire of the donors.

\$25,000.00

##### **The William and Phyllis Kraner Athletic Scholarship Fund**

The William and Phyllis Kraner Athletic Scholarship Fund was established on June 7, 2002, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Kraner family of Newark, Ohio.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY FOUNDATION (contd)**

Establishment of Named Endowed Funds (contd)

**The William and Phyllis Kraner Athletic Scholarship Fund (contd)**

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide scholarship cost of a student athlete who is a member of a varsity sports team pursuing an undergraduate degree at The Ohio State University. The recipient shall be selected by the director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the director of Athletics in order to carry out the desire of the donors.

\$25,000.00

**The Sheffer Corporation Dean's Innovation Fund**

The Sheffer Corporation Dean's Innovation Fund was established on June 7, 2002, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Jeffrey R. Norris (B.S.Bus.Adm. 1986) of Cincinnati, Ohio, and the Sheffer Corporation.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used by the dean of The Max M. Fisher College of Business to promote initiatives by the faculty and staff designed to increase the quality of teaching, research, and involvement with the business community.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the dean of Fisher College of Business in order to carry out the desire of the donor.

\$25,000.00

**Frederick A. Smith Memorial Scholarship Fund**

The Frederick A. Smith Memorial Scholarship Fund was established on June 7, 2002, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from his wife, Denise Smith, and his parents, Mr. and Mrs. Joseph R. Smith, all of Eaton, Ohio, and family and friends.

Frederick A. Smith graduated with a Bachelor of Science in Welding Engineering degree in 1981; was president of Rexarc International Inc., West Alexandria, Ohio; an avid trap shooter; and a volunteer in community activities. Mr. Smith was born February 5, 1958, and died July 21, 2001.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY FOUNDATION (contd)**

Establishment of Named Endowed Funds (contd)

**Frederick A. Smith Memorial Scholarship Fund (contd)**

The annual income shall be used to support renewable scholarships for one or more deserving welding engineering students including middle income and working students from Ohio with preference for students who have had previous education in a technical school. Selection shall be made by the chairperson of the undergraduate welding engineering program in cooperation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the dean of the College of Engineering or department chairperson in order to carry out the desire of the donors.

\$25,000.00

**The Donald E. Yingst Agricultural Vice President's Fund**

The Donald E. Yingst Agricultural Vice President's Fund was established on June 7, 2002, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Donald E. Yingst (B.S. 1962, M.S. 1964) of Dublin, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support programs identified by the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences as current and critical priorities in the College of Food, Agricultural, and Environmental Sciences. Uses of the fund shall include, but not be limited to support of: positive, creative work environment for students, faculty and staff; "outreach" to our external audiences; encouragement and promotion of student organizations; scholarships; professional development; college promotion and advancement; and other emerging college priorities. Scholarships will be awarded in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences, or their successor in order to carry out the desire of the donor.

\$25,000.00

Change in Description of Named Endowed Fund

**The Griffith Family Scholarship Endowment Fund**

The Griffith Family Scholarship Endowment Fund was established April 6, 2001, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from William David (B.S. 1961), Phyllis Ann (B.S. 1962), Thomas Edward (B.S.Agr. 1991 – summa cum laude), and William Douglas Griffith (B.S.Agr. 1988), Ada, Ohio. The description was revised on June 7, 2002.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY FOUNDATION (contd)**

Change in Description of Named Endowed Fund (contd)

**The Griffith Family Scholarship Endowment Fund (contd)**

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support students who are enrolled in the College of Food, Agricultural, and Environmental Sciences, including incoming freshman. First preference shall go to a student from Hardin County; second preference shall go to any student in the College who resides in any county adjacent to Hardin County. Selection will be based on scholastic achievement, leadership, and community service with preference given for financial need. Recipients shall be selected by the Hardin County Alumni Association in consultation with the University Committee on Student Financial Aid. In any given year that the endowment income is not fully expended, the unused portion should be reinvested in the endowment principal.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the vice president for Agricultural Administration and University Outreach, and executive dean for Food, Agricultural, and Environmental Sciences, or their successor, or an appropriate administrative officer, or their successor, in order to carry out the desire of the donors.

Change in Name and Description of Named Endowed Fund

**The Harold Brenner Pepinsky Early Career Award Fund  
in Neurobehavioral Science**

The Harold Brenner Pepinsky Research and Lectureship Fund was established on April 3, 1998, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation with gifts from Pauline Nichols Pepinsky, Ph.D., of Worthington, Ohio, in honor of her late husband, Harold Brenner Pepinsky, professor emeritus of the Department of Psychology. The name and description were revised on June 7, 2002.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation Board of Directors with the right to invest and reinvest as occasion dictates.

The annual income shall support awards for outstanding contributions to knowledge in the areas of cognitive neurology and neurodegenerative disorders by investigators still in the early stages of their careers, being no more than nine years beyond completion of their advanced degrees (M.D. or Ph.D.) or postgraduate training. Priority shall be given to candidates engaged in interdisciplinary projects, and recipients may be, but are not restricted to, researchers based at The Ohio State University. The awards are to be presented annually or biennially, at a planned event, when the recipient will be given a special honorarium and also will be expected to present a paper focused on his (or her) current work.

Selection shall be made by an awards committee whose members shall be appointed by the associate dean for Research and/or the senior vice president for Health Sciences and dean of the College of Medicine and Public Health, and should include faculty representing relevant areas of study. The committee each year shall determine the number and amount of awards, as income allows. The income will support a financial award, travel expenses and other associated award expenses. Selection of the recipient shall be made in consultation with the chairperson of the Department of Neurology and the senior vice president for Health Sciences and dean of the College of Medicine and Public Health.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY FOUNDATION (contd)**

Change in Name and Description of Named Endowed Fund (contd)

**The Harold Brenner Pepinsky Early Career Award Fund  
in Neurobehavioral Science (contd)**

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the chairperson of the Department of Neurology and the senior vice president for Health Sciences and dean of the College of Medicine and Public Health in order to carry out the desire of the donor.

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**EMPLOYMENT OF ARCHITECTS/ENGINEERS,  
EMPLOYMENT OF CONSTRUCTION MANAGER, AND  
REQUEST FOR CONSTRUCTION BIDS**

Resolution No. 2002-147

**LABORATORY ANIMAL FACILITIES  
PRIOR HEALTH SCIENCES LIBRARY BASEMENT RENOVATION  
MEILING HALL LOBBY EXPANSION  
DESIGN SERVICES FOR THE JOB ORDER CONTRACT PROGRAM**

Synopsis: Authorization to employ architect/engineering firms for the Laboratory Animal Facilities and Design Services for the Job Order Contract Program projects, employ a construction manager for the Laboratory Animal Facilities project, and employ architectural/engineering firms and request construction bids for the Prior Health Sciences Library Basement Renovation and Meiling Hall Lobby Expansion projects is requested.

WHEREAS the University desires to construct an addition to Wiseman Hall that will connect to the new Biomedical Research Tower and provide additional space for the University Laboratory Animal Resources Department; and

WHEREAS the preliminary estimated total project cost is approximately \$15,750,000 and the total preliminary estimated construction cost is \$11,500,000, with funding provided by future capital appropriations (\$6,500,000), National Institute of Health Grant (\$1,050,000), and future University bond proceeds (\$8,200,000) with debt service paid by the Laboratory Animal Resources Department; and

WHEREAS the University desires to renovate space in the basement of the Prior Health Sciences Library to accommodate a Clinical Skills Lab to teach clinical skills for the College of Medicine and Public Health; and

WHEREAS the total estimated project cost is \$1,000,000 and the total estimated construction cost is \$800,000, with funding provided by the College of Medicine and Public Health; and

WHEREAS the University desires to renovate the lobby area on the first floor of Meiling Hall to create additional offices for the College of Medicine and Public Health; and

WHEREAS the total estimated project cost is \$750,000 and the total estimated construction cost is \$600,000, with funding provided by the College of Medicine and Public Health; and

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,  
EMPLOYMENT OF CONSTRUCTION MANAGER, AND  
REQUEST FOR CONSTRUCTION BIDS (contd)**

WHEREAS the University desires to employ up to six architectural/engineering firms to provide design services on various small projects to be accomplished through the Job Order Contract Program and other procurement methods, and the firms selected will be from a variety of disciplines and expertise in order to provide qualified services for all types of projects and each project greater than \$200,000 will be presented to the Board of Trustees for approval prior to proceeding with construction; and

WHEREAS the fees for these services will be negotiated on a project by project basis based on the standard fee percentage approved by the State of Ohio:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to select qualified architectural/engineering firms as necessary for the Prior Health Sciences Library Basement Renovation, Meiling Hall Lobby Expansion, and Design Services for Job Order Contract Program projects and that the fees for these services be negotiated between the firms selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to select qualified architectural/engineering firms and a qualified construction manager firm as necessary for the Laboratory Animal Facilities project and that the fees for these services be negotiated between the firms selected and the University, provided that no authorization to request construction bids for this project is to be submitted to the Board for approval until there is a signed memorandum of understanding, including an approved business plan and final cost estimates, among all the offices involved; and

BE IT FURTHER RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to request construction bids for the Prior Health Sciences Library Basement Expansion and Meiling Hall Lobby Expansion projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time.

(See Appendix LI for background material and maps, page 1267.)

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**ACCEPTANCE OF A GIFT OF REAL PROPERTY**

Resolution No. 2002-148

MELLINGER FARM  
325.88 ACRES LOCATED IN JEFFERSON, OHIO

Synopsis: Authorization for the acceptance of a gift of approximately 326 acres of improved and unimproved property located in Jefferson, Ohio, and owned by Patricia Quinby and the Estate of Virginia Miller Reed, is proposed.

WHEREAS the Board of Trustees of The Ohio State University is presented with the opportunity to accept the generous gift of the Mellinger Farm, consisting of 325.88 acres, located at 6723, 6831, and 6855 Old Lincoln Way in Jefferson, Ohio; and

WHEREAS this gift will be made pursuant to a gift agreement dated 15 May 2002, and will consist of a gift of an undivided one-half interest in the property from the Estate of Virginia Miller Reed, which gift will be made through The Ohio State University Foundation, and gifts made over a period of time of the undivided one-half interest of Patricia Quinby; and



**ACCEPTANCE OF A GIFT OF REAL PROPERTY (contd)**

WHEREAS the property will be subject to an easement to ensure that the property remains dedicated to agricultural use, and the property will be used by the University's Ohio Agricultural Research and Development Center for development of a long-term research, education, and demonstration program for integrated systems of forestry, crops, and livestock, and OARDC will be responsible for all costs associated with the acquisition, operation, and maintenance of this property; and

WHEREAS the property has an appraised value of \$1,170,000; and

WHEREAS the appropriate University offices have determined that the acceptance of the gift of this property is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Senior Vice President for Business and Finance be authorized to accept the gift of this property, to be made as described above, and to acquire title to this property in the name of the State of Ohio for the use of The Ohio State University, in accordance with the gift agreement between the Estate of Virginia Miller Reed, Patricia Quinby, The Ohio State University Foundation, and The Ohio State University, and such other terms and conditions as are deemed to be in the best interest of the University.

(See Appendix LII for background material and map, page 1273.)

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**FISCAL YEAR 2001-02 THIRD QUARTER BUDGET REPORT**

Resolution No. 2002-149

Synopsis: The third quarter budget report for fiscal year 2001-02 is being submitted for adoption.

WHEREAS the State of Ohio has cut FY 2002 funding to State assisted institutions of higher education, resulting in a \$19.4 million (6.0%) reduction in the Columbus Campus State Share of Instruction and a \$28.3 million overall reduction in all line items for all Campuses: and

WHEREAS the University's enrollments for all quarters are now known, allowing for a more accurate picture of the University's student fee revenue; and

WHEREAS other revenues such as Indirect Cost Recoveries on sponsored programs have been projected higher than originally budgeted; and

WHEREAS appropriate planning and consultation within the University has been accomplished and the President now recommends approval of the third quarter budget report:

NOW THEREFORE

BE IT RESOLVED, That the appropriate resources budgets be adjusted to reflect these changes as of the third quarter as described in the attached materials.

(See Appendix LIII for background material, page 1275.)

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**2002-03 GRADUATE AND PROFESSIONAL STUDENT TUITION AND  
LEARNING TECHNOLOGY FEE INCREASES**

Resolution No. 2002-150

Synopsis: Instructional, General and Nonresident fees for Graduate and Professional students and the Learning Technology fees for Fiscal Year 2002-03 are proposed.

WHEREAS the Board of Trustees of The Ohio State University approved the Columbus Campus Undergraduate Instructional and General fees to be effective Summer Quarter at their April meeting; and

WHEREAS the Board of Trustees approved the Agricultural Technical Institute and Regional Campus undergraduate instructional and general fees net of Access Challenge credits as well as the undergraduate nonresident surcharges at all campuses effective Summer Quarter at their May meeting; and

WHEREAS the professional colleges have now completed consultations with their students in regards to the level of their instructional fees above a 5% base to be used by those colleges to improve services to their students; and

WHEREAS the Learning Technology fees for specific colleges need to be approved for FY 2002-03.

NOW THEREFORE

BE IT RESOLVED, That the Graduate Instructional fees for all campuses be increased 5.0% (\$102 per quarter for a full-time student), effective Autumn Quarter 2002; and

BE IT FURTHER RESOLVED, That the General Fees for all graduate and professional students at the Columbus Campus will be the same as for undergraduates (\$120 per quarter and \$180 per semester for a full-time student), effective Autumn Quarter 2002; and

BE IT FURTHER RESOLVED, That the Nonresident Surcharges for all graduate and professional students at the Columbus Campus will increase 5.0% in accordance with the attached budget materials, effective Autumn Quarter 2002; and

BE IT FURTHER RESOLVED, That Differential (Instructional) Fees for the Professional Colleges and specific graduate programs at the Columbus Campus be increased in accordance with the attached budget materials, effective Autumn Quarter 2002, including three new graduate differential fees in the College of Medicine and Public Health for Health Administration, Public Health MPH and Public Health PEP; and

BE IT FURTHER RESOLVED, That the Learning Technology fees in place for specific colleges and programs at the Columbus Campus will not increase for FY 2003 and that no new Learning Technology fees will be introduced in FY 2003 in accordance with the attached budget materials.

(See Appendix LIV for background material, page 1281.)

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**INTERIM BUDGET FOR FISCAL YEAR 2002-2003**

Resolution No. 2002-151

Synopsis: Authorization to make expenditures in Fiscal Year 2002-2003 is proposed.

WHEREAS having approved student fee increases and the compensation budget, the University has not yet finalized its operating budget for Fiscal Year 2002-2003; and

**INTERIM BUDGET FOR FISCAL YEAR 2002-2003 (contd)**

WHEREAS it is necessary to continue University expenditures, including payment of faculty and staff, prior to the time that the Current Funds Budget for Fiscal Year 2002-2003 is developed and adopted:

NOW THEREFORE

BE IT RESOLVED, That the University be authorized to make expenditures consistent with the level of resources approved for Fiscal Year 2001-2002, pending the adoption of the Current Funds Budget for Fiscal Year 2002-2003.

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**ADDITIONAL FUNDING FOR THE SCIENCE AND TECHNOLOGY  
CAMPUS CORPORATION**

Resolution No. 2002-152

Synopsis: Authorization for additional funding for the Science and Technology Campus Corporation ("SciTech"), is proposed.

WHEREAS in December 1997 the Board of Trustees of The Ohio State University authorized the University to enter into a Development Agreement, and leases of improved and unimproved land as provided for in that Agreement, with the Science and Technology Campus Corporation ("SciTech") for the development of an enhanced University Science and Technology Campus; and

WHEREAS in August 2000, the Board of Trustees approved the revised comprehensive development plan submitted by SciTech and authorized the University to extend, for an additional three-year period, the term of the Development Agreement and the leases of improved and unimproved land, and authorized the University to provide operating support not to exceed \$300,000 per year for the years 2001-02 and 2002-03, premised on the understanding that SciTech will continue to receive appropriate sustained support from the City of Columbus and the State of Ohio; and

WHEREAS the Development Agreement provides for a development loan by the University in an amount not to exceed \$21 million, and in December 1997 the Board of Trustees authorized a loan to SciTech of \$7 million, and that \$7 million has been used to construct Science Village at 1381 Kinnear Road, rehabilitate a significant amount of space at 1275 Kinnear Road, make improvements at 1224 Kinnear Road, and reserve a portion of the funds for ongoing infrastructure improvements in the Science and Technology Campus; and

WHEREAS SciTech now wishes to borrow the remaining \$14 million for the next phase of development of the Science and Technology Campus, including a new facility, near the existing ElectroScience Laboratory, to house a mix of academic and technology tenants; and

WHEREAS SciTech has done a remarkable job in this initial period in planning and implementing significant facility improvements, providing for the careful stewardship of University property, undertaking programs and initiatives to support and enhance the success of the Science and Technology Campus, and securing cooperative support from the City of Columbus and the State of Ohio in these efforts:

NOW THEREFORE

BE IT RESOLVED, That, in addition to the \$7 million loan already authorized, the University is hereby authorized to loan to SciTech an additional amount not to exceed \$14 million, so long as

**ADDITIONAL FUNDING FOR THE SCIENCE AND TECHNOLOGY  
CAMPUS CORPORATION (contd)**

no more than \$10 million of those \$14 million are not secured by signed tenant lease commitments, with the total amount of the additional loan, plus accrued interest, to be repaid, in annual payments in accordance with an approved payment schedule, within 25 years of the date of the loan, provided that, as alternative financing is obtained for this new facility, SciTech promptly shall repay the equivalent amount of the loan from the University, with accrued interest; and

BE IT FURTHER RESOLVED, That, subject to approval by the appropriate University offices of a siting study and a business plan for the new facility described above, the University is hereby authorized to lease to SciTech the necessary amount of real property, on the north side of Kinnear Road in the vicinity of the ElectroScience Lab, for this new facility; and

BE IT FURTHER RESOLVED, That the additional development loan and the additional lease of land for the new facility authorized by this resolution shall be subject to the terms and conditions of the Development Agreement of May 1998 and subject to such amendments of that Agreement as are necessary to protect the best interests of the University and provide for the new loan and the new lease of land in a manner similar to that provided in the Agreement for the previous loan and existing leases.

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**UNIVERSITY MEMBERSHIP IN UNIVERSITY HEALTHSYSTEM CONSORTIUM, INC.**

Resolution No. 2002-153

Synopsis: Confirmation of the participation of the Vice President for Health Services on the Board of Directors of the University HealthSystem Consortium is proposed.

WHEREAS in Resolution 87-39 the Board of Trustees of The Ohio State University authorized the University, on behalf of University Hospitals, to join the University Hospital Consortium, Inc., and to participate in joint purchasing activities through this Consortium; and

WHEREAS in Resolution 98-62 the Board of Trustees reconfirmed Resolution 87-39 and authorized the Associate Vice President for Health Sciences and Executive Director of University Hospitals, on a continuing basis, to purchase equipment, materials, supplies, or services through the University Hospital Consortium; and

WHEREAS the Associate Vice President for Health Sciences and Executive Director of University Hospitals also has participated as a member of the Board of Directors of the University Hospital Consortium, now known as the University HealthSystem Consortium, and, as a member of that Board of Directors, has represented University Hospitals and its interests; and

WHEREAS it is in the best interest of the University to continue its membership in the University HealthSystem Consortium by appointing the Vice President for Health Services to continue service as a member of the Board of Directors of the University HealthSystem Consortium in order to represent the University and its Health System;

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby reconfirms Resolutions 87-39 and 98-62 and, so long as there is no conflict of interest, authorizes and directs the Vice President for Health Services and the holder of any successor office to continue to serve as a member of the Board of Directors of the University HealthSystem Consortium and, in that capacity, to represent the

**UNIVERSITY MEMBERSHIP IN UNIVERSITY HEALTHSYSTEM CONSORTIUM, INC. (contd)**

interests of the University and its Health System as part of his or her official responsibilities to the University, entitling him or her to any immunity, insurance, or indemnity protection to which employees of the University are, or hereafter may become, entitled.

Upon motion of Ms. Hendricks, seconded by Mr. McFerson, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Patterson, Sofia, Slane, McFerson, Borrer, and Judge Duncan, Mses. Longaberger, Hendricks, and Davidson.

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**DISTINGUISHED UNIVERSITY PROFESSOR AWARDS**

President William E. Kirwan:

We will now proceed with the designation of two faculty members as Distinguished University Professors.

As you know, this is the highest honor we can confer upon our faculty. The twenty-six faculty members who have been honored as Distinguished University Professors, including the two we are recognizing today, represent the highest standards of excellence in teaching, scholarship, and service at The Ohio State University.

To give you some sense of how special this honor is, we have more than 3,000 faculty at The Ohio State University, and as I just said, including today, we have twenty-six Distinguished University Professors. That represents less than one percent of our total faculty. This means that we are honoring and recognizing faculty today whose contributions to knowledge and scholarship compare to the best faculty at any university in the world. It is a very rigorous process by which these people earn this designation. The process is done through the Office of Academic Affairs through rigorous criteria and recommendations based on a panel of previously appointed Distinguished University Professors.

We're going to recognize today, Professor Linda Saif from the Food Animal Research Program at the Ohio Agricultural Research and Development Center (OARDC) in Wooster, and the Department of Veterinary Preventive Medicine. We're also recognizing Professor Lonnie G. Thompson from the Department of Geological Sciences and research scientist at the Byrd Polar Research Center.

I would like to call upon Provost Ed Ray, who has been so intimately involved in this process, and in these recommendations. Ed --

Provost Edward J. Ray:

Thank you, Mr. President. As you indicated, the title of Distinguished University Professor is the highest honor that the University confers on a faculty member and, as the president noted, since its inception in 1986, only twenty-six faculty have ever received this prestigious distinction. Faculty are nominated by University colleagues, and nominations are supported by national and international experts in their fields of research. All nominations are reviewed by a panel of distinguished faculty colleagues who make the final decision.

The selection committee chose two distinguished colleagues for this permanent honorific title: Professor Linda J. Saif, from the Food Animal Research Program at the Ohio Agricultural Research and Development Center on the Wooster Campus and the Department of Veterinary Preventive Medicine; and Professor Lonnie G. Thompson, from the Department of Geological Sciences and the Byrd Polar Research Center.

## **DISTINGUISHED UNIVERSITY PROFESSOR AWARDS (contd)**

Provost Ray: (contd)

Distinguished University Professors receive an award of \$10,000 a year for a period of three years from the Office of Academic Affairs to be used to support their academic work. I will speak briefly about each honoree and then invite them to step forward for the conferment of the title.

I'm pleased to recommend Professor Linda J. Saif for the designation Distinguished University Professor. Dr. Saif's work reflects the very highest standards of excellence for research, teaching, and service. Dr. Saif is credited with discovering the potential for enteric viral infections in animals to infant human populations in epidemic proportions.

A member of the National Academy of Sciences wrote:

"Dr. Saif is the world's foremost authority on the immune response of newborns to intestinal infections."

Professor Saif is recognized internationally for her research in the identification of novel intestinal viruses and developing diagnostic tests and research methods for working with them in the laboratory, and vaccines for their control. Her research has been innovative, a first in the field, and used extensively by practitioners and others to prevent and control these important enteric diseases.

I would also like to recommend Professor Lonnie G. Thompson, from the Department of Geological Sciences for the designation of Distinguished University Professor. Dr. Thompson's work reflects the very highest standard of excellence for research, teaching, and service. Professor Thompson is unable to be with us today because he is on an expedition in Alaska. His co-principle investigator Professor Ellen Mosley-Thompson, from the Department of Geography, will accept the award for him.

A professor at Columbia University wrote that Professor Thompson is,

"... arguably the most productive scientist in the earth and environmental sciences ...," and that, "... he ranks in the top five most influential scientists studying the history of the earth's climate system."

*Time Magazine* also named Professor Thompson as one of the top scientists in the world today.

Professor Thompson has become one of our leading national spokespersons on the subject of global climate change, and is one of the most respected voices in the world on policy issues such as the Kyoto Protocol. His work will influence the future of the planet and every one of its inhabitants.

Would Professor Saif and Professor Mosley-Thompson please step forward, and would you all please join me in congratulating Professor Saif and Professor Thompson.

Now, I'd like to invite Dean Glen Hoffsis, from the College of Veterinary Medicine, to say a few words.

Dean Glen F. Hoffsis:

Thank you, Provost Ray. Mr. Chairman, Mr. President, and members of the Board, it's my distinct pleasure to be able to introduce Dr. Linda Saif.

### **DISTINGUISHED UNIVERSITY PROFESSOR AWARDS (contd)**

Dean Hoffsis: (contd)

In many ways, this award is recognition of a longstanding collaborative relationship between the Colleges of Food, Agricultural, and Environmental Sciences, and Veterinary Medicine, and I'd like to thank Vice President Moser for all of his support through the years. Also, Dr. Saif is a professor in the College of Veterinary Medicine, but all of her work, as you've heard, has been done at OARDC, and I'd like to recognize Dr. Steve Slack, the director of OARDC. Her work at OARDC is in the Food Animal Health Research Program, which is headed by Dr. Mo Saif. That is a part of the Department of Veterinary Preventive Medicine in our college, and the chair of that department is Dr. Kent Hoblet.

So now that I seem to have given away all of the credit, I want to focus on where the credit really is due. As you've heard, Dr. Saif works on intestinal viruses, and these are very important agents in both animals and people. Therefore, her work is supported by the National Institute of Health, as well as the USDA and several of the industries involved. As a measure of the magnitude of her work, she currently is funded at the level of about \$1.75 million per year. This is an astounding number, not only because it supports a very robust research program, but also it attests to the quality of the work because these are very competitive agencies with all peer reviewed grant proposals. So, it's really quite an astounding accomplishment.

She is also an effective teacher, having completed some 30 graduate students since she began on the faculty in 1976. She has received several other honors: she is a recipient of the OSU Distinguished Professor Award, a fellow of the American Association for the Advancement of Science, and was recently elected president of the Conference of Research Workers in Animal Disease in North America.

On a personal note, Dr. Saif is interesting because she grew up in Central Ohio. She attended Wooster College, did all of her graduate work at Ohio State, and has completed her entire academic career at Ohio State. Yet, she is known and has spoken around the world on her research. Professionally, she is known as a critical, driven taskmaster. On a personal level, she is an engaging and charming person who likes to discuss her family, farm, and children.

Our college was founded 117 years ago, and we've been on a quest for excellence ever since. Our first Distinguished University Professor Award was granted just last year to Dr. Charles Capen, and now we have Dr. Saif. So the trend line is established, and I've told our faculty that I will expect one of these awards every year from now on.

Congratulations, Dr. Saif.

Provost Ray:

Professor Saif, would you like to say a few words?

Professor Linda J. Saif:

Yes. Well, I'm certainly humbled and very, very honored by this award. I'd just like to review a little bit about my long-term relationship with The Ohio State University.

As Glen mentioned, I am a native Buckeye and alumna of The Ohio State University. I grew up in the shadow of OSU and graduated from New Albany

## **DISTINGUISHED UNIVERSITY PROFESSOR AWARDS (contd)**

Professor Saif: (contd)

High School, and this was before the white fences of the New Albany Company crisscrossed our rural landscape. My first field science experience was actually wading in the Rocky Fork Creek behind our house -- that maybe some of you are familiar with -- with my brother and sister, and lifting stones to see what unusual creatures they harbored underneath. Using a microscope to view a drop of water from the creek, I remember vividly my first encounter with the fascinating and varied life forms of a previously unimagined miniature world.

Although most people are advised to think big I continue to think small, and decided on a career in microbiology. This decision resulted in part from my hands-on laboratory experience at OARDC as part of the independent study program of the College of Wooster. Thus, I remain a very strong proponent of hands-on undergraduate research experiences as a way to introduce talented students to future career opportunities. I applaud Ohio State for going in this direction. Both then and now, I find laboratory research exciting, stimulating, rewarding -- often frustrating, but always new and challenging.

As a graduate student, I first observed the footprints left by viruses in the cells and tissues they destroyed and saw the devastating diseases that they caused in both humans and animals. Again, my first glimpse of a real virion was through the electron microscope here in Graves Hall at OSU. This was my telescope that I used to observe a nano cosmos containing the Lilliputian world of viruses. And just to give you an example, the required 100,000-fold magnification to see these little creatures is equivalent to looking for the head of a pin on the OSU football field.

Although we may doubt the power of such a small adversary, we have only to be reminded that the influenza virus pandemic in 1918 claimed 20 million lives. Similarly, the smallpox virus, introduced into South America by Cortes' army, decimated both the Inca and Aztec cultures with an estimated 3.5 million victims, and changed the course of history. Although smallpox was eradicated globally in 1978, unfortunately we now face the ominous possibility that we may again confront this same enemy in the hands of bioterrorists. Even more alarming to me is that potential for using genetic engineering to artificially create infectious clones of a whole new array of viral pathogens. Thus virology, which is my chosen field, remains at the forefront of disease research.

The virus that I first viewed in Graves Hall is now recognized as the leading cause of gastroenteritis in infants and young children worldwide. An estimated 800,000 children die of rotavirus diarrhea annually, but, unfortunately, there are no human rotavirus vaccines available. Commercial rotavirus vaccines for animals also lack efficacy.

There are also no vaccines or specific treatments for the other viruses we work with, caliciviruses, which are now recognized as the leading cause of food borne disease worldwide. And this virus also could be referred to as a Buckeye virus, and has an Ohio connection, in that it was first discovered in Norwalk, Ohio, and is also referred to in the literature as Norwalk Virus. If some of you have read recent articles in the paper about the British troops in Afghanistan who came down with winter vomiting disease, this has now been recognized as a calicivirus. So this is a very important disease syndrome, with no means for prevention or control.

As Glen summarized, our research is focused on the discovery of these novel enteric viruses in animals, their adaptation to growth in cells. We've also worked to elucidate the disease mechanisms by using germ-free animals, and assess



## **DISTINGUISHED UNIVERSITY PROFESSOR AWARDS (contd)**

Professor Saif: (contd)

the potential of these diseases for transmission from animals to humans. A long-term major goal has been and remains studies of immunity and creation of vaccines for their prevention and control.

Although I have emphasized this destructive nature of viruses, they can also be bioengineered to benefit mankind and that's also one of our focuses. This technology may someday lead to the use of bioengineered viruses to replace gene defects or to target the destruction of tumor cells and cure cancer. We are also presently creating artificial virus-like particles that cannot replicate and using these to deliver oral vaccines.

I want to certainly emphasize that, although this award is presented to me individually, research is very much a team effort. I'm extremely grateful to my former Ph.D. advisor, Dr. E. H. Bohl, who is present today, for his constant guidance and mentoring throughout my career. I also want to acknowledge the many contributions to my research of the diverse group of outstanding students, post-docs, and technicians. Currently nine countries, along with the U.S., are represented in our lab and, hopefully, a number of these students will be here today in attendance. Individually, these students have won numerous awards and honors. Certainly, one of the great strengths of OSU is attracting a highly qualified and diverse student body from all over the world.

Being part of a large comprehensive University such as OSU has also enabled me to generate international scientific collaborations, many resulting in lasting friendships and attracting new students to my laboratory. These have included a Fulbright Fellowship to Argentina to test rotavirus vaccines in herds of over 10,000 cattle -- and this is where my farm background came in very handy, when I was asked to ride on the range with the gauchos -- and also service as a scientific advisor for a U.S. AID project, promoting scientific collaboration among Egyptian and Israeli scientists. Certainly, this has been one of the most rewarding but also challenging projects I worked on.

In addition, I'm extremely grateful to the administration of OARDC and OSU, who provide my salary support, the infrastructure for my research, the technical support that has been instrumental in maintaining the continuity of my long term program, and for creating an environment that fosters research. Our germ-free animal facility is one of only a few worldwide. For those of you who do not know the Wooster Campus of OARDC, I would urge you to visit. This is truly a gem, I think, in the crown of OSU.

Finally, I'm grateful to my husband, Mo Saif, my earliest mentor and often most severe critic; our son Justin, who is present today; my late parents; and my sister and brother; for their support during my education and career.

When our son was growing up -- since we were a professional couple -- we took him along to just about every international scientific meeting we attended worldwide. I think this perhaps explains why he is currently a law student at the University of Chicago, and not pursuing a career in science.

I'd like to leave you with thoughts of the Nobel Prize physicist Marie Curie, who said, "One never notes what has been done; one can only see what remains to be done." I do not consider my most important legacy to science to be the written words reflected in my publications; rather, it is the living legacy of the outstanding students, post-docs, and visiting scholars whom it has been my privilege to mentor. Watching such students develop a passion for research and

**DISTINGUISHED UNIVERSITY PROFESSOR AWARDS (contd)**

Professor Saif: (contd)

blossom into independent investigators and professionals is truly a professor's greatest and lasting reward.

Again, thank you, I'm truly grateful for this honor.

Provost Ray:

Now I'd like to call on Bob Gold, dean of the College of Mathematical and Physical Sciences, to say a few words.

Dean Robert Gold:

Thank you, Ed. Since Lonnie couldn't be with us today, I thought I'd bring a little visual aid. As I'd mentioned, Lonnie is in Alaska's Wrangell Mountains on his forty-fifth field expedition. This is a mock-up of an ice core -- something to focus on.

I've had to face some difficult challenges in my time as dean, but I don't think I've ever had as hopeless a task as that of summarizing Lonnie Thompson's accomplishments in two minutes. But let me try. I'm glad that Ellen is here to accept on Lonnie's behalf and to correct my errors. Much of what I will have to say about Lonnie holds as well for Ellen. They have been partners and collaborators for over thirty years, and I would not want to try to separate their contributions. They're so close, I no longer worry whether I've sent an e-mail to thompson.3 or thompson.4. They both respond to both addresses.

Lonnie grew up in Gassaway, West Virginia, majored in geology at Marshall University, and, like Linda, came to Ohio State -- Lonnie in 1971 for Graduate School -- and never left. He earned his Ph.D. degree in 1976, spent 15 years as a research associate and research scientist at the Byrd Polar Research Center, and eventually as a faculty member in the Department of Geological Sciences.

In the early 1970s, the analysis of ice cores from polar and high latitude or cold regions was gaining recognition as a fundamental tool for the study of atmospheric and climate history. Ice is formed from the compacted snowfall, which captures air bubbles, dissolved gases, and particulate matter from the atmosphere and occasionally other debris, such as insects. Analysis of these material captured and preserved in the ice allows one to reconstruct the atmospheric conditions at the time of the snowfall.

Lonnie realized early on that there were ice archives that could fill the climate picture for the wide swath of low and warmer latitudes around the earth, the tropics and subtropics. The price to be paid, if you want ice at the subtropics, was that these archives were at very high altitudes. The experts of the day warned Lonnie that this ice would be too difficult to harvest and that the added information from this ice would not be worth the effort. Lonnie persisted and eventually showed the skeptics that not only could this ice be collected, but that it added data that is crucial to understanding the planet's climate history.

Lonnie has led expeditions to the Andes, Peru, and Bolivia, the Himalayas and the Tibetan plateau in China, and Mount Kilimanjaro in Tanzania, as well as to Alaska, Russia, and the Antarctic. He has worked for weeks at a time and, in some cases, over a month in frigid temperatures at altitude often exceeding 18,000 feet and occasionally up to 23,000 feet. He has brought over 6,000 meters of ice cores to Columbus for analysis and archiving.

## **DISTINGUISHED UNIVERSITY PROFESSOR AWARDS (contd)**

Dean Gold: (contd)

As an adjunct to his scientific work, as Ed mentioned, Lonnie has taken on the roles as advocate for environmental stewardship, and an advisor to governments and non-governmental organizations. Lonnie's work has long been respected by his peers. He has had 11 articles appear in the *Journal of Science*. Now, some of us would kill to have one article in *Science*. Recently, formal recognition has taken a quantum leap. In the past two years, Lonnie has been identified as one of America's best in science and medicine by *Time Magazine* and *CNN*. He has been awarded the Vega Medal of the Swedish Society for Anthropology and Geography, jointly with Ellen. They have received the Commonwealth Award in Science and Innovation and the John Marshall Medal for Civic Responsibility. In September, he will receive the Heineken Prize for Environmental Sciences of the Royal Netherlands Academy of the Arts and Sciences.

Throughout all this accomplishment, Lonnie and Ellen have remained delightful colleagues, with the same good humor, humility, and honesty that I imagine they brought with them from West Virginia over thirty years ago.

I am pleased to yield to Ellen.

Professor Ellen Mosley-Thompson:

I'm not Lonnie Thompson, but I'll do the best that I can to encapsulate what I think Lonnie would have said had he been here. But since he's not here, so that you can see Lonnie Thompson, I've put together a composite of some photographs. I think the one that encapsulates probably best the effort that it takes to collect these cores is that top photograph, where Lonnie and his team are sitting in a snow cave that they've made that serves as their kitchen. They remained here at over 21,000 feet for over a month, collecting cores.

Oftentimes people will analogize that we're like mountaineers or climbers. We're not mountaineers and we're not technical climbers, because those people spend great effort to go to the highest peaks. They watch the sunset, maybe spend the night, maybe not, and trek down. Our team goes and sits for weeks or for months at a time.

We have two people here in the audience – Mary Davis and Keith Henderson, both will be getting their Ph.D. degrees this year – who have both been on multiple projects with Lonnie and have coauthored on science papers with us. So, I'd like to reflect just for a moment on what it is I think – and maybe Lonnie wouldn't say this, but I can say it because I'm not Lonnie – the things are that have contributed to the success, not only of Lonnie, but of our research team here at Ohio State.

It is often said that success is 99% perspiration and 1% inspiration, and I think that what the message really is telling us is that success requires hard work. All of the sites on the photographs – this is Lonnie's field team in 1983; the first ice core to be recovered above 18,000 feet was in 1983 by the OSU team – we were told we couldn't do it. We spent five years orchestrating this, getting the funding scraped together, building the first solar powered drill, and drilling two cores to bedrock on the Quelccaya ice cap in the Andes of Peru.

So those that are familiar with the ice core research group know that our ice core group epitomizes hard work. However, Lonnie's accomplishments are really attributable to many things, not just his hard work and his vision. Lonnie is quite visionary and, in fact, as Keith and Mary will attest, we have to keep his feet planted in reality oftentimes, because he does generate some strange visions.

## **DISTINGUISHED UNIVERSITY PROFESSOR AWARDS (contd)**

Professor Mosley-Thompson: (contd)

There are other elements that have contributed to the success, and the first is the dedicated members of our ice core research group here at Ohio State -- our scientists and students. Right now our group numbers fifteen people, which includes graduate students.

The other thing is the quality education that both Lonnie and I gained here at Ohio State. We both came here from Marshall University and I can remember driving into Columbus. When I came to Columbus there was one tall building. Now everybody knows what building that was, right? The Lincoln LeVeque Tower. My father came to visit from West Virginia, and he said he could never get lost in Columbus because he could always see that building. And every time he came to Columbus, he got lost. He didn't realize you could see that building from 360 degrees. Lonnie and I have really grown with Columbus. But it's the quality education that we got here at Ohio State, both master's and Ph.D. degrees for both of us. Our faculty mentors, some of who are no longer with us, some of who are.

I'd like to also thank Ohio State for the very critical support that Lonnie and I, and our team have been given, not only from the very beginning but throughout the course of our almost thirty years here at Ohio State. We were very fortunate to spend our first fifteen years post-Ph.D. at the Byrd Polar Research Center. I think that the Byrd Center is likely one of the University's oldest centers; it's certainly one of its most continuously successful centers. It's an interdisciplinary center where these disciplinary boundaries become transparent as we work collectively to address these global scale problems. The one that we address most is very topical now, and that's global climate change.

In the early years Ohio State invested in us as graduate students. They built us a first-class 100 clean room lab; they built us a cold room facility. All of that was in a little corner of Mendenhall Lab. Subsequently, they built for us on West Campus, a state-of-the-art clean room and an ice core storage facility that holds over 6,000 meters of core. It's packed to the gills. Within a week, Lonnie will be returning from Bona-Churchill in Alaska -- in the St. Elias Wrangell Mountains -- where he has successfully recovered 600-meters of core that will be coming back.

I'd also like to highlight that we depend upon an international team; we have a group of people that we have worked with for many years. Lonnie is not here today because we've just completed, two days ago, drilling to bedrock on the Bona-Churchill col, 460-meters to bedrock with a drill that was designed, machined, and totally built here at Ohio State. But our field team is international. On the team we have 10 people -- scientists and engineers, seven men and three women -- one of whom is Mary Davis, who came home early in midseason, by plan, so that she can work on her dissertation; two are students, seven are Ph.D.s; two are Russian, one is from Taiwan, one is a Frenchman post-doc, and one is Australian, with six Americans.

Then finally Lonnie's success -- there is always an element of luck or serendipity -- has been sprinkled at times with many serendipitous moments, these things that happen just at the right time, a door that opens for inexplicable reasons. But when those doors open you have to be prepared and I think preparedness is a key to success. We, our team, Lonnie and I, our group -- work constantly to be prepared, but Ohio State has contributed significantly to our ability to always be prepared to take advantage of that next opportunity.

## **DISTINGUISHED UNIVERSITY PROFESSOR AWARDS (contd)**

Professor Mosley-Thompson: (contd)

These comments have focused mainly on research and yet this is the Distinguished University Professor Award and Lonnie's philosophy, and I share that, is that you can't separate research and teaching – they are inextricably linked. Early engagement and research stimulate students to ask questions and to seek answers.

Horace Mann said, "The teacher who is attempting to teach without inspiring the pupil with the desire to learn is hammering on cold iron." And another scholar noted, "The highest function of the teacher consists not in imparting knowledge as in stimulating the pupil in its love and its pursuit." This is what we attempt to do with our research. We like to challenge the students to ask questions, and then set upon a course to answer those questions, and in so doing, they grow and ultimately contribute, just as Linda's students have, to a better world for not only us, but for the generations to come.

So on behalf of Lonnie, I'm happy to receive his award and I know that he is tremendously honored. Thank you very much.

Provost Ray:

Mr. Chairman, we also have a brief video that we'd like to share with you, and then if the Board has any questions or comments we'd be happy to hear from you.

[Video Presentation]

Mr. Patterson:

Thank you very much. Are there any questions? If not, thank you very much for being a part of our meeting today.

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## **FAREWELL TO PRESIDENT KIRWAN**

Mr. Patterson:

The final item on our agenda is somewhat bittersweet. It is the Board's formal goodbye to President Kirwan.

In his report this morning, the president highlighted many of the University's accomplishments in implementing the Academic Plan, and that was an impressive list. We know, of course, that Brit's leadership was instrumental in these accomplishments, as was his leadership in developing the Academic Plan. When Brit arrived, we had a strong desire to become one of the nation's top public universities. We did not have in place a road map to reach that goal. He supplied that road map and the needed momentum to take the first, critical steps for which we will always be grateful.

On a more personal note, it has been a great pleasure for those of us on the Board to work with Brit. His genuineness is particularly impressive. Whether he is talking to you as an individual or as one member of a group, you have his total attention, and I'm sure all of you can attest to that. That is not always easy for someone on his busy schedule, or someone who is responsible for such a complex institution. Nonetheless, Brit goes from meeting to meeting and topic to topic, never losing a beat – and always devoting himself totally to the person and

## **FAREWELL TO PRESIDENT KIRWAN (contd)**

Mr. Patterson: (contd)

issue at hand. He cuts immediately to the core and asks the right questions. He presents issues in an easily understandable way, and he focuses on the item of immediate concern while maintaining his vision of the broader picture.

Combined with a pleasing personality and ceaseless energy, Brit has made monumental contributions to Ohio State and to Central Ohio. The same is true for Patty, Brit's full-time partner and a unique asset in her own right.

While a part of the Search Committee, we were meeting with an individual in Washington, Peter McGrath, president of the National Association of State Universities and Land-Grant Colleges, and one of our people on the Search Committee raised a question, "Are there any of the great presidents of land grant universities today like it seems like there were in the past?" And, Peter McGrath, who works with all of them, responded, "Yes, there are. There are just a few, but you have one at Ohio State in Brit Kirwan."

Brit, we have given considerable thought to how we might best honor your tenure at Ohio State. Among your areas of special interest – I would have to say passion – is your total commitment to diversity. From the moment you stepped onto this campus, you set a stake in the ground around this core principle. During your tenure, we have made great strides in becoming more diverse and more welcoming. While we have a long way yet to go, you should feel good about the progress we have made under your strong leadership.

One example of that progress is the creation of an Institute for the Study of Race and Ethnicity in the Americas. The Institute offers a meaningful opportunity for discovery and scholarship, teaching and service on many topics of major public interest and concern. Given your role in bringing the Institute to where it is today, we have decided to name it in your honor. It will become, "The William E. Kirwan Institute for the Study of Race and Ethnicity in the Americas."

## **NAMING OF INSTITUTE**

Resolution No. 2002-154

Synopsis: Approval of the naming of the proposed Institute for the Study of Race and Ethnicity in the Americas is recommended.

WHEREAS the vision of the new Institute for the Study of Race and Ethnicity in the Americas represents a unique opportunity for the University to stimulate international research in the interdisciplinary field of race and ethnicity; and

WHEREAS the Institute will encourage top-notch scholarship in this important area and advance the University's mission of outreach on a local, national and global scale and greatly enhance our effort to recruit and retain minority faculty members, an important priority of the University's Diversity Action Plan; and

WHEREAS President William E. "Brit" Kirwan, long known as a principled and staunch proponent of diversity, proposed and developed the University's Diversity Action Plan as one of his key initiatives and a core value of the Academic Plan; and

WHEREAS in acknowledging his visionary leadership in promoting the goals and values of diversity and academic excellence, this Board wishes to recognize and honor Brit Kirwan, the university's 12th President, by naming the new Institute for the Study of Race and Ethnicity in the Americas in his honor:

**NAMING OF INSTITUTE (contd)**

NOW THEREFORE

BE IT RESOLVED, That the name, "The William E. Kirwan Institute for the Study of Race and Ethnicity in the Americas" is hereby approved by this Board.

Upon motion of Mr. Sofia, seconded by Ms. Longaberger, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Patterson, Sofia, Slane, McFerson, Borror, and Judge Duncan, Mses. Longaberger, Hendricks, and Davidson.

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**FAREWELL TO PRESIDENT KIRWAN (contd)**

Mr. Patterson: (contd)

I'm going to turn the floor over to Brit.

Professor Kirwan:

Thank you very much. You informed me of this last night at a wonderful dinner the Trustees hosted for me and Patty. I dissolved into a pool of tears. I promised myself I would try to maintain more composure today.

It's impossible for me to convey the feelings I have at this moment. To have my name associated with something that will endure at Ohio State is extraordinarily meaningful to me, and more than I could have ever dreamed would happen. But to have my name associated with this Institute and with the cause that has been such an important part of my life, touches me in a way that nothing else in my professional life ever has. I want to thank the members of the Board of Trustees for giving me the greatest honor in my life, and for ensuring that something I very much want to happen will happen, that I will always be a part of this University. Thank you.

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Thereupon the Board adjourned to meet Friday, July 12, 2002, at The Ohio State University Shisler Center on the OARDC Campus, Wooster, Ohio.

Attest:

William J. Napier  
Secretary

James F. Patterson  
Chairman



# Academic Plan

## *First Year Report*

Dear Friend of Ohio State:

Eighteen months ago the Board of Trustees approved our Academic Plan, a document that defines six strategies and 14 initiatives that we deem necessary to become a truly great teaching and research university. This report highlights our progress thus far.

It is important to reiterate why we are pursuing such an ambitious goal. Top-tier universities are essential in today's knowledge economy to ensure economic growth and social progress for the people and regions that they serve. Ohio lacks such a top-tier institution, and we believe that The Ohio State University is poised to fill that role.

It is also important to remember that we have begun to implement this plan during a period of severe fiscal constraint brought about by reductions in state funding. While these constraints greatly impeded our progress, we have still made encouraging strides in our march toward academic excellence. That so much was accomplished during this difficult period is a tribute to the talent and hard work of the women and men on our faculty and staff.

While this report covers progress on all Plan strategies and initiatives, it highlights four priorities that we identified last year in recognition of our resource limitations and the resulting need to focus on relatively few items. These priorities were chosen based upon their broadly beneficial effects, the wide contributions they would make across the university and our ability to fund them – whether by reallocating existing resources, improving efficiency or raising external revenues. These initiatives will enable the university to:

- Retain and attract outstanding faculty and staff by bringing salaries up to the level of our benchmark peers;
- Strengthen significantly the quality of the academic experience for undergraduates;
- Establish Ohio State as a leader in biomedical research; and
- Create a state and national resource for understanding and resolving the issues of race and ethnicity that continue to divide us as a nation.

Shortly, my tenure at Ohio State will come to an end. It has been an extremely rewarding period in my life. I leave with a strong sense of optimism that the transformational initiatives under way at the University will enable it to reach its potential for greatness and that this greatness will lead to a brighter economic future and higher quality of life for all Ohioans.

Sincerely yours,

W. E. Kirwan  
President

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## Academic Highlights

- ✓ Profile of incoming freshman class has improved dramatically over six years:
  - Average ACT score has risen from 22.8 to 25.2
  - Percentage of entrants ranking in top 10 percent of high school class has risen from 21 to 32
  - One entrant in five is a minority.
- ✓ Freshman retention has risen from 77.7 percent in 1995 to 86 percent last fall.
- ✓ Research grants have increased by 34 percent (to \$329M) over the past two years.
- ✓ Ohio State ranks among *U.S. News & World Report's* Top 25 Public Universities in America and is number one in Ohio.
- ✓ From 1994 to 2002, Ohio State doubled its number of National Academy members from eight to 16. Currently, there are five members of the National Academy of Sciences, eight members of the National Academy of Engineering and three members of the Institute of Medicine.
- ✓ This year, there are a record-breaking 366 scholar-athletes, up from 263 just six years ago. Almost 40 percent of all student athletes have a GPA of 3.0 or higher.
- ✓ U.S. News ranks many graduate/professional programs tops in the nation.
- ✓ Ohio State ranks 20th in the nation in the number of national merit scholars, ahead of Vanderbilt, Duke and UCLA.
- ✓ The Council for Advancement and Support of Education ranks Ohio State 10th in fund raising among nation's public universities.
- ✓ Students have been recipients of such prestigious recognition as: British Marshall Scholars, College Bowl, Fulbright Fellows, Goldwater Scholars, Mellon Fellowships, NSF Graduate Fellowships, Truman Scholars and Finalists and Udall Scholars.
- ✓ The successful Affirm Thy Friendship campaign created 79 new endowed chairs and added more than \$105 million to the university's scholarship fund.

## Areas of Current Focus

### RESTORING COMPENSATION TO COMPETITIVE LEVELS

To attract and retain a top-flight faculty supported by a first-class staff necessitates compensation levels that compete favorably with those at peer institutions. Due to inadequate state support, our average salaries have fallen behind our benchmark peers, and today our faculty salaries rank 8th out of 10 peer institutions while staff salaries are below market overall and in some cases significantly so. One year ago, the President announced that correcting this inequity was our highest priority and that we would increase compensation to benchmark mean levels over the next three or four years. The first payment on that promise will be made July 1, 2002, when average compensation will rise by approximately 4.5 percent, 1 percent above the estimated increase in our external market. We have also included Graduate Associates in our benchmarking and multi-year compensation initiative while also increasing their minimum stipend and beginning to phase in a health care subsidy.

Given that over the past year state support has eroded further, it was necessary to generate much of the funding for this competitive, merit-based plan internally. We did so through a combination of increased non-state revenues and budget reallocations. Specifically, we increased tuition, private fund raising and grants; reduced centrally funded initiatives by 10 percent; asked academic support units to re-program up to seven percent of next year's budget; and asked our colleges to re-program up to five percent of next year's budget. As a result, approximately 600 positions are being eliminated, approximately 150 of which involve layoffs.

### STRENGTHENING THE UNDERGRADUATE EXPERIENCE

Ohio State has made great progress in attracting better-prepared students and enhancing their experience once they arrive. We now seek to shift our emphasis from retention to more advanced academic achievement and accelerated graduation timetables. To help sustain this progress, the Offices of Academic Affairs and Student Affairs have strengthened existing initiatives and created new initiatives. Examples include:

- Smaller classes, more openings in high-demand courses and curricular enhancements that respond to student needs, e.g., a new minor in Business and a proposed general Health Sciences major. Under review are ways to better integrate the General Education Curriculum into overall student programs and to more effectively integrate courses within the Colleges of Arts and Sciences.
- A new First Year Experience program that offers small seminar courses and other programs to ease the transition of first-year freshmen and transfer students into the University community.
- More and better academic and career advising for students.
- More and better classroom teaching development programs for faculty and graduate associates.

*(continued)*

*Areas of Current Focus, cont'd*

- More living-learning and other such special academic interest-based activities. Today, there are 41 living-learning communities of which nine are Scholar programs. Four in five incoming freshmen participate in such programs. (Living-learning Programs allow students who share academic and other interests to live together and participate in service learning, workshops and other enrichment activities.)
- New student housing for upper division undergraduate, graduate and professional students.
- Increased opportunities for undergraduates to incorporate research experiences into their learning.
- Recommendations to enhance the contribution of regional campuses to the mission of the University by better integrating them into the University and enhancing their role as a portal to the Columbus campus.

These and other enhancements were made possible through a combination of earmarked tuition revenues (with the impact for economically disadvantaged students softened and all students getting more for their money), improved management efficiencies and reorganizations and greater accountability.

## MAKING OHIO STATE A LEADING BIOMEDICAL RESEARCH

Biomedical research is growing in importance as a national priority with technological advancements and successes brought about by the sequencing of the human genome. Ohio State has made a major commitment to become a leading player in this national arena, a commitment that is facilitated by the University's existing strengths. These strengths include interdisciplinary programs; broad research interests that range from cancer and heart disease to agriculture, biological sciences and pharmacy; and facilities such as the world's only 8 tesla MRI human magnet. A Biomedical Research Plan was developed to facilitate and leverage discovery across different types of research areas. That plan links researchers in seven different areas: Mechanisms of Health and Disease, Biomedical Informatics, Technology, Risk Factors, Assessment, Intervention and Health Outcomes. The goals of the plan are to create synergies across disciplines, link basic science researchers with clinicians and apply new technology and information to medical problems.

Groups of faculty, clustered in the seven focused areas of expertise, have been preparing inventories of existing strengths, identifying key assets and opportunities and recommending strategies for progress and collaboration. In addition to tapping into the vast expertise of current faculty, several new faculty members are playing key roles in the development of the Biomedical Research Plan, including: Joel Saltz, Medicine, who was recruited from Johns Hopkins and is leading the Biomedical Informatics component; Wolfgang Sadée, Pharmacology, who was recruited from the University of California-San Francisco and is playing a critical role in the area of Disease Intervention; and Avner Friedman, Mathematics, who was recruited from the University of Minnesota and will link his current efforts in mathematical

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biosciences, where he is working with the National Science Foundation, with Biomedical Informatics.

To facilitate the expansion of biomedical research, the University is planning to construct a state-of-the-art Biomedical Research Tower. This building is projected to open by late 2006 and will nearly double the assignable square footage devoted to biomedical research. It will be funded by the University Medical Center through the sale of capital bonds, repaid from private fund raising and increased grant awards, and by investments from the President's Strategic Investment Fund. The initiative is consistent with the high level of growth in the NIH research budget and could perhaps receive funds from the State of Ohio's tobacco settlement fund and the Governor's Third Frontier Project. Apart from its major contributions to medicine and health, the biomedical research initiative will become the focus of new faculty hires, thus creating intellectual capital, stimulating the commercialization of discovery and benefiting the Ohio economy. In addition, the Biomedical Research Plan and Tower will contribute substantially to all six Academic Plan strategies.

#### CREATING AN INSTITUTE FOR THE STUDY OF RACE AND ETHNICITY IN THE AMERICAS

Many consider race to be our nation's greatest domestic problem, a pivotal issue that in turn affects many other societal challenges such as housing, public health, education, labor supply and social justice. Given that universities exist to create knowledge and to prepare students for the world that awaits them, an institute to study race – and the related subject of ethnicity – provides a meaningful opportunity for discovery and scholarship, teaching and service. It will also contribute to intellectual life on campus and foster a University environment that will attract and retain faculty and students of color.

Founded by the Colleges of Humanities, Social and Behavioral Sciences and Law, the Institute for the Study of Race and Ethnicity in the Americas offers several unique features. These include its focus on ethnicity as well as race, its emphasis on the Americas and the fact that it begins with more than \$1 million in annual institutional investment – funds that were set aside prior to the budget cuts and which are expected to stimulate considerable grant activity. The presence of this initiative on campus will not only prepare students for a more diverse life, it will provide useful information and policy guidance for the community. This spring, following a national search, the University recruited John Powell, a nationally known scholar now serving as executive director of the Institute on Race and Poverty at the University of Minnesota, as the Institute's director. He will assume this position during the upcoming academic year.

# Overall Academic Plan Progress

*The following information highlights major areas of progress on the Academic Plan's six strategies and 14 initiatives.*

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| <p>1. Over the next three to five years, recruit at least 12 faculty members who have attained or have the potential to attain the highest honors in their disciplines, concentrating these appointments in areas of strategic focus.</p> | <ul style="list-style-type: none"> <li>☑ In July of 2001, the Ohio Board of Regents awarded Ohio State four of the state's seven new Eminent Scholar positions, providing up to \$750,000 per position in endowment support to be matched by new University fund raising. Work is under way to identify candidates for these positions and to raise the necessary funds.</li> <li>☑ In winter quarter 2001, a faculty committee recommended pursuing proposals for nine distinguished faculty hires, four of whom have already accepted offers and are actively engaged in teaching and scholarship. Discussions are under way with three other eminent faculty while two declined our offers.</li> <li>☑ Among the outstanding individuals recruited to play prominent roles in the success of the Academic Plan and not otherwise cited in this report are: Martha Chamallas, Robert J. Lynn Chair in Law; Ann Hamilton, Art; Chris Hammel, Physics; Winston Ho, Engineering, Center for Materials Research; Alastair Minnis, English; and Jay Zweier, Davis Heart and Lung Research Institute.</li> </ul> |
| <p>2. Implement a faculty recruitment, retention, and development plan – including a competitive, merit-based compensation structure that is in line with peer institutions.</p>  | <ul style="list-style-type: none"> <li>☑ The "competitive, merit-based compensation structure that is in line with peer institutions" is discussed above. That plan was developed by a Competitive Compensation Oversight Group appointed by the President to advise the Provost and Senior Vice President for Business and Finance. All faculty and staff are eligible for the resulting increases and merit is the primary determinant of specific levels of increase. In addition, Colleges/Units are encouraged to make additional one-time cash payments to a limited number of faculty and staff to reinforce outstanding performance, retain individuals whose salaries are behind market or aid the lowest paid individuals to help offset fee increases.</li> <li>☑ The Offices of Academic Affairs and Research joined with a wide variety of Colleges in funding two dozen successful counteroffers to retain valuable Ohio State faculty.</li> </ul>   |

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| <p>3. Continue the Strategic Investment approach by competitively funding initiatives that build programmatic strength and open new fields. Build on existing capabilities and capture opportunities specific to Ohio State and to Ohio. Maintain ongoing multidisciplinary initiatives where appropriate and develop new initiatives that draw on University-wide strengths to attack major problems of the next quarter century. Create multidisciplinary centers that can attract additional faculty in key areas, helping reduce student-faculty ratios in high demand fields.</p> | <ul style="list-style-type: none"> <li>☑ The Office of Academic Affairs continued to support the 13 Selective Investment programs, Academic Enrichment commitments and other targeted central initiatives, acknowledging our desire to build excellence despite budget difficulties. We also began to realign base budgets consistent with each college's financial performance and needs of the Academic Plan, completing 16 percent of the re-basing process during FY02 and anticipating continued progress in FY03. In all, almost \$5.2 million in continuing funds were distributed to colleges for targeted purposes this year. The extent to which funds have been used for focused purposes is reflected in the fact that five of the 18 colleges received 73 percent of strategic investment funding.</li> <li>☑ The Office of Research made significant multi-year commitments to a number of large-scale initiatives that show great potential to enhance the level and quality of research activities at Ohio State. Major commitments have been made to the Bioinformatics and Drug Delivery initiatives in the College of Medicine and Public Health and to the Math-Biosciences initiative in the College of Mathematical and Physical Sciences. Another significant commitment is marshalling a University-wide research response to counter terrorist activities and enhanced homeland security.</li> <li>☑ Two major interdisciplinary initiatives – the University Medical Center's Biomedical Research Plan and the Institute for the Study of Race and Ethnicity in the Americas – are discussed above.</li> </ul> |
| <p>4. Significantly increase space dedicated to funded research beyond what is currently planned. Include a multidisciplinary building devoted to high quality research space as well as to office and meeting space.</p>  | <ul style="list-style-type: none"> <li>☑ As already noted, the new Biomedical Research Tower will nearly double the assignable square footage devoted to biomedical research in the Medical Center. Plans call for a 422,000 square-foot building with 10 stories and state-of-the-art facilities, including an animal-imaging center. The \$120 million facility will be financed largely with bonds, repaid with grant growth from increased faculty productivity.</li> <li>☑ The Office of Research has developed a plan to convert a renovated Smith Laboratory to a multidisciplinary research facility that could accommodate faculty from a variety of colleges focused on a central research theme.</li> <li>☑ In partnership with the Office of Facilities Planning and Development, the Office of Research has commissioned a benchmark analysis of the campus' long-term research space needs.</li> <li>☑ Significant private funding contributed to many new research facilities, including the Davis Heart and Lung Research Institute, Ross Heart Hospital, Parker Food Science Building and Wildernuth Optometric Research Center as well as research facilities in Veterinary Medicine, Neuroscience and wetlands.</li> </ul>  |

(continued)

Overall Academic Plan Progress cont'd

EXPAND THE QUALITY OF THE TEACHING AND LEARNING ENVIRONMENT

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| <p>5. Transform the library into a 21st century Information Age center within the next five to 10 years.</p>   | <p>✓ An architectural feasibility study to identify programmatic needs, architectural options and costs to renovate the Main Library has been completed, and planning continues on an option that will cost \$98 million ~ roughly the mid-point of four options. The project is expected to be financed with 70 percent state funds and 30 percent from private fund raising. A detailed fund-raising plan is now being developed by the Director of Libraries in consultation with the Office of Development.</p>   |
| <p>6. Upgrade the quality of our classroom pool space and enhance the appearance of the campus facilities and grounds.</p>   | <p>✓ Several projects to renovate large lecture halls with state funding are in the planning stages while the renovation of second-floor classrooms in Denney Hall have already been completed. In addition, many classroom projects are included in large capital projects now under way, including a new physics building, renovation of Hagerty Hall as the location of the new World Culture and Media Center, renovations for Page Hall as the home to the John Glenn Institute for Public Service and Public Policy and the construction of the signature facility for the Knowlton School of Architecture. These facilities will be flexible and appropriate in size and design for their specific use and will include state-of-the-art equipment as well as gathering spaces that encourage out-of-the-classroom learning experiences among students.</p> <p>✓ Construction began in February for the first new student housing since the late 1960s, a facility at Neil and 10th that will house about 500 graduate and professional students as well as honors/scholars undergraduates.</p> <p>✓ Ground will be broken in November 2002 for the first phase of a \$140 million, 634,000 square-foot recreation and physical activity center. This Larkins Hall renovation is a joint project of Student Affairs, the School of Physical Activity and Educational Services and the Department of Athletics.</p> <p>✓ Campus Partners began demolition this spring along North High Street to make way for construction of a University Gateway Center. The Center will be a dynamic blend of entertainment, retail, office space, rental housing and parking that is likely to cost more than \$100 million. It will better serve Ohio State students and other area residents and will become a catalyst for renewal of the entire High Street corridor.</p> |
| <p>7. Provide faculty, staff, and students with the latest technology tools for leadership in teaching, research, and career development within the next five years.</p> | <p>✓ A distance-education committee recently recommended ways for Ohio State to proceed more strategically and effectively with distributed learning and distance-education initiatives. Susan Metros, a nationally recognized leader in this field, was hired as deputy CIO for Educational Technology and Distributed Learning to provide the needed vision, leadership and expertise.</p>  |

- ☑ To improve the technology infrastructure for teaching and learning, 13 new central classrooms were technology-enabled for a total of 76; 13 existing technology-enabled central classrooms were upgraded; and 228 computers were upgraded in student labs. A new classroom support web site was developed to provide faculty with access to comprehensive information on each room's technology resources.
- ☑ A Pew Foundation grant will support the redesign of Statistics 135, a chronically-closed GEC course that enrolls 3,250 students annually. The methodology developed potentially can help redesign other large courses.

### ENHANCE AND REINFORCE THE STUDENT BODY

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| <p>8. Within the next three years, make admission to Ohio State selective throughout the year for new freshmen and for all transfer students.</p>  | <ul style="list-style-type: none"> <li>☑ Thanks to competitive admissions in the fall quarter, the University continues to recruit an increasingly better-prepared freshman class. This is already leading to increased retention rates, with positive implications for the budget and for improved graduation rates. Extending competitive admissions to winter and spring quarters is the next step that needs to be taken so that our entire student body enters the University well prepared.</li> </ul>   |
| <p>9. Create a rich educational environment for undergraduates. Increase course accessibility, reduce class sizes, and establish at least 10 Scholars Programs within five years – expanding opportunities for students to live with those who share common interests and enhancing students' academic success and sense of community. Provide academic programming, advising, and career counseling within these communities.</p> | <ul style="list-style-type: none"> <li>☑ In addition to our current focus to strengthen the undergraduate experience (described above), we have completed the transition to direct enrollment, developed a computerized course monitoring program and created a program to prepare students for post-baccalaureate fellowships.</li> <li>☑ Today, we have nine scholars programs.</li> <li>☑ Student Affairs has developed an array of late-night alternative programming, taken measures to enhance safety in the East-of-High area and conducted educational programs to discourage dangerous behavior. In addition, the Jesse Owens recreation facility has been enhanced.</li> <li>☑ A new Multicultural Center opened in 2001 to promote intellectual and cultural enrichment, programs, services and facilities for students, faculty, staff and community.</li> </ul> |
| <p>10. Provide ample need-based and merit-based aid for undergraduates and a competitive financial aid and fellowship support package for graduate and professional students to improve Ohio State's graduate and professional matriculation rate.</p>   | <ul style="list-style-type: none"> <li>☑ The University has maintained its tradition of softening the impact of tuition increases for needy students. Over the past two academic years, approximately 20 percent of such new fee revenue was earmarked for additional undergraduate student financial aid percent. As a result, Ohio State provided more need-based aid than other Ohio public colleges and universities.</li> <li>☑ Graduate student stipends were increased beginning in August 2001. And as noted above, GAs are now included in benchmarking and the</li> </ul>  |

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*Overall Academic Plan Progress cont'd*

competitive compensation initiative. In addition, the University is phasing in the subsidization of health care insurance costs for graduate students.

- ☑ The Research Commission Report advocated increasing the number and value of fellowships to recruit outstanding graduate students to Ohio State and for funds to support interdisciplinary programs. The G-QUE recommendations included various ways to increase support for graduate students. The current financial climate is limiting our ability to implement these recommendations.

**CREATE A DIVERSE UNIVERSITY COMMUNITY**

11. Hire at least five to ten women and five to 10 minority faculty at a senior level each year for five years through the Faculty Hiring Assistance Program (FHAP) and other initiatives.

- ☑ Sixteen women and five minorities, one of whom was female, were recruited into senior-level faculty positions and arrived on campus for the 2001-2002 academic year. Two of these individuals received some funding through the Faculty Hiring Assistance Program or FHAP.
- ☑ More broadly, we continue to progress in meeting the goals of the Diversity Action Plan. The President and Provost have repeatedly articulated the importance of our diversity initiative. Accountability measures are in place. Each college was required to develop its own diversity plan and to report annually on its progress, which is reviewed by the Diversity Council.
- ☑ The President's and Provost's Diversity Lecture series has brought 12 well-known diversity scholars to campus for stimulating discussions of diversity issues.
- ☑ Critical to future success will be effective retention strategies since we have done better in hiring women and minorities than in retaining them.

12. Recruit, support and retain to graduation larger numbers of academically able minority students.

- ☑ Admission data show that we have continued to increase the racial and ethnic diversity and enhance the overall academic preparation of our entering freshman class last fall. Approximately one freshman in five from that entering class was a member of a minority group.
- ☑ The Office of Minority Affairs instituted a program focused on the retention of African-American male students.
- ☑ The Office of Student Affairs has a very active commitment to diversity programming, encompassing hundreds of events, activities and organizations designed to support minority students, educate the campus community and create a welcoming environment for all students. Students of color are well represented in such University-wide activities as Welcome Week, Homecoming and student government as well as in activities targeted to minorities. A 2001 Campus Climate for Diversity study provides valuable data for developing programs and services that respond to student diversity issues.

13. Become the catalyst for the development of Ohio's technology-based economy. Increase collaborations with the private sector to enhance research, successfully transfer University technology and provide experiential learning and career opportunities for students.

- ☑ Scitech, the University-affiliated research and technology campus, completed Science Village Phase 1, including the Ohio MicroMD Laboratory. This multi-user, academic and industrial BioMems R&D Center will help bring Ohio State and Central Ohio into worldwide prominence in utilizing nanotechnology to improve health care. Phase 1 also includes space for Honda R&D Americas, iMEDD, the Columbus Technology Leadership Council and Battelle Technology Fund.
- ☑ The Business Technology Center (BTC) incubator now houses 16 companies. It started and/or invested in seven companies and developed space for Leadscope, a bioinformatics company.
- ☑ The pieces are coming together for an effective pipeline that connects the University to the commercial world. Besides Scitech and the BTC, it includes the Technology Commercialization Corporation, which helps new companies get started.
- ☑ Industry-sponsored research continues to grow, and a host of University research centers contribute to economic growth, examples being the Center for Advanced Polymer and Composite Engineering, the Center for Excellence in Manufacturing Management and the Food Industries Center. Other academic-industry partnerships help prepare students for industrial jobs. Now in its second year, the Pre-Kindergarten through 12th grade Project has created the *Learning Bridge*, a neighborhood schools initiative that includes the Columbus Public Schools, Columbus Education Association, and agency and community representatives.

14. Significantly strengthen the scope and effectiveness of our commitment to P-12 public education, with a special focus on the education of underserved children and youth. In so doing, work with the State of Ohio and selected local school districts. This initiative will be a University-wide partnership with the College of Education in the lead college role.

- ☑ Working with the Service Learning initiative and Student Affairs, the P-12 Project has created the *Community Connection*, a web-based volunteer matching and training system that will be available to the University and the community next autumn.
- ☑ It also created the *Ohio Collaborative – Research and Policy for Schools, Children, and Families*, a statewide research and policy center to coalesce higher education faculty throughout Ohio to provide research and policy support for the Ohio General Assembly, Governor's Office, Ohio Board of Regents, and the Ohio Department of Education. The *Ohio Collaborative* is already assisting the Governor's Commission on Teaching Success, the Ohio Families and Children First initiative and the Columbus Public Schools.
- ☑ In addition, the P-12 Project helped support the formation of the *University Teacher Education Council*, a structure comprised of equal numbers of education and arts and sciences faculty to strengthen the initial preparation of education professionals.

# The Academic Scorecard

Strategy	Strategic Indicator	Ohio State	Benchmark Universities	OSU Change from previous reported year
<b>Build a World Class Faculty</b>				
	1. Academic Honors and Awards (2000)	39	78.2	7.00
	2. Market Share of Publications (1998-2000)	0.40	0.49	-0.01
	3. Market Share of Citations (1998-2000)	0.51	0.81	-0.01
	4. Market Share of Federal Research Dollars (2000)	0.76	1.46	-0.09
				Marginal Increase in OSU/Benchmark Gap
	5. Average Faculty Compensation (FY2001)	\$73,929	\$76,406	\$503
<b>Define Ohio State as Leading Public Land Grant</b>			<b>Benchmark Average</b>	
	1. US News Academic Reputation Score (2001)	3.8	4.1	NC
	2. US News Academic PhD programs among the Top 25 (2002)	6	8.6	1
	3. US News Professional programs among the Top 25 (2002)	6	6.8	-1
	4. NRC Academic PhD programs among the top 25% (1992)	9	20	NI
<b>Enhance the Quality of the Teaching &amp; Learning Environment</b>			<b>National Average</b>	
	1. % of Faculty Satisfied Overall (1999*)	71.1	73.2	NI
	2. % of Students Satisfied with Instruction and Courses (2001)	59	66	1
	3. % of Students Satisfied with Campus Facilities (2001)	66	72	4
<b>Enhance and Better Serve the Student Body</b>			<b>Benchmark Average</b>	
	1. % of Freshmen in the Top 10% of H.S. Class (2000)	32	52	3
	2. Freshmen Retention Rate (2000)	82	90	3
	3. Six-year Graduation Rate (2000)	55	71	-1
	4. Four-year Graduation Rate (2000)	19	40.3	NC
	5. Average GMAT score for MBA students (2000)	645	653.7	-1
	6. Average LSAT range for Law students (2001)	155-161	159-164	1
			<b>National Average</b>	
	7. Average GRE verbal score for graduate students (2000)	548	498	3
	8. Average GRE quantitative score for graduate students (2000)	657	637	2
	9. Average GRE analytic score for graduate students (2000)	652	612	15
	10. % of Students Satisfied with Student Support Services (2001)	43	51	-4
<b>Create a Diverse University Community</b>			<b>Benchmark Average</b>	
	1. % of Women Faculty (2000)	31.4	28.1	1.5
	2. % of African American, Hispanic, and Native American Faculty (2000)	4.99	5.77	-0.39
	3. % of Minority Staff (2000)	18.9	14	1.2
	4. % of African-American & Hispanic Students (2000)	10	10.4	NC
	5. African-American Freshmen Retention Rate (2000)	77	83	3
	6. Hispanic Freshmen Retention Rate (2000)	78	84	1
	7. African American 6-Year Graduation Rate (2000)	42	51	5
	8. Hispanic 6-Year Graduation Rate (2000)	37	56	-5
<b>Help Build Ohio's Future</b>		<b>OSU 2001</b>	<b>Benchmark Ave. 1999</b>	
	1. Number of Invention Disclosures (OSU-2001; Bchmks-1999)	109	169	9
	2. Number of Patent Applications (OSU-2001; Bchmks-1999)	53	112	18
	3. Number of Patents Awarded (OSU-2001; Bchmks-1999)	23	39	5
	4. Number of License/Options Executed (OSU-2001; Bchmks-1999)	41	57	15
	5. Number of Start Up Companies (OSU-2001; Bchmks-1999)	7	3	7
	6. Revenue from Income Generating Licenses (OSU-2001; Bchmks-1999)	\$1.5 mil	\$7,869,425	(\$162,000)
	7. Sponsored Research Dollars for Education (1999)	\$13.1 mil	\$10.5 mil	NI
	8. Impact of P-12 Initiatives	TBD		
	9. Impact of Principal's Academy	TBD		

Note: Benchmark institutions are large, comprehensive, Research I universities, many of which currently outrank Ohio State in various reputational surveys.

NC: No Change from Previous Reporting Period

NI: No Information about Earlier Reporting Period

\* Faculty Satisfaction will be measured again in 2002.

\*\*Data was available for 5 of the 9 benchmarks.

Prepared by Resource Management Systems and Institutional Analysis

For more information about The Ohio State University Academic Plan, visit  
[www.osu.edu/academicplan](http://www.osu.edu/academicplan)

**Presidential Commission on the Regional Campuses**

**June 2002**

**Commission Membership:**

Bobby D. Moser, Vice President for Agricultural Administration and University Outreach, and Commission Chair

Leslie A. Beyer-Hermsen, Assistant Dean, OSU-Marion

Professor Graeme M. Boone, School of Music, College of the Arts

Thomas A. Brannon, Chair, Board of Trustees, Newark

Professor Terri D. Fisher, OSU-Mansfield (Psychology)

Robert Gold, Dean, College of Mathematical and Physical Sciences

Professor John M. Hellmann, OSU-Lima (English)

Karen L. Hendricks, Board of Trustees

James J. Mager, Associate Vice President, Enrollment Services

James F. Patterson, Chair, Board of Trustees

Professor Richard E. Petty, Chair, Department of Psychology

John O. Riedl, Dean/Director, OSU-Mansfield, Coordinating Dean, Regional Campuses

Shellie R. Shirk, Undergraduate Student, OSU-Marion

W. Randy Smith, Vice Provost, Office of Academic Affairs

Professor R. Vladimir Steffel, OSU-Marion (History)

Professor Matthew B. Stenzel, OSU-Newark (Mathematics)

Diane S. Whitbeck, Associate Vice President, Housing and Student Services

## Activities

- reviewed the Academic Plan; the “working paper” prepared for the Commission’s use; the 1997 University Accreditation Report; the 1996 Regional Campus Functional Mission Statements; and other documents.
- decided to organize its work through four Subcommittees. Each gathered and analyzed relevant information for its tasks and held separate meetings.

Mission/Governance (**Karen Hendricks, Chair**, Thomas Brannon, John Hellmann, and John Riedl)

Admissions/Enrollment (**James Mager, Chair**, Terri Fisher, James Patterson, and W. Randy Smith)

Students/Student Services (**Diane Whitbeck, Chair**, Robert Gold, Vladimir Steffel, and Shellie Shirk)

Faculty/Curriculum (**Richard Petty, Chair**, Leslie Beyer-Hermesen, Graeme Boone, Matthew Stenzel, and W. Randy Smith)

- interviewed Vice Provosts for Regional Campuses at the Pennsylvania State University and the University of South Carolina.
- held site visits at each Regional Campus (November 1, 8, 2001)
- met with Dr. Garrison Walters, Vice Chancellor, Ohio Board of Regents
- met with the Presidents of three of the Co-located Technical Colleges (Central Ohio Technical College; Lima Technical College; North Central State College).
- met with the University Staff Advisory Committee.
- met, as a group, with the President of the Newark Campus, Dr. Anne Cairns Federlein, and the Regional Campus Deans/Directors, Dr. F. Dominic Dottavio – Marion; Dr. Violet I. Meek – Lima; and Dr. John O. Riedl – Mansfield.
- met, as a group, with the five Deans of the Colleges of the Arts and Sciences Deans (Karen A. Bell, Dean, College of the Arts; Robert Gold, Dean, College of Mathematical and Physical Sciences; Richard Hall, Interim Dean, College of Biological Sciences; Michael Hogan, Dean, College of Humanities; and Randall B. Ripley, Dean, College of Social and Behavioral Sciences); and with Professor Evelyn B. Freeman, Director, School of Teaching and Learning, College of Education

## **Presidential Commission for the Regional Campuses**

### **Recommendations**

Regional campuses – their roles and characteristics – are not well understood by most members of the total University community.

- **Clarify why we need regional campuses.**
  - Accessibility to Ohio citizens who would otherwise be unserved; an alternative to those who are place-bound or whose preparation is not yet sufficient for enrollment on the Columbus campus
  - Extend OSU's geographical presence
  - Enhance economic development in four regions of the state
  - Through outreach and engagement activities, strengthen learning opportunities within the local community
- **Need to adhere to the “one-university” model but with stronger internal “system” characteristics.**

### **Mission/Governance**

1. Regional campuses are a part of OSU and as such share the vision purpose, core values, and future goals of the University's strategic plan.
  - **Revise the University's “vision” statement highlighting the unique role of the Regional Campuses**
2. With regard to governance, all campuses operate from a common set of bylaws for Regional Campus Boards of Trustees. More specificity is needed regarding Board authority and delegation.
  - **Revise the By-laws of the regional campuses Boards of Trustees to introduce a more structured nomination and selection process; better educate and communicate directly with local board members; seek financial synergies across regional campuses rather than only with co-located technical college**
3. Stronger internal “systems” operations need to be adopted.
  - **The Executive Vice President and Provost should review the current pattern of interactions between the Vice Provosts and the regional campuses and determine how, administratively, coordination will be improved. The result should in no way interfere with the current pattern of the dean/director having direct access to the Provost when needed.**

## Admissions/Enrollment

1. The current application process does not give students a set of choices.
  - **Beginning with the class of 2003 ask students to indicate both a first choice and alternate-choice campus**
  - **In consultation with the regional campuses, Undergraduate Admissions should revise the options letter to Ohio residents denied admission to the Columbus campus.**
2. Current “campus change” policy permits students to move from a regional Campus after completing 30 credit hours and with a 2.0 GPA.
  - **With the exception of students whose high school credentials qualify them for admission to the Columbus campus, students beginning on regional campuses must complete a full year (45 credit hours) before changing to the Columbus campus.**
3. The regional campuses have open admission policies for Ohio applicants and competitive admission policies for non-residents.
  - **In the long run, if a regional campus cannot accommodate demands for academic resources, the following priorities should guide admission policies for regional campuses:**
    - open admission for Ohio residents
    - if space remains, after accommodating all interested Ohio residents, then selective admission of non-residents
4. There are very distinct groups of students at regional campuses. Most make the decision whether and when to move to Columbus on their own. They use advisers to facilitate the change not to help with the decision. The advisers seem to have consistent ways of advising students as a function of the student’s major, academic ability, and circumstances. The advisers seem always to put the student’s educational goals and personal situation at the forefront and have no vested interest in the student’s specific campus selection.
  - **The advising system should continue to work in OSU-system terms.**
  - **Efforts should be made to follow-up, in a more systematic way, with students who have moved to Columbus, to gather information on the adjustment process. That information could then be used to help future students.**
5. There is not a fully developed, consistent message in marketing/recruiting efforts relating to the regional campuses: their nature, their role in the University.

- **Marketing messages must evolve as academic, residential, and co-curricular opportunities on regional campuses and satellite locations develop. Effective with recruitment of the class of 2003: a description of the university system of campuses will become standard in all comprehensive recruitment presentations; publications and other marketing communications will refer to “all campuses” when describing the features or opportunities common to all campuses; and references to University opportunities for working, non-traditional students will increasingly cite regional campus opportunities.**
- **A sophisticated regional campus enrollment projection process must be developed and implemented as soon as possible.**

#### Student/Student Services

- **The University should adopt the OSU-owned and managed approach to student housing on the regional campuses. This approach may take longer and the costs will be higher, but the University has experience in such activity and is attuned to the importance of establishing appropriate academic housing needs.**
- **The University should adopt the “collaboration” model for the future development of student services. This would mean close collaboration with the Office of Student Affairs in Columbus. It is an option in alignment with the “system” approach advocated throughout this report.**

#### The Faculty and Curriculum

- **The University has adopted the “one university” (versus University-system) model for personnel and curricular development. For some academic units several long-term issues emerge from this approach. The University should study other institutions to see how other models might provide creative alternatives to the one-University model.**
- **There should be modest expansion of undergraduate major programs: individual campuses may focus on specific curricular needs and share that program, via distance, with others. Such expansion must occur through careful planning.**

#### Co-location

- **monitor issues related to co-location and their effect on regional campus planning**



(APPENDIX XLIX)

**THE OHIO STATE UNIVERSITY HOSPITALS  
BYLAWS OF THE MEDICAL STAFF  
Revisions - April 25, 2002**

**IMPACT STATEMENT**

- I. Amendments to comply with Joint Commission on Accreditation of Healthcare Organizations (JCAHO).
  - A. Define and clarify mechanisms for the supervision of resident physicians by teaching medical staff physicians, and revise limited staff responsibilities and privileges.
  - B. Restrict the use of temporary privileges to cases of patient care necessity.
  - C. Require attendance at medical staff administrative committee meeting by department chairs and representatives for two-thirds of meetings unless excused.
  - D. Offer education regarding medical staff impairment at general medical staff meetings.
- II. Eliminate the category of community affiliate staff, thereby limiting medical staff membership to OSU faculty members.
- III. Delete limited staff as members of the medical staff, making it clear they are not independent practitioners. Limited staff will continue to be credentialed as in the past.
- IV. Make clerical changes and update clinical divisions.
- V. Require a super majority vote of the Medical Staff Administrative Committee to terminate membership, non-reappoint, or permanently suspend medical staff membership.

This is intended to assure a broad consensus in these types of major determinations.

**AMENDMENTS TO THE *BYLAWS OF THE MEDICAL STAFF OF*  
THE OHIO STATE UNIVERSITY HOSPITALS**

*Amended Bylaws of the Medical Staff*

3335-43-02 Purpose.

The purpose of the medical staff of the Ohio state university hospitals shall be:

- (A) To strive to maintain quality standards of patient care for all patients admitted to the Ohio state university hospitals, consistent with an active teaching environment, realizing that the care and treatment of the individual patient is the medical responsibility of the member of the honorary, attending, and courtesy, ~~and community-affiliate~~ medical staff to whose care the patient is admitted or transferred.

Balance unchanged.

3335-43-03 Patients.

- (A) The continuous care and treatment of individual patients is the medical responsibility of the member of the honorary, attending, and courtesy ~~and community-affiliate~~ medical staff to whose care the patient is admitted or transferred within the Ohio state university hospitals and to licensed health care professionals being granted clinical privileges under these bylaws.

Balance unchanged.

3335-43-04 Membership.

- (A) Qualifications.

- (1) Unchanged.

- (2) All members of the medical staff of the Ohio state university hospitals shall, except as specifically provided in these bylaws, be members of the faculty of the Ohio state university college of medicine and public health, or in the case of dentists, of the Ohio state university college of dentistry, and shall, except for members of the limited staff, be duly licensed to practice in the state of Ohio. Members of the limited staff shall possess a valid training certificate, and or an unrestricted license from the applicable state board based on the eligibility criteria defined by that board. All members of the medical staff and limited staff shall comply with provisions of state law and the regulations of the state medical board. Only those physicians, dentists, and practitioners of psychology and podiatry who can document their education, training, experience, competence, adherence to the ethics of their profession, dedication to educational and research-goals, and ability to work with others with sufficient adequacy to assure the university hospitals board and the board of trustees of the Ohio state university that any patient treated by them at university hospitals will be given the high quality of medical care provided at university hospitals, shall be qualified for membership on the medical staff of the Ohio state university hospitals.

All members of the medical staff will comply with medical staff and the Ohio state university policies regarding employee and medical staff health and safety; in compensated care; and will comply with appropriate administrative directives and policies to avoid disrupting those operations of the Ohio state university hospitals which adversely impact overall patient care or which adversely impact the ability of the Ohio state university hospitals employees or staff to effectively and efficiently fulfill their responsibilities. All members of the medical staff will comply with policies adopted by the medical staff administrative committee, including but not limited to policies on disruptive behavior, conflict of interest, and access and communication guidelines.

**AMENDMENTS TO THE *BYLAWS OF THE MEDICAL STAFF OF*  
THE OHIO STATE UNIVERSITY HOSPITALS (contd)**

Amended *Bylaws of the Medical Staff* (contd)

(3) through (6) Unchanged.

(B) Application for membership.

Initial application for medical staff membership for all categories of the medical staff ~~except community-affiliate staff~~ shall be made by the applicant to the chief of the clinical department on forms prescribed by the medical staff administrative committee stating the qualifications and references of the applicant and giving an account of the applicant's current licensure, relevant professional training and experience, current competence and ability to perform the clinical privileges requested. ~~All applicants for initial appointment to the community-affiliate staff shall be made to the medical director.~~ All applications for appointment must specify the clinical privileges requested. Applications may be made only if the applicant meets the qualifications outlined in paragraph (A) of this rule. The application shall include written statements of the applicant to abide by the bylaws, rules and regulations of the medical staff, the university hospitals board, and the board of trustees of the Ohio state university. The application shall also contain a statement acknowledging that membership on the medical staff requires participation in the peer review process of evaluating credentials, medical staff membership and clinical privileges, and that a condition for membership requires mutual covenants between all members of the medical staff to release one another from civil liability in this review process as long as the peer review is not conducted in bad faith, with malice, or without reasonable effort to ascertain the accuracy of information being disclosed or relied upon. ~~In addition for community affiliate staff in order to optimize the clinical organization resource utilization and planning of the Ohio state university hospitals, the medical director may require that the community affiliate staff member identify categories of diagnosis, extent of anticipated patient activity, and service areas to be utilized and may prepare a statement of participation for the applicant which shall be made a part of the application for appointment.~~ A separate record shall be maintained for each applicant requesting appointment to the medical staff.

(C) Terms of appointment. Initial appointment to the medical staff shall be for a period extending to the end of the fiscal year (first of July through thirtieth of June). Reappointment to the medical staff shall be done on a regular basis for a period not to exceed twenty-four months. Initial appointment, except appointment to the honorary medical or limited medical staff categories, shall be provisional for six months regardless of the date of the appointment. During the period of the provisional appointment all applicants shall be subject to continuous review and reconsideration pursuant to these bylaws. Following the six-month period if no adverse action has been taken the appointment shall no longer be provisional.

(D) Unchanged.

(E) Procedure for appointment.

(1) The written and signed application for membership on the medical staff shall be presented to the applicable chief of the clinical department, ~~or in the case of community-affiliate staff, to the medical director.~~ The applicant shall include in the application a signed statement indicating the following:

(a) through (h) unchanged.

(2) through (3) unchanged.

**AMENDMENTS TO THE *BYLAWS OF THE MEDICAL STAFF OF*  
THE OHIO STATE UNIVERSITY HOSPITALS (contd)**

*Amended Bylaws of the Medical Staff (contd)*

- (4) The chief of the applicable clinical department shall be responsible for investigating and verifying the character, qualifications, and professional standing of the applicant by making inquiry of the primary source of such information and shall within ~~sixty~~ thirty days of receipt of the signed application, submit a report of those findings along with a recommendation on membership and clinical privileges to the medical director of the Ohio university hospitals.
- (5) Unchanged.
- (6) Completed applications shall be acted upon as follows:
  - (a) Unchanged.
  - (b) By the medical staff administrative committee within ~~sixty~~ thirty days after receipt of a completed application and the report and recommendation of the credentials committee.

Balance unchanged.

- (7) The credentials committee shall review the application, evaluate and verify the supporting documentation, references, licensure, the chief of the clinical department's report and recommendation, and other relevant information. The credentials committee shall examine the character, professional competence, qualifications and ethical standing of the applicant and shall determine, through information contained in personal references and from other sources available to the credentials committee, including an appraisal from the chief of the clinical department in which clinical privileges are sought, whether the applicant has established and meets all of the necessary qualifications for the category of medical staff membership and clinical privileges requested.

The credentials committee shall, within thirty days from receipt of a complete application, make a recommendation to the medical director that the application be accepted, rejected, or modified. The medical director shall forward the recommendation of the credentials committee to the medical staff administrative committee. The credentials committee or the medical director may recommend to the medical staff administrative committee that certain applications for appointment be reviewed in executive session. The recommendation of the medical staff administrative committee regarding an appointment decision shall be made within ~~sixty~~ thirty days of receipt of the credentials committee recommendation and shall be communicated by the medical director, along with the recommendation of the medical director to the professional affairs, research and education committee of the university hospitals board, and thereafter to the university hospitals board. When the Ohio state university hospitals board has acted, the chairperson of the board shall instruct the medical director to transmit the final decision to the chief of the clinical department and applicant and, if appropriate, to the director of the applicable clinical division. The chairperson of the board shall also notify the dean of the college of medicine and public health and the executive director of the Ohio state university hospitals of the decision of the board.

- (8) Unchanged.

**AMENDMENTS TO THE *BYLAWS OF THE MEDICAL STAFF OF*  
THE OHIO STATE UNIVERSITY HOSPITALS (contd)**

Amended Bylaws of the Medical Staff (contd)

(F) Procedure for reappointment.

(1) through (4) unchanged.

(5) When the decision of the medical staff administrative committee results in a decision of non-reappointment or ~~adverse change in~~ reduction, suspension or revocation of clinical privileges, the medical staff administrative committee shall instruct the medical director to give written notice to the affected member of the decision, the stated reason for the decision, and the member's right to a hearing pursuant to paragraphs (A) and (B) of rule 3335-43-06 of the Administrative Code. This notification and an opportunity to exhaust the appeal process shall occur prior to an adverse decision unless the provisions outlined in paragraph (D) of rule 3335-43-05 of the Administrative Code apply. The notice by the medical director shall be sent certified return receipt mail to the affected member's last known address as determined by the Ohio state university records.

(6) and (7) unchanged.

3335-43-05 Peer review and corrective action.

(A) through (C) unchanged.

(D) Summary suspension.

(1) Notwithstanding the provisions of this rule, a member of the medical staff shall have all or any portion of his or her clinical privileges suspended or appointment terminated by the medical director or the chief of the member's clinical department whenever such action must be taken immediately in the best interest of patient care. Such summary suspension shall become effective immediately upon imposition and the medical staff member shall be subsequently notified in writing of the suspension by the medical director. Such notice shall be issued by certified return mail to the affected medical staff member's last known address as determined by university records.

(2) A medical staff member whose privileges have been summarily suspended or whose appointment has been terminated shall be entitled to a hearing and appeal of the suspension pursuant to rule 3335-43-06 of the Administrative Code. If the affected member of the medical staff does not make a written request for a hearing to the medical director within thirty-one days after receipt of the adverse decision, it shall be deemed a waiver of the right to any review by the medical staff administrative committee to which the staff member might otherwise have been entitled on the matter. If a timely, written request for a hearing is made, the procedures of rule 3335-43-06 of the Administrative Code shall apply.

(3) Unchanged.

(E) and (F) unchanged.

3335-43-06 Hearing and appeal process.

(A) through (D) unchanged.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF OF  
THE OHIO STATE UNIVERSITY HOSPITALS (contd)**

*Amended Bylaws of the Medical Staff (contd)*

(E) Appeal process.

(1) Unchanged.

(2) If an appeal is not requested within fourteen thirty days, the affected medical staff member shall be deemed to have:

(a) and (b) unchanged.

(3) through (7) unchanged.

3335-43-07 Categories of the medical staff.

The medical staff of the Ohio state university hospitals shall be divided into ~~honorary, attending, courtesy, community affiliate and limited~~ four categories: honorary medical staff; attending medical staff; courtesy medical staff; and limited staff.

(A) Honorary medical staff.

(1) The honorary medical staff shall be composed of those individuals who hold emeritus faculty status and who are recognized for outstanding reputation, notable scientific and professional contributions, and high professional stature. Nominations may be made to the medical director who shall present the candidate to the medical staff administrative committee for approval.

Members of the honorary medical staff shall have access to the Ohio state university hospitals and shall be given notice of all medical staff activities and meetings. However, members of the honorary medical staff shall not be required to attend staff meetings or pay medical staff dues. Members of the honorary medical staff shall enjoy all privileges and responsibilities of an attending medical staff member except members of the honorary medical staff shall not have the right to vote or hold elected office in the medical staff organization.

(2) Honorary medical staff members who do not desire to exercise clinical privileges may notify the credentials committee in writing. The credentials committee shall have the discretion to waive portions of the customary reappointment procedures.

Members of the honorary medical staff who desire clinical privileges shall be subject to the appointment and reappointment procedures specified in these bylaws.

(B) Attending medical staff.

(1) Qualifications: The attending medical staff shall consist of those faculty members of the colleges of medicine and public health and dentistry to whom clinical teaching responsibilities are assigned in the Ohio state university hospitals and who satisfy the requirements and qualifications for membership set forth in rule 3335-43-04 of the Administrative Code. The assignment of teaching responsibility is the prerogative of the chief of the clinical department or the chief's designee.

**AMENDMENTS TO THE *BYLAWS OF THE MEDICAL STAFF OF*  
THE OHIO STATE UNIVERSITY HOSPITALS (contd)**

Amended Bylaws of the Medical Staff (contd)

(2) Prerogatives:

An attending medical staff member may:

- (a) Admit patients consistent with the balanced teaching and patient care responsibilities of the Ohio state university hospitals. When, in the judgment of the chief of the clinical department, a balanced teaching program is jeopardized, following consultation with the dean of the college of medicine and public health and the Ohio state university hospitals' executive director, and with the concurrence of a majority of the medical staff administrative committee, the chief of the clinical department may restrict an attending medical staff member's ability to admit patients. Imposition of such restrictions shall not entitle the attending medical staff member to a hearing or appeal pursuant to rule 3335-43-06 of the Administrative Code.

(b) through (d) unchanged.

(3) Responsibilities:

Each member of the attending medical staff shall:

(a) through (d) unchanged.

- (e) Supervise members of the limited staff in the provision of patient care in accordance with accreditation standards and policies and procedures of approved clinical training programs. It is the responsibility of the attending physician to authorize each member of the limited staff to perform only those services which the limited staff member is competent to perform under supervision.

(C) Courtesy medical staff.

- (1) Qualifications: The courtesy medical staff shall consist of those faculty members of the colleges of medicine and public health and dentistry who do not qualify for attending medical staff appointment.

(2) Prerogatives:

The courtesy medical staff may:

- (a) Admit patients that complement the clinical teaching program. At times when inpatient beds at the Ohio state university hospitals or other resources are in short supply, patient admissions of courtesy medical staff shall be subordinate to those of attending medical staff.

(b) Unchanged.

- (c) Attend meetings as a member of the medical staff and the clinical department of which he or she is a member and any medical staff or the Ohio state university hospitals education programs. The courtesy medical staff member may vote for and be eligible to hold a position on the medical staff administrative committee reserved for the representative of the courtesy

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF OF  
THE OHIO STATE UNIVERSITY HOSPITALS (contd)**

Amended Bylaws of the Medical Staff (contd)

~~medical or community-affiliate~~ staff as set forth in paragraph (D) of rule 3335-43-09 and paragraph (D) of rule 3335-43-10 of the Administrative Code. Members of the courtesy medical staff may serve on non-elected medical staff committees as provided by these bylaws.

- (3) Responsibilities: Each member of the courtesy medical staff shall be required to discharge the basic responsibilities specified in paragraph (B)(3) of this rule.

(D) Limited staff.

Limited staff are not considered full members of the medical staff, do not have delineated clinical privileges and do not have the right to vote in general medical staff elections. Except where expressly stated, members of the limited staff are bound by the terms of these bylaws, the rules and regulations of the medical staff, and the limited staff agreement.

(1) Qualifications:

- (a) The limited staff shall consist of doctors of medicine, osteopathic medicine, dentists and practitioners of podiatry or psychology who are appointed accepted in good standing in by a program director into a post-doctoral educational programs established and supervised by the chief of the clinical department or director of the clinical division post-doctoral graduate medical education program and appointed to the limited staff in accordance with these bylaws.
- (b) The limited staff shall maintain compliance with the requirements of state law, including regulations adopted by the Ohio state medical board, or the limited staff member's respective licensing board.
- (c) Members of the limited staff shall possess a valid training certificate or an unrestricted Ohio license from the applicable state board based on eligibility criteria defined by that state board. All members of the limited staff, except dentists, shall be required to successfully obtain an Ohio training certificate prior to beginning training within a program. Also, members of the limited staff, except dentists, shall make written application for an Ohio license no later than one year after becoming eligible for an Ohio license and must thereafter obtain and maintain licensure in Ohio during the term of the limited staff member's post doctoral post-doctoral education.

(2) Responsibilities:

Each member of the limited staff shall:

- (a) Be responsible to respond to all questions and to complete all forms as may be required by the credentials committee.
- (a)
- (b) Participate fully in the teaching programs, conferences, and seminars of the clinical department in which he or she is appointed in accordance with accreditation standards and policies and procedures of the graduate medical education committee and approved clinical training programs.



**AMENDMENTS TO THE *BYLAWS OF THE MEDICAL STAFF OF*  
THE OHIO STATE UNIVERSITY HOSPITALS (contd)**

Amended *Bylaws of the Medical Staff* (contd)

- (b)
- (c) ~~Not admit patients, but shall participate, under supervision, in the care of all patients assigned to the limited staff member. Participate in the care of all patients assigned to the limited staff member under the appropriate supervision of a designated member of the attending or courtesy medical staff in accordance with accreditation standards and policies and procedures of the clinical training programs. The clinical activities of the limited staff shall be determined by the program director appropriate for the level of education and training. Limited staff shall be permitted to perform only those services that they are authorized to perform by the member of the attending or courtesy medical staff based on the competence of the limited staff to perform such services. The limited staff may admit or discharge patients only when acting on behalf of the attending or courtesy medical staff. The limited staff member shall follow all rules and regulations of the service to which the limited staff member is assigned, as well as the general rules of the Ohio state university hospitals pertaining to limited staff, including, but not limited to the following requirement: the~~ Specifically, a limited staff member shall consult with the honorary, attending, or courtesy, or community affiliate member of the medical staff responsible for the care of the patient before the limited staff member undertakes a procedure or treatment that carries a significant, risk material-risk to the patient unless the consultation would cause a delay that would jeopardize the life or health of the patient.
- (e)
- (d) ~~Serve as a member of various medical staff committees to which the limited staff member is assigned in accordance with established committee composition as described in these bylaws and/or the rules and regulations of the medical staff. The limited staff member shall not be eligible to vote or hold elected office in the medical staff organization but may vote on committees to which the limited staff member is assigned.~~
- (d)
- (e) ~~Be expected to make regular satisfactory professional progress including anticipated certification by the respective specialty or sub-specialty program of post-doctoral training in which the limited staff member is enrolled. Evaluation of professional growth and appropriate humanistic qualities shall be made on a regular schedule by the clinical departmental chief or division director, program director, teaching faculty or evaluation committee in accordance with accreditation standards and policies and procedures of the approved training programs. Failure to meet reasonable expectations may result in sanctions including probation, lack of reappointment, suspension or termination.~~
- (e)
- (f) ~~Appeal by a member of the limited staff of probation, lack of reappointment, suspension or termination for failure to meet expectations for professional growth or failure to display appropriate humanistic qualities or failure to successfully complete any other competency as required by the accreditation standards of an approved training program will be conducted and limited in accordance with written guidelines established by the respective department or division training program and approved by the medical director and institutional post-M.D. the Ohio state university hospitals graduate medical education committee as delineated in the limited staff agreement.~~

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF OF  
THE OHIO STATE UNIVERSITY HOSPITALS (contd)**

Amended Bylaws of the Medical Staff (contd)

Alleged misconduct by a member of the limited staff, for reasons other than failure to meet expectations of professional growth as outlined above, shall be handled in accordance with rules 3335-43-05 and 3335-43-06 of the Administrative Code.

(3) Failure to meet reasonable expectations.

Failure to meet reasonable expectations may result in sanctions including but not limited to probation, lack of reappointment, suspension or termination. Termination of limited staff member status shall result in automatic termination of the limited staff member's residency or fellowship appointment pursuant to these bylaws.

(4) Temporary appointments.

(a) Limited staff members who are Ohio state university faculty may be granted an early commencement or an extension of appointment upon the recommendation of the chief of the clinical department, with prior concurrence of the medical director, when it is necessary for the limited staff member to begin his or her training program prior to or extend his or her training program beyond a regular appointment period. These appointments shall not exceed sixty days.

(b) Temporary appointments may be granted upon the recommendation of the chief of the clinical department, with prior concurrence of the medical director, for limited staff members who are not Ohio state university faculty but who, pursuant to education affiliate agreements approved by the university, need to satisfy approved graduate medical education clinical rotation requirements. These appointments shall not exceed a total of one hundred twenty days in any given post-graduate year. In such cases, the mandatory requirement for a faculty appointment may be waived. All other requirements for limited staff member appointment must be satisfied.

(5) Supervision.

Limited staff members shall be under the supervision of an attending or courtesy medical staff member. Limited staff members shall have no privileges as such but shall be able to care for patients under the supervision and responsibility of their attending or courtesy medical staff member. The care they extend will be governed by these bylaws and the general rules and regulations of each clinical department. The practice of care shall be limited by the scope of privileges of their attending or courtesy medical staff member. Any concerns or problems that arise in the limited staff member's performance should be directed to the attending or courtesy medical staff member or the director of the training program.

(a) Limited staff members may write orders for the care of patients under the supervision of the attending or courtesy medical staff member.

(ii) (b) All records of limited staff member cases must document involvement of the attending or courtesy medical staff member in the supervision of the patient's care to include co-signature of the history and physical operative report, and discharge summary.

**AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF OF  
THE OHIO STATE UNIVERSITY HOSPITALS (contd)**

Amended Bylaws of the Medical Staff (contd)

(E) ~~Community affiliate staff.~~

- ~~(1) Qualifications: Community affiliate staff shall consist of those physicians, as may be identified by the medical director and approved by the medical staff administrative committee and by the university hospitals board. A community affiliate staff member shall meet and maintain the same standards for quality patient care applicable to all members of the medical staff. Community affiliate staff members shall be subject to these bylaws and the rules and regulations of the medical staff except as provided in this paragraph. The community affiliate staff member shall not be required to obtain appointment to the faculty of the Ohio state university, nor shall the community affiliate staff member be subject to the requirements for board certification within the community affiliate staff member's respective area of practice. Teaching and research accomplishment shall not be required in determining the qualifications of applicants to this category of the medical staff.~~

~~To optimize the clinical organization, resource utilization, and planning of the hospitals, the medical director may require that the community affiliate physician identify categories of diagnosis, extent of anticipated patient activity, and service areas to be utilized and may prepare a statement of participation for the applicant which will be made a part of the application for appointment.~~

~~The medical director shall consult with the chief of the clinical department concerning the community affiliate applicant's qualifications. The medical director will promptly refer each applicant together with a written recommendation of the medical director and the chief of the clinical department if any, directly to the credentials committee within ten days of receipt of the completed application for review as provided in these bylaws.~~

(2) ~~Prerogatives:~~

~~A community affiliate staff member may:~~

- ~~(a) Admit patients consistent with the limitations of bed and service allocations established by the medical director and approved by the medical staff administrative committee, and the university hospitals board. When, in the judgement of the medical director, a balanced teaching program is jeopardized, following consultation with the chief of the clinical department, and with the concurrence of a majority of the medical staff administrative committee, the medical director may restrict admissions of members of the community affiliate staff. Patients admitted under the care of the community affiliate staff will not be required to participate in the educational mission of the Ohio state university hospitals. Ordinarily, no coverage by the limited medical staff will be afforded, with the exception of emergency medical services.~~
- ~~(b) Exercise the clinical privileges granted, have access to all medical records, and be entitled to utilize the facilities of the Ohio state university hospitals incidental to the clinical privileges granted pursuant to these bylaws.~~
- ~~(c) Attend teaching and educational conferences approved by the Ohio state university, attend medical staff social functions, and participate as providers in~~

**AMENDMENTS TO THE *BYLAWS OF THE MEDICAL STAFF OF*  
THE OHIO STATE UNIVERSITY HOSPITALS (contd)**

Amended *Bylaws of the Medical Staff* (contd)

~~the Ohio state university or the Ohio state university hospitals affiliated health plans.~~

~~(3)~~ Responsibilities:

Each member of the community affiliate staff shall:

- ~~(a) Participate in the management of and represent the interests of the clinical department for which he or she is granted clinical privileges. The community affiliate staff member shall comply with all provisions of these bylaws and rules and regulations of the medical staff, unless expressly exempted under this rule. The community affiliate staff member shall comply with all the Ohio state university hospitals' policies and accreditation standards, and shall be subject to the same quality evaluation, monitoring, and resource management requirements as other members of the medical staff.~~
- ~~(b) Be responsible within the member's area of professional competence for the continuous care and supervision of each patient in the Ohio state university hospitals for whom the member is providing care, or arrange a suitable alternative for such care and supervision.~~
- ~~(c) Not be eligible to vote on medical staff policies, rules and regulations, or bylaws. The community affiliate staff member may vote for and be eligible to hold the position on the medical staff administrative committee reserved for the representative of the courtesy or community affiliate staff as set forth in paragraph (D) of rule 3335-43-09 and paragraph (D) of rule 3335-43-10 of the Administrative Code. Members of the community affiliate staff may serve on non-elected medical staff committees as provided by these bylaws.~~
- ~~(d) Be subject to payment of medical staff dues or assessments as approved by the medical staff.~~

~~(F)~~  
(E)

Clinical privileges.

(1) Unchanged.

(2) Temporary privileges:

- (a) Temporary privileges may be extended to a doctor of medicine, osteopathic medicine, dental surgery, psychologist, podiatry or to a licensed health care professional upon completion of an application prescribed by the medical staff administrative committee, upon recommendation of the chief of the clinical department, and approval by the medical director. The medical director, acting as a member and on behalf of the university hospitals board, has been delegated responsibility by the university hospitals board to grant approval of temporary privileges. The temporary privileges granted shall be consistent with the applicant's training and experience and with clinical department guidelines. Prior to granting temporary privileges, primary source verification of licensure and current competence shall be required. The duration of temporary privileges shall be for a period of no more than ninety days. The granting and delineation of temporary privileges shall be consistent with the application procedures for

**AMENDMENTS TO THE *BYLAWS OF THE MEDICAL STAFF OF*  
THE OHIO STATE UNIVERSITY HOSPITALS (contd)**

*Amended Bylaws of the Medical Staff (contd)*

~~clinical privileges set forth in these bylaws. Temporary privileges shall be limited to situations which fulfill an important patient-care need, and shall not be granted for a period of more than ninety days.~~

- ~~(b) Graduate medical education training rotations may be extended upon the recommendation of the chief of the clinical department, with prior concurrence of the medical director, for members of the limited staff who are not employed by the Ohio state university.~~

- ~~(c) Temporary privileges may be granted upon the recommendation of the chief of the clinical department, with prior concurrence of the medical director, for members of the limited staff who are not employed by the Ohio state university, to permit the members of the limited staff to satisfy approved graduate medical education clinical rotations of one hundred twenty days or less at the Ohio state university hospitals. In such cases, the mandatory requirement for a faculty appointment may be waived. All other requirements for medical staff membership must be satisfied.~~

~~(d)~~

- (b) Temporary privileges may be extended to visiting medical faculty or for special activity as provided by the Ohio state medical or dental board.

(3) through (5) unchanged.

(6) Other licensed health care professionals.

(a) through (i) unchanged.

(j) Appeal process.

(i) through (iii) unchanged.

- (iv) The affected medical staff member licensed health care professional shall have access to the reports and records, including transcripts, if any, of the hearing committee and of the medical staff administrative committee and all other material, favorable or unfavorable, that has been considered by the medical director. The licensed health care professional shall submit a written statement indicating those factual and procedural matters with which the member disagrees, specifying the reasons for such disagreement. This written statement may cover any matters raised at any step in the procedure to which the appeal is related, and legal counsel may assist in its preparation. Such written statement shall be submitted to the professional affairs, education and research committee no later than seven days following the date of the licensed health care professional's notice of appeal.

3335-43-08      Organization of the medical staff.

- (A) Each member of the attending medical, courtesy medical, limited, and honorary medical staff shall be assigned to a clinical department and division, if applicable, upon the recommendation of the applicable chief of the clinical department.

**AMENDMENTS TO THE *BYLAWS OF THE MEDICAL STAFF OF*  
THE OHIO STATE UNIVERSITY HOSPITALS (contd)**

Amended *Bylaws of the Medical Staff* (contd)

(B) Names of clinical departments and divisions.

(1) through (3) unchanged.

(4) Internal medicine. The following divisions are designated:

Allergy  
Cardiology  
Clinical cancer genetics  
Community internal medicine  
Dermatology  
Endocrinology and metabolism  
Digestive diseases  
General medicine  
Hematology and oncology  
Infectious diseases  
Nephrology  
Pulmonary  
Rheumatology - immunology

(5) Neurology

Cognitive neurology  
Electrodiagnostics  
Epilepsy  
General neurology  
Multiple sclerosis and neuroimmunology  
Neuromuscular disease  
Neurooncology  
Sleep  
Stroke

(6) through (13) unchanged.

(14) Psychiatry. The following divisions are designated:

General psychiatry  
Child psychiatry  
Sleep disorders medicine  
Geriatric psychology  
Geriatric psychiatry

(15) and (16) unchanged.

(17) Dentistry. The following divisions are designated:

General dentistry  
Oral and maxillofacial surgery

(C) Unchanged.

**AMENDMENTS TO THE *BYLAWS OF THE MEDICAL STAFF OF*  
THE OHIO STATE UNIVERSITY HOSPITALS (contd)**

Amended Bylaws of the Medical Staff (contd)

- (D) Qualifications and responsibilities of the chief of the clinical department.

The academic department chairperson shall ordinarily serve also as the chief of the clinical department. Each clinical department chief shall be qualified by education and experience appropriate to the discharge of the responsibilities of the position. Each clinical department chief must be board certified by an appropriate specialty board or must establish comparable competence. Such qualifications shall be judged by the respective dean of the college of medicine and public health or dentistry. Qualifications for chief of the clinical department generally shall include: recognized clinical competence, sound judgment and well-developed administrative skills.

(1) and (2) unchanged.

- (3) Duties of the chief of the clinical department.

Each clinical department chief shall:

(a) through (d) unchanged.

- (e) Review the clinical performance including the physical and mental health of all medical staff members and other licensed health care professionals of the clinical department in accordance with these bylaws and make recommendations for appointment and reappointment to the medical staff and for clinical privileges for each medical staff member of the clinical department.

Balance unchanged.

3335-43-09 Elected officers of the medical staff of the Ohio state university hospitals.

- (A) Chief of staff.

The chief of staff shall:

(1) through (6) unchanged.

- (7) Fill any vacancy which occurs in the position of courtesy ~~or community-affiliate~~ medical staff representative to the medical staff administrative committee.

(8) and (9) unchanged.

- (B) and (C) unchanged.

- (D) Representative of the courtesy ~~and community-affiliate~~ medical staff.

- (1) There shall be a member of the courtesy ~~and community-affiliate~~ medical staff, elected solely by courtesy ~~and community-affiliate~~ medical staff members, who shall serve on the medical staff administrative committee as provided by paragraph (D) of rule 3335-43-10 of the Administrative Code.

- (2) The courtesy ~~or community-affiliate~~ medical staff member representative shall be selected from nominations made from the floor by members of the courtesy ~~and community-affiliate~~ medical staff at a meeting scheduled for that purpose. Nominees

**AMENDMENTS TO THE *BYLAWS OF THE MEDICAL STAFF OF*  
THE OHIO STATE UNIVERSITY HOSPITALS (contd)**

Amended *Bylaws of the Medical Staff* (contd)

shall be submitted in writing to all members of the courtesy and ~~community-affiliate~~ medical staff for voting no later than March first of the election year.

(3) Unchanged.

(4) Any vacancy shall be filled from among the membership of the courtesy medical staff by the chief of staff. The member so appointed shall serve until the next scheduled election, unless removed by a majority vote upon written ballot of the courtesy and ~~community-affiliate~~ medical staff. Grounds for removal shall be the same as referenced in paragraph (F)(6) of this rule.

(5) No other provisions of this rule shall apply to the courtesy and ~~the community-affiliate~~ medical staff representative. Members of the courtesy medical staff shall not be eligible to vote for or hold other elected office in the medical staff organization.

(E) through (G) Unchanged.

(H) Vacancies in office.

(1) and (2) unchanged.

(3) Vacancies in the at-large representatives and courtesy or ~~community-affiliate~~ medical staff positions shall be filled by appointment by the chief of staff.

3335-43-10 Administration of the medical staff of the Ohio state university hospitals.

(A) and (B) unchanged.

(C) Medical staff administrative committee:

(1) Composition.

(a) This committee shall consist of the following voting members: chief of staff, chief of staff-elect, chiefs of the clinical departments, three medical staff representatives elected at large, one medical courtesy or ~~community-affiliate~~ staff representative, the medical director, and the executive director of the Ohio state university hospitals. The medical director shall be the chairperson and the chief of staff shall be vice-chairperson.

(b) Unchanged.

(c) All members of the committee shall attend, either in person or by proxy, a minimum of two-thirds of all committee meetings.

(2) and (3) unchanged.

(4) Voting. At a properly constituted meeting, voting shall be by a simple majority of members present except in the case of termination or non-reappointment of medical staff membership or permanent suspension of clinical privileges, wherein a two-thirds vote of members present shall be required.



**AMENDMENTS TO THE *BYLAWS OF THE MEDICAL STAFF OF*  
THE OHIO STATE UNIVERSITY HOSPITALS (contd)**

Amended Bylaws of the Medical Staff (contd)

(D) Credentials committee:

(1) Composition:

The committee shall consist of ~~nine~~ eleven members of the medical staff. Appointments to the committee shall be in accordance with paragraph (B) of this rule. The chairperson of the committee shall be appointed jointly by the medical director and the chief of staff.

(2) Duties:

(a) To receive, through the office of the medical director, all applications for medical staff and licensed health care professional appointment and reappointment, following recommendation of the chief of the clinical department and receive all requests for delineation, renewal, or amendment of clinical privileges;

(b) To review all applications for medical staff and licensed health care professional appointment and reappointment, as well as all requests for delineation, renewal, or amendment of clinical privileges in the manner provided in these medical staff bylaws, including applicable time limits;

(c) through (j) unchanged.

(3) Unchanged.

(E) Committee for physician health.

(1) Unchanged.

(2) Duties:

(a) To consider issues of physician health or impairment ~~when~~ whenever a self referral or referral is requested to do so by an affected member or another member or committee of the medical staff, the Ohio state university hospitals staff, or any other individual.

(b) To educate the medical staff and the Ohio state university hospitals staff about illness and impairment recognition issues specific to physicians. At a minimum there will be an educational presentation made at each medical staff meeting as required by paragraph (A) of rule 3335-43-11 of the Administrative Code.

(c) and (d) unchanged.

(e) To advise credentials or other appropriate medical staff committees on any issues the credibility of any complaint, allegation or concern, including those affecting the quality and safety of patient care.

Balance unchanged.

(APPENDIX L)

**THE ARTHUR G. JAMES CANCER HOSPITAL AND  
RICHARD J. SOLOVE RESEARCH INSTITUTE BOARD**

**PROPOSED AMENDMENTS TO THE BYLAWS**

**IMPACT STATEMENT**

These proposed revisions are consistent with those previously adopted by the Board of Trustees for University Hospitals. These revisions are intended to:

- streamline medical staff appointment, reappointment and corrective action processes;
- reflect administrative changes previously established by the University Board of Trustees;
- add the director of the comprehensive cancer center and the vice president for health services to the board; and remove the executive director of university hospitals;
- refine the powers and duties of The James Board.

\*\*\*

**PROPOSED AMENDMENTS TO THE RULES AND REGULATIONS  
OF THE MEDICAL STAFF**

**IMPACT STATEMENT**

This amendment includes changes required by the accrediting body or to be consistent with the University Hospitals bylaws. Changes clarify responsibility of order writing privileges and additional changes relate to the supervision of housestaff. Changes also clarify documentation of history and physicals.

**AMENDMENTS TO THE JAMES BOARD BYLAWS AND RULES AND REGULATIONS OF  
THE MEDICAL STAFF OF THE ARTHUR G. JAMES CANCER HOSPITAL AND RICHARD J.  
SOLOVE RESEARCH INSTITUTE**

Amended James Board Bylaws

3335-109-01 General.

- (A) The body with ultimate responsibility to the Ohio state university board of trustees (hereinafter referred to as "university board") for establishing policy, maintaining quality patient care, and providing for organization management and planning and oversight of the financial performance of and within the Arthur G. James cancer hospital and Richard J. Solove research institute (hereinafter referred to as "CHRI") shall be the Arthur G. James cancer hospital and Richard J. Solove research institute board (hereinafter referred to as "board").

(1) The board shall be composed of:

(a) and (b) unchanged.

(c) The executive director of university hospitals the comprehensive cancer center;

(d) through (g) unchanged.

(h) The university senior vice president for health sciences and dean of the college of medicine and public health ~~shall be an ex-officio member of the board without vote; and~~

(i) The president of the Arthur G. James cancer hospital and Richard J. Solove research institute foundation; and

(j) The vice president for health services.

(2) Insofar as feasible, the selection criteria will ensure that the board membership will include persons with business expertise, persons with legal expertise, persons with knowledge of health care issues delivery, persons knowledgeable about the academic mission of the CHRI, and persons who can assist the CHRI in its relations with the public and governmental entities. Selection processes will incorporate the ~~affirmative action~~ diversity policies of the university.

(3) through (5) unchanged.

- (B) ~~In carrying out its responsibilities as defined in rule 3335-109-02 of the Administrative Code, the board shall seek continuing guidance from health professionals, management specialists, and others with professional expertise. The board may choose to have a periodic review of CHRI activities by a board of visitors. The visitors, consisting of persons of national eminence in health care fields, would be selected in consultation with the CHRI medical staff administrative committee and the director of the CHRI.~~

3335-109-02 Power and duties.

The board shall be responsible to the university board for patient care, teaching and research activities in and financial performance of the CHRI and for ensuring that the activities conducted within support the health sciences programs of the university. Although it is understood that the university board cannot delegate its ultimate authority over and responsibility for the CHRI --

**AMENDMENTS TO THE JAMES BOARD BYLAWS AND RULES AND REGULATIONS OF  
THE MEDICAL STAFF OF THE ARTHUR G. JAMES CANCER HOSPITAL AND RICHARD J.  
SOLOVE RESEARCH INSTITUTE (contd)**

Amended James Board Bylaws (contd)

including determination of policy for the fiscal health of the CHRI, its personnel policies, or the definition of the CHRI mission statement -- the board shall be delegated the authority and responsibility set forth herein, consistent with Ohio law. The board shall:

(A) and (B) unchanged.

(C) Monitor quality assurance performance under all programs identified in paragraph (B) of this rule, including formation of quality assessment and improvement mechanisms and monitoring the achievement of quality standards and goals.

(D) and (E) unchanged.

(F) Assure CHRI's compliance with federal and state laws Monitor the implementation of the university medical center integrity program as adopted by the university board.

(G) Unchanged.

(H) Approve appointments to the medical staff, clinical privileges, and disciplinary actions upon the recommendation of the appropriate official, ~~subject where required to final action of the university board~~ and/or medical staff administrative committee.

(I) Unchanged.

(J) Review ~~current and proposed operational~~ approve operating and capital budgets prior to their submission to the university board.

(K) ~~Provide advice and counsel to the university board or its designee on matters of institutional income and expenditures, fees for institutional services, and utilization of CHRI services~~ Monitor financial performance of CHRI including the achievement of financial goals and targets.

(L) ~~Develop~~ Consistent with the strategic plan for the university medical center, develop and maintain, with participation by the medical staff, the nursing department, other departments and services, and appropriate advisers, a five-year financial and operational strategic plan for the CHRI with continuous monitoring of the plan.

(M) through (O) unchanged.

(P) ~~Monitor the review and revision of all section/service policies and procedures to assure such are made by the medical staff, staff of sections/services, and others as appropriate. The period between reviews shall not exceed three years~~

~~(Q)~~ Monitor and annually evaluate the performance of the director of the CHRI.

~~(R)~~

(Q) Unchanged.

~~(S)~~

(R) Unchanged.

**AMENDMENTS TO THE JAMES BOARD BYLAWS AND RULES AND REGULATIONS OF  
THE MEDICAL STAFF OF THE ARTHUR G. JAMES CANCER HOSPITAL AND RICHARD J.  
SOLOVE RESEARCH INSTITUTE (contd)**

Amended James Board Bylaws (contd)

3335-109-03 Accountability.

To ensure that the university board meets its governance obligations under Ohio law, the board will be accountable through the university president, the senior vice president for health sciences, and the vice president for health services to the university board.

- (A) ~~Recommendations and reports of the board that require the university board's review or action will be communicated through the university president to the university board.~~
- (B) The university board will continue to hold the university president, the senior vice president for health sciences, and the vice president for health services responsible for the conduct of the academic programs and for ensuring that the CHRI is operated in a manner consistent with university policy and state and federal law.

3335-109-04 Chief executive officer.

- (A) The director of the CHRI shall have authority as conferred by the senior vice president for health sciences and dean of the college of medicine and public health, the vice president for health services and the board. The director shall be responsible for the operation of the CHRI and shall serve as the chief executive and operating officer. The director will coordinate and prioritize matters of capital medical equipment, clinical space, and clinical programs.
- (B) Unchanged.
- (C) The appointment of the director of the CHRI shall be approved by the university board upon recommendation of the university president, senior vice president for health sciences, and the vice president for health services following consultation with the board.
- (D) and (E) unchanged.

3335-109-05 Meetings and notice.

- (A) and (B) unchanged.
- (C) A quorum for meetings of the board shall be a simple majority of the members thereof. A majority vote of those members who are present and voting shall be required for approval of any proposal, ~~except as otherwise provided herein.~~
- (D) Unchanged.

3335-109-06 Officers of the board.

- (A) The officers of the board shall be members of the board and shall consist of a chair, a vice chair, and such other officers as the board may deem advisable. The chair, chosen from the university board members, and vice chair shall be ~~elected~~ appointed annually by the university board.

**AMENDMENTS TO THE JAMES BOARD BYLAWS AND RULES AND REGULATIONS OF  
THE MEDICAL STAFF OF THE ARTHUR G. JAMES CANCER HOSPITAL AND RICHARD J.  
SOLOVE RESEARCH INSTITUTE (contd)**

Amended James Board Bylaws (contd)

(B) Duties of officers.

- (1) Chair. The chair of the board shall preside at all meetings of the board; shall be responsible for approving agenda for board meetings; shall report to the university board as required; shall appoint all committee members; ~~shall serve as an ex-officio member, without vote, on all committees unless otherwise specified in the bylaws.~~ The chair shall have such other and further duties and authority as may be prescribed elsewhere in these bylaws, or from time to time by the board.

- (2) Unchanged.

3335-109-12 Conflict of interest.

~~The board provides for full disclosure of the ownership and control of the hospital and of any health care delivery organizations that are corporately and functionally related to the hospitals. Board members shall not initiate or participate in institutional decisions involving direct benefit to themselves. In addition to any restrictions or obligations set forth in Chapter 102 of the Revised Code, and recognizing that board members and committee members have a duty of loyalty and fidelity to the university and to the university medical center and that they must govern its affairs honestly, exercising their best care, skill and judgment for the benefit of the university medical center so as to avoid even the appearance of impropriety, the members of the board and its committees shall disclose to the board any situation wherein such person has a conflict of interest that could possibly cause that person to act in other than the best interest of the university medical center and the CHRI. In any such situation the member shall abstain from acquiring any information developed by the university medical center and the CHRI and from participating in any discussions or voting related to such situation. In addition, all members of the board and its committees shall keep confidential all sensitive information of every kind including the strategic goals of groups, entities or subdivisions within the university medical center to the extent permitted by law. Members of the board and its committees also shall abide by all confidentiality and conflict of interest policies and programs adopted by the Ohio state university board of trustees from time to time.~~

3335-109-13 Relationship of CHRI to health sciences, academic, and research programs.

The health sciences colleges of the university carry out a significant portion of their educational and research activity in the CHRI. Although the board has not been delegated specific responsibilities for academic programs, it shall lend its best efforts to assure that the programs of the health sciences colleges are effectively supported in collaboration with the patient care programs of the CHRI. The senior vice president for health sciences and dean of the college of medicine and public health and vice president for health services shall be charged with maintaining an effective liaison between the health sciences colleges and the board to assure excellence in both academic and patient care programs.

3335-109-15 Medical staff organization.

~~The board, by recommendation of the board, and within a reasonable period of time shall approve and authorize the organization of the medical staff to discharge those duties and responsibilities assigned to it by the board and specifically to accomplish the following purposes, among others:~~

- (A) Unchanged.

**AMENDMENTS TO THE JAMES BOARD BYLAWS AND RULES AND REGULATIONS OF  
THE MEDICAL STAFF OF THE ARTHUR G. JAMES CANCER HOSPITAL AND RICHARD J.  
SOLOVE RESEARCH INSTITUTE (contd)**

Amended James Board Bylaws (contd)

- (B) To timely recommend to the medical staff administrative committee and the board ~~for submission to the university board,~~ the appointment or reappointment of an applicant to the medical staff of the CHRI, the clinical privileges such applicant will enjoy in the CHRI, and any appropriate action that may be necessary in connection with any member of the medical staff.

(C) and (D) unchanged.

3335-109-17 Appointment to the medical staff and assignment of clinical privileges.

Upon recommendation of the medical staff and in accordance with the medical staff bylaws, the ~~university board, by recommendation of the board,~~ may appoint ~~faculty members who are graduates of recognized medical, dental and other professional schools~~ physicians, psychologists, podiatrists, and dentists, meeting the qualifications prescribed in the medical staff bylaws, to membership on the medical staff of the CHRI and shall grant clinical privileges to such persons, ~~subject to ratification by the university board.~~ Appointment to the medical staff carries with it full responsibility for treatment of individual patients subject to such limitations as may be imposed by the board or by bylaws and rules and regulations of the medical staff. Appointments to the medical staff shall be for two years, renewable in accordance with the reappointment procedure set forth in the medical staff bylaws. Reappointments to the medical staff will be made bi-annually by the board, and shall be for two years.

3335-109-19 CHRI clinical services.

Appointment of the chief of each clinical service is subject to approval by the ~~university board on recommendation of the board,~~ senior vice president for health sciences and director of the CHRI. All such appointments shall be periodically reviewed by the board. Chiefs of clinical services vacancies may be filled on an interim basis at any time by action of the director of the CHRI after consulting with the board.

\*\*\*

Amended Medical Staff Rules and Regulations

04 ORDER WRITING PRIVILEGES.

- (A) Definition of "Patient Orders".

A patient order(s) is a prescription for care or treatment of inpatients, outpatients or emergency patients which is written, dictated verbally to an RN, RPh, physician assistant or RRT and signed by a medical practitioner. Patient orders may be written initially, renewed, discontinued or canceled.

- (B) Responsible medical practitioner.

All patient care is the responsibility of the attending, associate attending, clinical attending, community oncologist or community associate staff. Coverage may be provided by the limited staff under supervision. The licensed physician, dentist or podiatrist (under medical doctor supervision) member of the staff with appropriate clinical

**AMENDMENTS TO THE JAMES BOARD BYLAWS AND RULES AND REGULATIONS OF  
THE MEDICAL STAFF OF THE ARTHUR G. JAMES CANCER HOSPITAL AND RICHARD J.  
SOLOVE RESEARCH INSTITUTE (contd)**

Amended Medical Staff Rules and Regulations (contd)

~~privileges~~ responsible for the hospitalization or outpatient care, and treatment of the patient is responsible for all orders for the patient. Attending, associate attending and clinical medical staff may designate members of the limited staff to write orders under their direction. The attending staff member may also designate members of the pre-M.D. medical student group to write orders, but in all cases the orders shall be signed by the physician, dentist, podiatrist, or designated limited staff member who has the right to practice medicine, dentistry or podiatry and who is responsible for that patient's care prior to the execution of the order. Supervising physicians may delegate to members of their physician assistant staff the ability to relay, enter, transcribe or write orders for routine laboratory, radiologic and diagnostic studies under their direction, but, in all cases, the order shall be co-signed by the supervising physician within 24 hours of the order being written. Community oncologist attending or community associate staff coverage may be provided by limited staff under supervision. ~~Orders may not be written or received by physician assistants or other paramedical personnel. All written orders must be signed by the medical practitioner prior to the execution of the order(s) by the hospital or outpatient nursing staff or other professional groups.~~

Patient orders written by "off-service" house officers or consultant staff must be countersigned by the responsible practitioner or his designee. Exception may be made in the event of preoperative orders or in the instance of acknowledged co-management: e.g. the intensive care unit or recovery room.

(C) through (M) unchanged.

**07 SURGICAL CASE REVIEW (TISSUE COMMITTEES).**

Surgical case review shall be performed on an on-going basis, ~~at least monthly,~~ by each department, ~~as appropriate,~~ regularly doing surgical procedures in conjunction with the clinical quality management committee. The review shall include indications for surgery and all cases in which there is a major discrepancy between preoperative and postoperative (including pathologic) diagnoses. Discrepancies between the clinical impression and tissue removed during a surgical procedure are identified by pathology and then referred to the appropriate department ~~performing surgical procedures~~ for review. A screening mechanism based on predetermined criteria may be established for cases involving no specimens. Written records of the evaluations and any action taken shall be maintained in the quality and operations improvement division department, and be available to the director of medical affairs, or the director's designee and the clinical CHRI section chief, or department chairperson or their designee designees.

**09 COMMITTEES.**

In addition to the medical staff committees, the medical staff shall participate in the following hospital and monitoring functions: infection control, clinical quality management, safety, and disaster planning and in other leadership council for clinical value enhancement advisory policy groups.

**Medical Records Committee**

(A) Unchanged.



**AMENDMENTS TO THE JAMES BOARD BYLAWS AND RULES AND REGULATIONS OF  
THE MEDICAL STAFF OF THE ARTHUR G. JAMES CANCER HOSPITAL AND RICHARD J.  
SOLOVE RESEARCH INSTITUTE (contd)**

Amended Medical Staff Rules and Regulations (contd)

- (B) Each member of the medical staff shall conform to the policies established by the medical records committee, including the following:
- (1) Unchanged.
  - (2) Deadlines and sanctions.
    - (a) The complete history and physical examination shall be dictated or written on the patient's chart no later than twenty-four hours after admission of the patient. If the history and physical examination is dictated, a summary of pertinent findings must be recorded in the patient's chart within twenty-four hours after admission. A history and physical appropriate to the patient and the patient's chief complaint shall be documented in the medical record of all ambulatory patients. A history and physical examination may be completed prior to admission, surgery or the patient's initial visit and accepted as part of the medical record if completed within thirty days preceding the admission, surgery or visit. Upon admission If the history and physical examination is completed greater than seven days but within 30 days of admission or outpatient visit, notation shall be made in the progress notes history and physical to indicate review and any updates to the history and physical. The history and physical examination must be performed by a member of the medical staff or his/her designee and be signed and dated. In the event the history and physical examination is performed by a physician extender, it shall be countersigned by the responsible medical staff member. Oral surgeons and dentists are responsible for portions of the history and physical exam related to dentistry.

Balance unchanged.

**Lab Animal Facilities****315-2002-904****PROJECT CAPTAIN:**

Thomas A. Heretta, Facilities Planning &amp; Development - Architecture, 292-1082

**REQUESTING AGENCY:**

College of Medicine and Public Health

**PROJECT LOCATION:****AGE:****GR. SQ. FT.:**

V0001-Various Locations-Columbus

**PROJECT DESCRIPTION:**

This project will construct an addition to the existing Wiseman Hall of approximately 20,000 assignable square feet for the University Lab Animal Resources department (ULAR). This space will also connect to the Biomedical Research Tower project (315-1999-940).

**MILESTONES:**

	<b>Projected</b>	<b>Revised</b>	<b>Actual</b>
Arch/Eng Approved B/T	06/07/2002		
Constr Mgr Approved B/T	06/07/2002		
Bidding Approved B/T	12/01/2003		
Arch/Eng Contract	10/01/2002		
Schematic Design Approval	12/15/2002		
Design Development Approval	06/15/2003		
Construction Document Approval	12/31/2003		
Bid Opening	03/31/2004		
Award of Contracts	06/01/2004		
Construction Start	06/15/2004		
Report of Award to B/T	07/01/2004		
Completion	06/30/2007		

**FUNDING INFORMATION:**

Future Univ. Bond Issues	\$	9,250,000		
Future Capital Appropriations		6,500,000		
Total	\$	15,750,000		

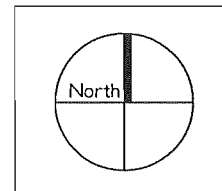
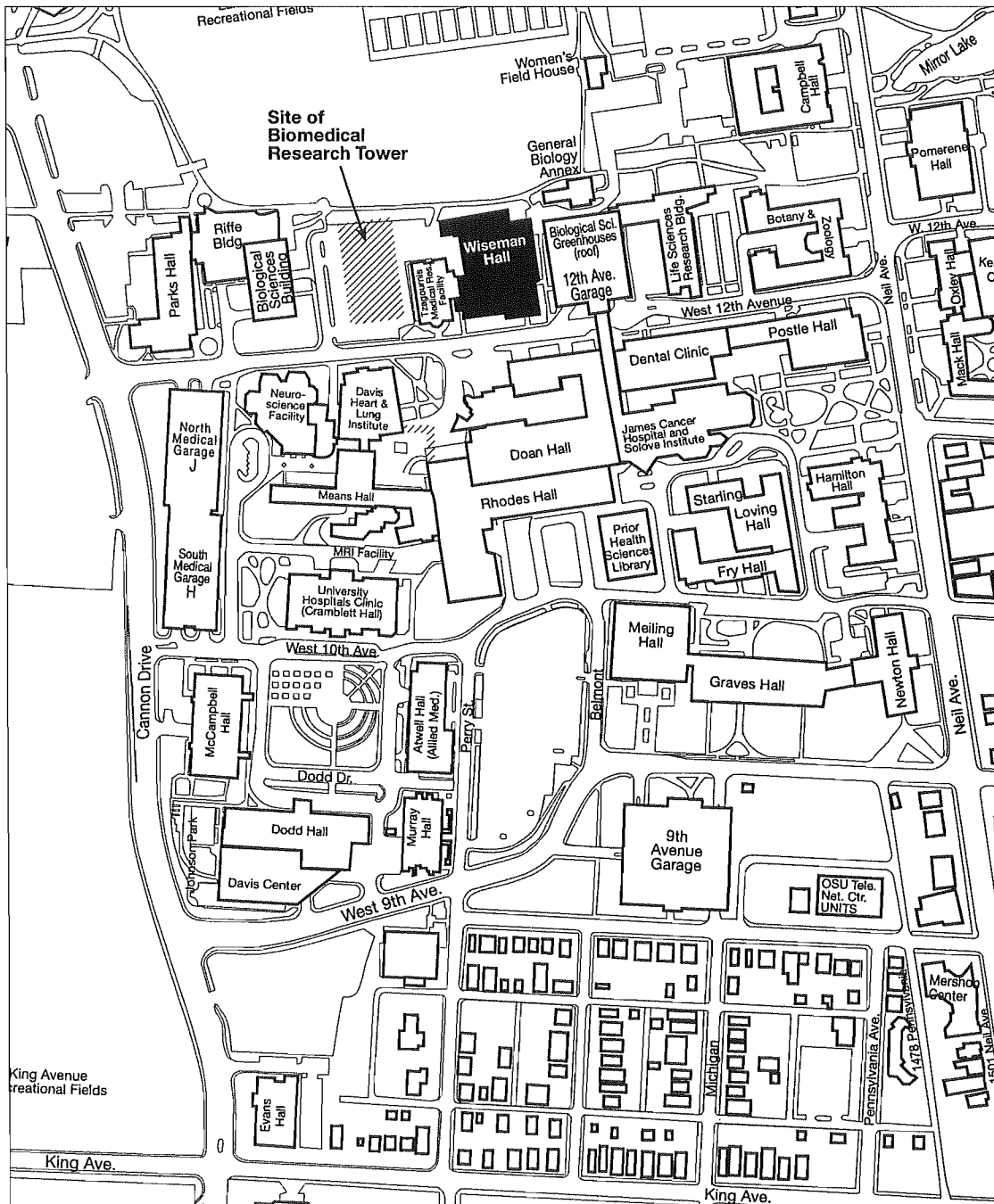
**USES:**

% of Art	\$	65,000	\$	65,000	
Commiss. Contin		-		69,786	
Commissioning		-		45,000	
Constr. Mgr.		590,898		590,898	
Construction		10,532,950		11,253,486	
Contingency		1,504,104		1,196,310	
Design		859,489		918,284	
Equipment		1,342,951		1,147,856	
Master Planning		210,659		225,070	
Moving Cost		81,023		77,610	
Univ Administration		150,411		160,700	
Total	\$	15,337,485	\$	15,750,000	

**COMMENTS:**

The timeline for this project will be integrated with the Biomedical Research Towers (315-1999-940). Local administration granted by the Department of Administrative Services and Ohio Board of Regents.

## Lab Animal Facilities



Office of Business and Finance  
Office of Facilities Planning and Development

May 17, 2002

**Prior Health Sciences Library Basement Renovation****50700-R025171****PROJECT CAPTAIN:**

Christine Lawson, Facilities Planning &amp; Development - Architecture, 292-2165

**REQUESTING AGENCY:**

College of Medicine and Public Health

**PROJECT LOCATION:**

0302-Prior Health Sciences Library

**AGE:**

1973

**GR. SQ. FT.:**

106,543

**PROJECT DESCRIPTION:**

Renovate space in the basement of the Prior Health Sciences Library to accommodate a Clinical Skills Lab to teach clinical skills for the College of Medicine and Public Health.

**MILESTONES:**

	<b>Projected</b>	<b>Revised</b>	<b>Actual</b>
Arch/Eng Approved B/T	04/07/2002		
Bidding Approved B/T	06/07/2002		
Arch/Eng Contract	10/15/2002		
Schematic Design Approval	01/31/2003		
Design Development Approval	01/31/2003		
Construction Document Approval	04/15/2003		
Bid Opening	06/16/2003		
Award of Contracts	08/01/2003		
Construction Start	08/04/2003		
Report of Award to B/T	09/01/2003		
Completion	02/13/2004		

**FUNDING INFORMATION:**

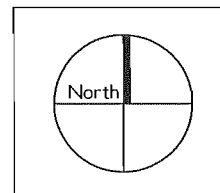
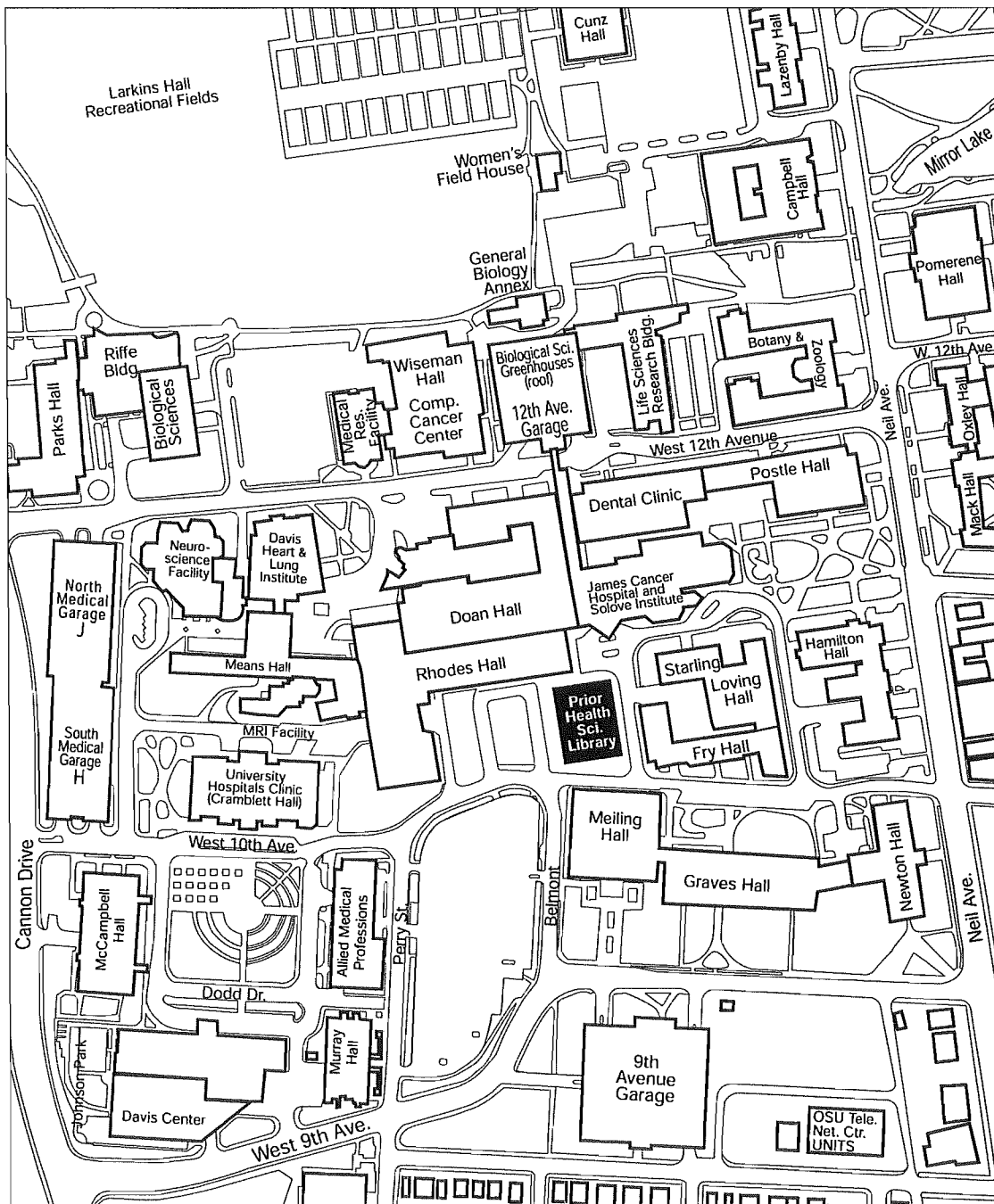
College of Medicine and Public Health	\$	1,000,000		
Total	\$	1,000,000		

**USES:**

Construction	\$	800,000		
Contingency		108,000		
Design		80,000		
Univ Administration		12,000		
Total	\$	1,000,000		

**COMMENTS:**

## Prior Health Sciences Library - Basement Renovation



Office of Business and Finance  
Office of Facilities Planning and Development

May 15, 2002

**Meiling Hall Lobby Expansion****50700-R025170****PROJECT CAPTAIN:**

Christine Lawson, Facilities Planning &amp; Development - Architecture, 292-2165

**REQUESTING AGENCY:**

College of Medicine and Public Health

**PROJECT LOCATION:**

0281-MEILING HALL

**AGE:**

1970

**GR. SQ. FT.:**

76,489

**PROJECT DESCRIPTION:**

Renovate lobby areas on the first floor of Meiling Hall to create additional offices.

**MILESTONES:**

	<b>Projected</b>	<b>Revised</b>	<b>Actual</b>
Arch/Eng Approved B/T	06/07/2002		
Bidding Approved B/T	06/07/2002		
Arch/Eng Contract	10/15/2002		
Schematic Design Approval	01/31/2003		
Design Development Approval	01/31/2003		
Construction Document Approval	04/15/2003		
Bid Opening	06/16/2003		
Award of Contracts	08/01/2003		
Construction Start	08/04/2003		
Report of Award to B/T	09/01/2003		
Completion	02/13/2004		

**FUNDING INFORMATION:**

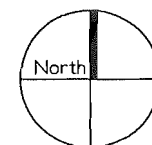
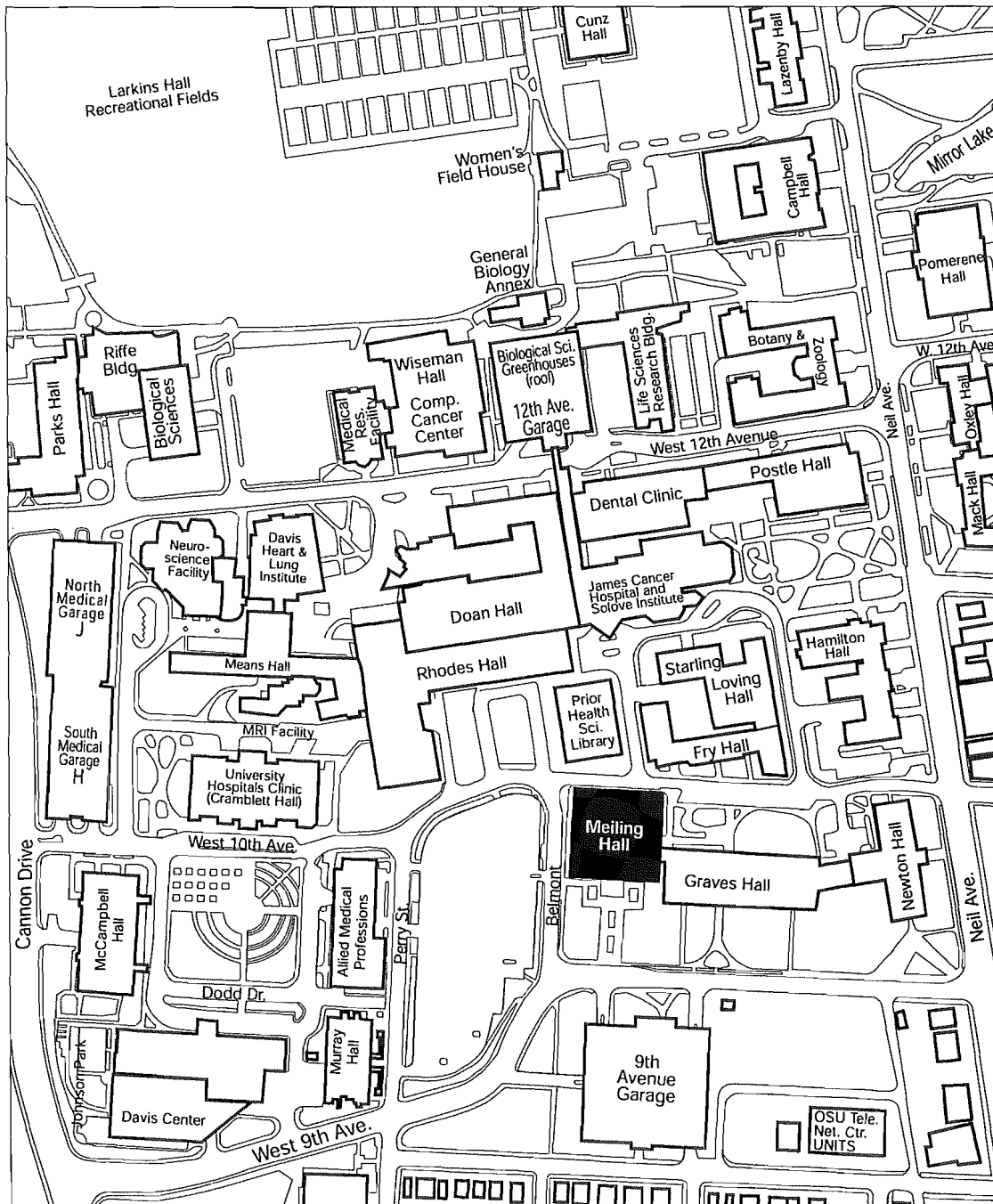
College of Medicine and Public Health	\$	750,000		
Total	\$	750,000		

**USES:**

Construction	\$	600,000		
Contingency		81,000		
Design		60,000		
Univ Administration		9,000		
Total	\$	750,000		

**COMMENTS:**

## Meiling Hall - Lobby Expansion



Office of Business and Finance  
Office of Facilities Planning and Development

May 15, 2002

(APPENDIX LII)

**ACCEPTANCE OF A GIFT OF REAL PROPERTY**

MELLINGER FARM  
325.88 ACRES LOCATED IN JEFFERSON, OHIO

Background

Location and Description

The property, owned by Patricia Quinby and the Estate of Virginia Miller Reed, is a farm of approximately 326 acres located on Old Lincoln Road in Jefferson, Ohio, about five miles from Wooster and the Ohio Agricultural Research and Development Center. The property contains four residences, a large bank barn, several outbuildings and concrete silos, and about 189 tillable acres. The farm is managed under lease to Farmer's National Company.

Terms of the Gift

Ms. Quinby and the Estate of Ms. Reed have executed a gift agreement whereby Ms. Reed's Estate will make a gift of her undivided one-half interest in the Mellinger Farm property to The Ohio State University Foundation. Ms. Quinby initially will transfer her interest in an approximately 16-acre tract south of State Route 30 to the Foundation immediately; the balance of her interest will be transferred to the University in two installments, the first installment in three years and the second installment three years after that.

The Foundation and Ms. Quinby each will execute an easement with the Ohio Department of Agriculture and the Killbuck Watershed Land Trust, Inc. to ensure that the entire farm property remains dedicated to agricultural uses.

In accordance with the gift agreement, the Foundation will sell the 16-acre parcel south of U.S. Route 30 shortly after the initial gift, with the proceeds placed in an existing OARDC endowment to be used to support research and educational programs on the property. As soon as practicable after the easement has been granted, the Foundation will transfer its interest in the remaining farm property to the University, with title being taken in the name of the State of Ohio for the use of The Ohio State University.

Based on an appraisal conducted by Harvey and Associates in September 2001, the Mellinger Farm has a value of \$1,170,000. There is a phase-one environmental report by our Environmental Health and Safety Office that shows an abandoned oil and gas well on the property, but no issues of concern.

Use of the Property

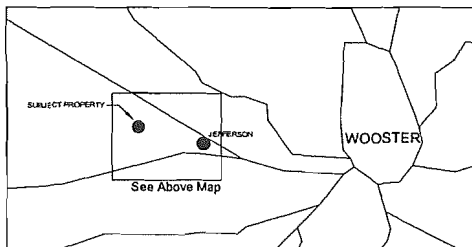
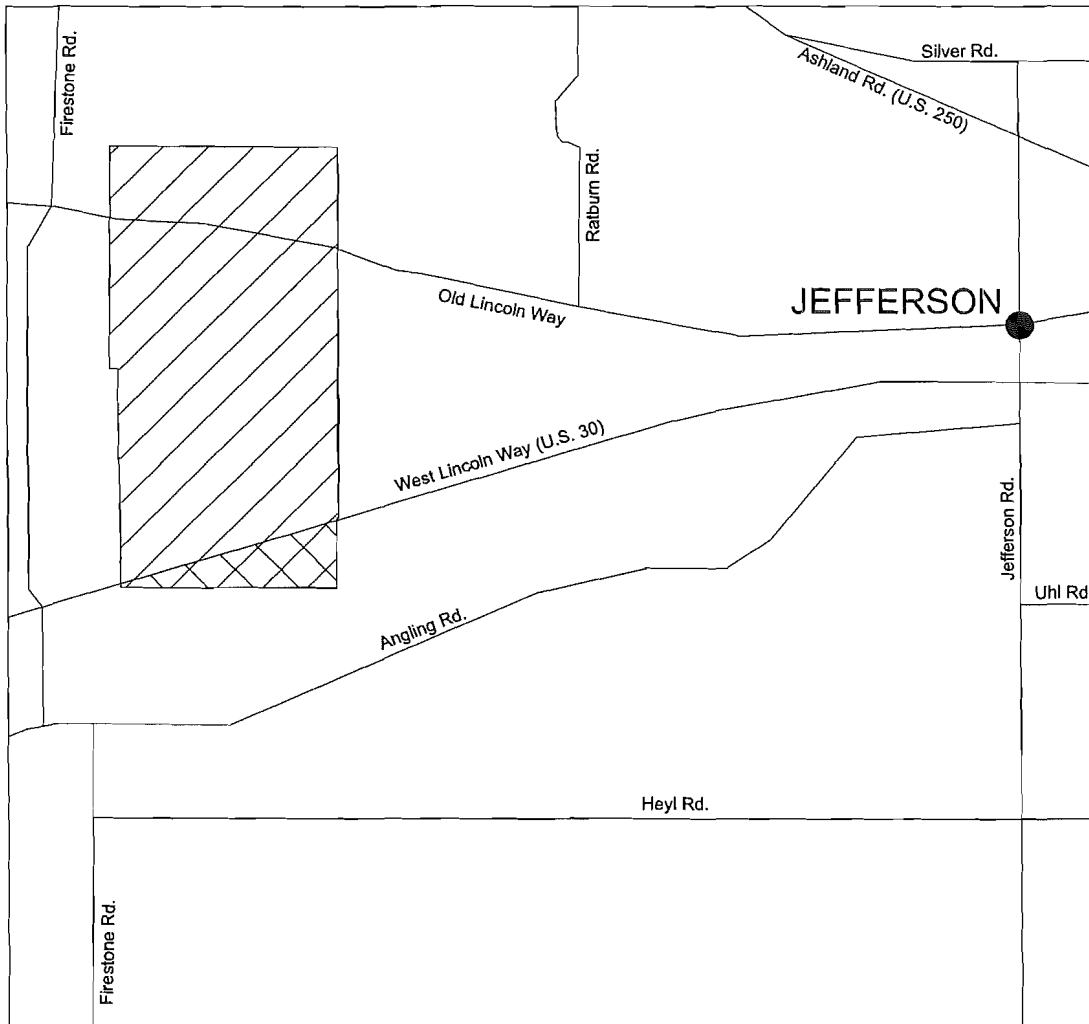
OARDC initially will continue rental of the farm jointly with Ms. Quinby and will receive one half of the profits from the property. Upon the completion of the Quinby gift, the ultimate use for the property will be the development of a long-term research, education and demonstration program for integrated systems of forestry, crops and livestock by OARDC. OARDC will be responsible for all costs of acquisition and operation of the property.



# Mellinger Farm

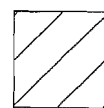
## 325.88 Acres

## Jefferson, Ohio



Map Provided by University Engineer's Office  
No True Scale

Office of Business and Finance  
Board of Trustees Meeting  
June 7, 2002



Subject Property



Property To Be Sold

(APPENDIX LIII)

**FISCAL AFFAIRS COMMITTEE**  
**The Ohio State University Board of Trustees**  
**June 7, 2002**

**TOPIC:**

Third Quarter Budget Report

**CONTEXT:**

This is the third in a series of quarterly reports for FY 2002.

**FY 2002 HIGHLIGHTS:**

- State Support for all Campuses was previously reduced by \$26.2 million as a result of the 6% executive budget cut net of enrollment adjustments.
- Indirect Cost Recoveries for Sponsored Research and Private Grants and Contracts are \$8.8 million above the original budget.
- Enrollments for all quarters were higher than projected (Attachment 1)
  - ✓ Total enrollments up 2.1%
  - ✓ Financial impact, net of additional fee authorizations for FY 2002 above the original budget, is an increase of \$8.6 million in tuition revenues (gross increase in tuition revenues of \$11.6 million).
- As a result of the increased enrollments and tuition income, a \$5.0 million enrollment reserve is maintained as a risk management reserve to guard against future uncertainty.

**3<sup>RD</sup> QUARTER ADJUSTMENTS:**

- Enrollments above projections for Spring Quarter will increase tuition revenues by \$1.3 million net of fee authorizations.
- Indirect Cost Recoveries from sponsored research programs through the first nine months are higher than projected.
  - ✓ Indirect Cost Recoveries up 13%.
  - ✓ Financial impact is projected to be \$8.8 million, down \$1.5 million from the second quarter projection as a result of a change to a more accurate projection model, not a downturn in research.
  - ✓ These moneys are earmarked by the University for investment in research infrastructure and possible distribution to the colleges in FY 2003 in accordance with the principles of Budget Restructuring.
- Ohio State University Health System finances show improvement with a negative \$1.96 million for the nine months compared to a minus \$8.97 million last year and with the budget target at a positive \$2.8 million. (Attachment 2)
  - ✓ Strong third quarter results helped offset a weaker than expected first half of the fiscal year.

- Athletics is meeting financial targets but will continue to be monitored. For the Schottenstein Center, revenue projections are slightly under budget and utility expenses are projected to be over budget resulting in approximately a \$100,000 year-end deficit. Its cash position remains positive.

**RECOMMENDATIONS:**

- Revise the Current Funds budget as of the third quarter to reflect revenue and expenditure adjustments outlined above.

**REQUESTED OF FISCAL AFFAIRS COMMITTEE:**

Recommend Board of Trustees approval of the third quarter budget resolution.

Headcount Enrollments  
Summer & Autumn 2001 and Winter and Spring 2002

Category	Projected <sup>1</sup>	Actual <sup>2</sup>	Difference	% Change
Undergraduate	113,214	115,935	+2,721	+2.4%
Graduate	35,103	35,516	+413	+1.2%
Professional	9,031	9,256	+225	+2.5%
<b>Total</b>	<b>157,348</b>	<b>160,707</b>	<b>+3,359</b>	<b>+2.1%</b>

NOTE: Includes total of Summer, Autumn, Winter and Spring Quarters

SOURCE: Resource Planning

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<sup>1</sup> Projected in May 2001 for FY 2002 budget.

<sup>2</sup> Reflects 14<sup>th</sup> day enrollment counts

THE OHIO STATE UNIVERSITY HEALTH SYSTEM  
FINANCIAL SUMMARY

YTD Ending March 31, 2002  
(In Thousands)

	<b>Actual 2002 (9 Months)</b>	<b>Budget 2002 (9 Months)</b>	<b>Actual 2001 (9 Months)</b>
Net Patient Revenue	\$491,303	\$468,483	\$417,682
Other Income	31,972	32,636	30,190
Total Income	\$523,275	\$501,119	\$447,872
Expenses	\$525,235	\$498,360	\$456,846
<b>Revenue Over Expenses</b>	<b>\$-1,960</b>	<b>\$+2,759</b>	<b>\$-8,974</b>

SOURCE: The Ohio State University Health System  
May 21, 2002

## May 20, 2003

(APPENDIX LIV)

**FISCAL AFFAIRS COMMITTEE**  
**The Ohio State University Board of Trustees**  
**June 7, 2002**

**FY 2002-03 TUITION AND FEE RECOMMENDATIONS**

- I. Context
- II. Recommendations
- III. Implications
- IV. Conclusions
- V. Additional Information

Office of Academic Affairs  
Office of Business and Finance

## I. Context

### A. Review of benchmarking comparison:

1. Revenues per student FTE at Ohio State (\$6,164 per FTE student) are significantly less (18%) than the benchmark institution average<sup>3</sup>.
2. State support per student FTE at Ohio State is also significantly less (\$615 or 6.3%) than at benchmark institutions<sup>1</sup>.
3. Resident undergraduate fees at Ohio State are significantly below the average (\$158 per student or 3.2%) for benchmark institutions<sup>4</sup>.
4. Resident undergraduate fees at Ohio State for Autumn 2002 will rank 8th among 13 Ohio public assisted universities for continuing students and 9<sup>th</sup> for new students and are 8.5% and 2.8% below the State average, respectively<sup>5</sup>.

### B. Conclusion

This makes Ohio State, which continues to compete effectively with its aspirational peers with respect to academic quality, increasingly at risk of falling behind in providing students with a truly outstanding education.

### C. Actions to Date

The following fees have previously been approved by the Board effective Summer Quarter 2002:

1. A two-tiered budget structure for undergraduate instructional and general fees for the Columbus Campus.
2. Undergraduate instructional and general fees for the Regional Campuses.
3. Undergraduate nonresident surcharges for all campuses.

## II. RECOMMENDATIONS

### A. In order to maintain a competitive position financially, Ohio State needs to increase selective student fees, effective Autumn Quarter 2002.

1. Resident graduate instructional and general fees will increase \$306 per year (4.9%), or \$102 per quarter. Fees for non-resident graduate students will increase \$810 per year (4.9%).
2. Increases above 5.0% are recommended for professional and graduate student instructional fees on a selected basis in the colleges of Business, Dentistry, Law, Medicine, Optometry, Pharmacy, and Veterinary Medicine.
3. Other student fees including Housing and Food Service, Learning Technology fees, Student Insurance, Parking, and Recreational among others also need to be approved for FY 2002-03 in order to continue to provide quality services to students.

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<sup>1</sup> Based on FY 00 IPEDS Financial Survey.

<sup>2</sup> Based on Fall 2001 AAUD Tuition and Fee Survey.

<sup>3</sup> Based on a survey of the other 12 State universities.



- B. Instructional fees for all Graduate and Professional programs will increase by a base of 5%. Differential Fee Increases<sup>6</sup> above the 5% base are recommended for the twelve graduate and professional programs listed below. These monies will be used to improve services to students in those colleges inside and outside the classroom. The nonresident surcharges for all Graduate and Professional programs will also increase by 5%. Three of the programs are charging differential fees for the first time in FY 2003 – Masters in Public Health (MPH), Masters in Public Health (PEP) and Masters in Health Administration.

	FY 2002	FY 2003 Increases			
	Instruct. Fees	Resident Instructional Fee		Non-Resident Surcharge <sup>2</sup>	
College		% Chg	\$ Chg	% Chg	\$ Chg
Business (MBA)	\$10,983	14.1	1,548	5.0	504
EMBA	27,051	7.1	1,920	5.0	504
Dentistry	12,489	12.0	1,500	5.0	1,032
Law (semester)	10,474	10.0	1,046	5.0	544
Medicine <sup>3</sup>	14,817	15.1	2,235	5.0	1,104
Health Admin. <sup>4</sup>	5,955	30.0	1,785	5.0	504
Physical Therapy	6,210	10.0	621	5.0	504
Public Health MPH <sup>4</sup>	5,955	10.0	594	5.0	504
Public Health PEP <sup>4</sup>	5,955	12.0	714	5.0	504
Optometry	10,023	9.0	903	5.0	1,032
Pharmacy	7,365	12.0	885	5.0	534
Vet Medicine	11,661	10.0	1,167	5.0	1,068

<sup>1</sup> Annually (3 quarters or 2 semesters), unless indicated otherwise.

<sup>2</sup> Non-resident students pay both resident and non-resident fees.

<sup>3</sup> Represents the gross instructional fees for all ranks (0,1,2 & 3). The higher ranks will receive Medicine Tuition Credits to lower their effective Rates to 11.8% increase for ranks 1 & 2 and to an 8.2% increase for rank 3.

<sup>4</sup> New differential fee in FY 2003. Fee represents increase over the FY 2002 Graduate fees.

C. Other Charges and Fees

1. Summary of changes in undergraduate fees and charges:

The total cost for a resident undergraduate to attend Ohio State's Columbus Campus and live in University housing in FY 2003 will increase approximately \$838 (6.6%) for a three quarter academic year for a continuing student and \$1,312 (10.3%) for a three quarter academic year for a new student.

<u>Fees and Charges</u>	Continuing Students		New Students	
	Percent Increase	Dollar Increase	Percent Increase	Dollar Increase
Tuition	9.0%	\$429	19.0%	903
Room & Board <sup>1</sup>	4.7%	282	4.7%	282
Books & Supplies	5.0%	47	5.0%	47
Health Insurance <sup>2</sup>	8.0%	60	8.0%	60
Park & OSU Bus <sup>3</sup>	10.1%	15	10.1%	15
COTA Bus Pass	0.0%	0	0.0%	0
Football Tickets	5.0%	5	5.0%	5
Basketball Tickets	0.0%	0	0.0%	0
Total	6.6%	\$838	10.3%	\$1,312

2. Learning Technology Fees:

Several colleges and programs have established Learning Technology fees in the past in order to fund the additional technology needed to remain competitive within their fields. These fees are not proposed to increase in FY 2003.

	Quarterly Fees	
	Undergraduate	Graduate
College of Arts	\$43.00	\$43.00
College of Business	85.00	120.00
College of Engineering	110.00	120.00
College of Nursing	43.00	43.00
Dept of CIS in MAPS	73.00	80.00
School of Public Pol & Mgt	NA	120.00

3. Other increases are as follows:

Application Fees	No change
Acceptance Fees	No change
Basic Telephone Service	No change
Faculty & Staff Parking	10% increase
Faculty & Staff Health Insurance <sup>4</sup>	4%-19% increase
University Health System	15% increase

<sup>1</sup> Represents the average undergraduate room rates plus the 10-meal plan.

<sup>2</sup> Based on the single student medical only rate.

<sup>3</sup> Rates are for the Columbus Campus.

<sup>4</sup> Traditional and OSUHP plans increasing 4.0%, Prime Care and Buckeye plans increasing 19%.  
Traditional and OSUHP plans increasing 4.0%, Prime Care and Buckeye plans increasing 19%.

## II. Implications

### A. Why are student fees at Ohio State increasing more than inflation?

1. The University is committed to improving itself and its value to the people of Ohio.
2. The University is behind its competitors in faculty and staff compensation and has committed to fund an average pay increase for faculty and staff in the range of 4.5%, roughly equal to 1.0% above market.
3. The University is embarking on a multi-year plan to improve the quality of the undergraduate learning environment and enhance student services.
4. Although students will share in providing additional resources through higher tuition, the University will also seek other funding sources including private fund raising, sponsored research and internal reallocations through improved operations.
5. The State of Ohio through budget cuts and zero increases in state funding, as a result of bad economic times and court rulings, continues to fall behind other states in its support for Higher Education

### B. Comparison of 9%-19% tuition increases for full-time resident undergraduates with other State universities:

1. Resident undergraduate tuition at the Ohio State University in FY 2002 will remain 8<sup>th</sup> among the 13 state universities for new students (2.8% below the state average) and will drop to 9<sup>th</sup> place for continuing students (8.5% below the state average). This compares to last Autumn when Ohio State's undergraduate fees were 4.2% below the state average.
2. Seven of the 13 State Universities implemented mid-year undergraduate fee increases in FY 2002 and seven will implement a two-tiered fee structure for undergraduates in FY 2003.
3. At 9.0%, Ohio State ranks 12<sup>th</sup> among the 13 State universities in percent increases between Autumn Quarter 2001 and Autumn Quarter 2002 for continuing undergraduate students. The average for the state is 14.0%.
4. At 19.0%, Ohio State ranks 6<sup>th</sup> among the 13 State universities in percent increases between Autumn Quarter 2001 and Autumn Quarter 2002 for new undergraduate students. The average for the state is 17.3%.

Institution	FY 2002	FY 2003 <sup>1</sup>			
	Fall 01 Tuition	New Students		Continuing Students	
		Tuition	% Chg	Tuition	% Chg
Miami University	\$6,916	\$7,600	9.9%	\$7,600	9.9%
U of Cincinnati <sup>2</sup>	5,823	6,936	19.1%	6,936	19.1%
Bowling Green <sup>2</sup>	5,604	6,726	20.0%	6,486	15.7%
Kent State <sup>2</sup>	5,598	6,374	13.9%	6,374	13.9%
Ohio University	5,493	6,336	15.3%	6,036	9.9%
U of Akron <sup>2</sup>	4,930	6,098	23.7%	5,798	17.6%
U of Toledo	5,102	5,836	14.4%	5,836	14.4%
<b>Ohio State</b>	<b>4,761</b>	<b>5,664</b>	<b>19.0%</b>	<b>5,190</b>	<b>9.0%</b>
Cleveland State <sup>2</sup>	4,464	5,496	23.1%	5,196	16.4%
Wright State <sup>2</sup>	4,596	5,361	16.6%	5,163	12.3%
Youngstown State	4,204	4,996	18.8%	4,996	18.8%
Shawnee State <sup>2</sup>	3,402	4,347	27.8%	4,050	19.0%
Central State	3,723	4,021	8.0%	4,021	8.0%
<b>State Average</b>	<b>\$4,970</b>	<b>\$5,830</b>	<b>17.3%</b>	<b>\$5,668</b>	<b>14.0%</b>

#### IV. CONCLUSIONS

- A. Ohio State is an excellent value for Ohio taxpayers, but is not as well funded as its competitors.
- B. Ohio State students expect and deserve the same or better level of service as students elsewhere.
- C. Ohio State will strive to continue to make improvements in the quality of services to students in FY 2003 despite low levels of State support.
- D. Ohio State continues to compete effectively with its aspirational peers with respect to academic quality. However, relatively low levels of state financial support means we are increasingly at risk of falling behind in providing students with a truly outstanding education.

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<sup>1</sup> Sources are the individual institutions.

<sup>2</sup> Universities that implemented mid-year fee increases in FY 2002.